

Long Term Domestic Training Programme "Public Policy and Sustainable Leadership" (PPSL) - by XLRI Xavier School of Management, Jamshedpur – 2026-27.

**Shri
Rajeev** < csdelhi@nic.in >
Verma



Mukesh Kumar < mukesh.kr07@gov.in >

Wed, 06 May 2026 2:47:16 PM +0530

To "Dr. Sameer Sharma, IAS" < cs@ap.gov.in >, "Chief Secretary Bihar" < cs-bihar@nic.in >, "Chief Secretary Office" < csoffice.cg@gov.in >, "Puneet Kumar Goel IAS Chief Secretary" < cs-go@nic.in >, "Dharmendra" < cs-arunachal@nic.in >, "Jishnu Barua IAS" < cs-assam@nic.in >, "csguj" < csguj@gujarat.gov.in >, "Mr R D Dhiman" < cs-hp@nic.in >, "Sanjeev Kaushal, IAS" < cs@hry.nic.in >, "branchtrg" < branchtrg@gmail.com >, "Shri Sukhdev Singh" < cs-jharkhand@nic.in >, "cs" < cs@karnataka.gov.in >, "cheifsecy" < cheifsecy@kerala.gov.in >, "Iqbal Singh Bains" < cs@mp.nic.in >, "chiefsecy" < chiefsecy@maharashtra.gov.in >, "cs-manipur" < cs-manipur@nic.in >, "cso-meg" < cso-meg@nic.in >, "cs-mizoram" < cs-mizoram@nic.in >, "Jan e Alam, Chief Secretary Nagaland" < csngl@nic.in >, "Suresh Chandra Mahapatra" < csori@nic.in >, "cs" < cs@punjab.gov.in >, "csraj" < csraj@rajasthan.gov.in >, "Mr S.C Gupta" < cs-skm@hub.nic.in >, "cs" < cs@tn.gov.in >, "CS Telangana" < cs@telangana.gov.in >, "cs-tripura" < cs-tripura@nic.in >, "CHIEF SECRETARY OFFCE GOVT OF UP" < csup@nic.in >, "chief secretary" < cs-uttaranchal@nic.in >, "Shri H K Dwivedi" < cs-westbengal@nic.in >, "cs-andaman" < cs-andaman@nic.in >, "adm-chandigarh" < adm-chandigarh@nic.in >, "administrator-dd-dnh" < administrator-dd-dnh@nic.in >, "csdelhi" < csdelhi@nic.in >, "lk-admin" < lk-admin@nic.in >, "cspon" < cs.pon@nic.in >, "cs-jandk" < cs-jandk@nic.in >, "advisor-lg-ladakh" < advisor-lg-ladakh@gov.in >, "directordhti" < directordhti@caomod.nic.in >

Cc "Manoj Kataria" < manoj.kataria14@nic.in >, "UMA MAGESH" < uma.magesh@nic.in >, "Vijay S" < vijays@cag.gov.in >

Respected Ma'am/Sir,

Please find the attachment on the subject mentioned above.

With Regards,

Mukesh Kumar,
ASO (LTDP),
Training Division,
DoPT, New Delhi 110067

1 Attachment(s)

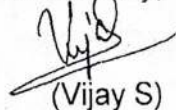
issue can be identified in consultation with the respective ministries and departments to which the participants are attached to.

7. Nominations of suitable officers in the prescribed pro-forma may please be sent to this Department through their Cadre Controlling Authorities so as to reach us on or before **August 18th, 2026**. Nominations received after this date will not be considered. The nominations would be scrutinized and officers shortlisted by the selection committee based on profile and statement of purpose, fulfilling the conditions of eligibility will be called for interview/discussion by XLRI. The discussion will be on a virtual platform and the date and time will be intimated to the officers by XLRI. In order to save time, the officers are permitted to send an 'Advance Copy' of their applications directly to this office and XLRI via email to pysl@xlri.ac.in. The officers will also be called for discussion based on their advance applications. However, final selection will be subject to receipt of his/her formal application, duly recommended by the Cadre Controlling Authorities along with Vigilance Clearance and approval of Competent Authority in DoPT. Therefore, it is in the interest of the officers to get their applications routed through their Cadre Controlling Authorities as early as possible.

8. All Ministries/ Departments/ State Governments/ UTs/ CCAs etc. are advised to give wide publicity to the programme, upload this circular on their websites for the information of all concerned and encourage the officers to apply.

Encl: Terms and conditions

Yours faithfully,



(Vijay S)

Deputy Secretary (Training Division)
Telephone: 011-26706381

- **The Duration of PPSL is one year.**
 - Of the total 180 hours of classroom teaching, about 150 hours **will be held online** and the rest on campus (XLRI Jamshedpur and/or XLRI Jhajar NCR).
 - Online Classes will be held on Sundays, with typical class hours from 10 AM to 1 PM. On some Sundays, there might be an extra session from 2 PM to 3:30 PM.
 - All the online sessions will be synchronous, live and interactive.
 - Every module will feature guest speakers from relevant subjects.
 - There will be an exam at the end of each module. Participants who successfully complete all the six modules, all the exams at the end of each module, and a capstone project will be given a program completing certificate during the graduation ceremony to be held at the end of the program.
 - Each participant will be required to work on a capstone project on Public Policy under the guidance of one of the faculty members involved in the program. The output of the project will preferably be in terms of policy insights (working paper) but can be in other forms based on the mutual consent of the faculty advisor.
 - The Graduation ceremony will be held on the campus of XLRI Jamshedpur.
4. The programme is open to officers belonging to All India Services (Indian Administrative Service, Indian Police Service and Indian Forest Service), Central Civil Services (Group 'A'), faculty members of State Administrative Training Institutes (ATIs) and Central Training Institutes (CTIs) and also Officers of the State Civil Services (Group 'A') subject to the eligibility conditions as enclosed.
5. Details of the '**Terms and Conditions**' of the programme, application form and other documents are enclosed with this letter. Further details with regard to this programme may be ascertained from Dr. Kalyan Bhaskar, Program Director, Public Policy and Sustainable Leadership (PPSL), XLRI Jamshedpur- 831001 via email on ppsl@xlri.ac.in and kalyanb@xlri.ac.in and websites of DoP&T, Training Division's website <https://trgdiv.dopt.gov.in/>
6. There will be an exam at the end of each module. Participants (nominated officers) who successfully complete a) all the six modules, b) all the exams at the end of each module, and c) a capstone project, will be given a program completing certificate during the graduation ceremony to be held after the end of the program in XLRI Jamshedpur. Each participant (nominated officer) will be required to work on a capstone project on public policy under the guidance of one of the faculty members involved in the program. The output of the project will preferably be in terms of policy insights (working paper) but can be in other forms based on the mutual consent of the faculty advisor. The public policy

No. T-13017/4/2026-LTDP
Government of India
Ministry of Personnel, Public Grievances and Pensions
Department of Personnel and Training
(Training Division)

3rd Floor Block-IV, Old JNU Campus,
New Mehrauli Road, New Delhi-110067,
Dated: 06th May, 2026

To

1. Secretaries (All Ministries/Departments in Government of India)
2. The Chief Secretaries to all State Governments
3. Administrators of Union Territories
4. All the Cadre Controlling Authorities
5. Directors General/Directors of Central & State Training Institutes

Sub: Long Term Domestic Training Programme "Public Policy and Sustainable Leadership" (PPSL) - by XLRI Xavier School of Management, Jamshedpur -- 2026-27.

Sir/Madam,

It is hereby informed that One Year "Public Policy and Sustainable Leadership" (PPSL) is being conducted by **XLRI Xavier School of Management, Jamshedpur**, the **2nd PPSL Batch** is scheduled to commence from **18.09.2026**. PPSL is designed as a 1-year hybrid programme and shall be carried out at XLRI Campus.

Course pedagogy:

2. The PPSL has been conceptualized as an officer friendly, domestic training programme on Public Policy and Sustainable Leadership without any international component. This provides the advantage of minimal dislocation of officers from their workplaces and allows them to continue with their current assignment/posting during the duration of the course. **The program shall consist of six modules, each of 30 hours duration**, to be delivered via a hybrid model with two domestic residencies involving intensive classroom sessions, distance and e- learning modules, and multiple online preparatory and follow up sessions. Drawing upon the more than 25 years of experience of XLRI in delivering hybrid programs, the PPSL program will use the latest technological tools to bridge the distance without compromising on the program delivery.

3. The programme structure is as under: 4

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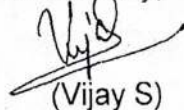
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3. The programme structure is as under: 8

Fwd: In-person Singapore Cooperation Programme on "Maritime Safety Management" from 14th to 18th September, 2026 in Singapore

Shri Rajeev Verma <csdelhi@nic.in>

Wed, 13 May 2026 10:57:28 AM +0530

To "Sandeep Kumar"<secservices@nic.in>

===== Forwarded message =====

From: ANIL KUMAR CHOURASIA Assistant Section Officer, DEA, Min. Of Finance

<chourasia.anil@nic.in>

To: "JS Shipping"<js-ship@nic.in>, "ash-mohfw"<ash-mohfw@nic.in>, "RAJEEV KUMAR"<jsadmin-mha@nic.in>, "rohitmathur"<rohit.mathur@nic.in>, "jspc-cpc"<jspc-cpc@gov.in>, "jschem-cpc"<jschem-cpc@gov.in>, "Bhuvnesh Kumar Kumar"<bhuvnesh.k@meity.gov.in>, "jssk-dst"<jssk-dst@gov.in>, "Kchaturvedi"<K.chaturvedi@gov.in>, "jsupa-mhupa"<jsupa-mhupa@gov.in>, "js-mowr"<js-mowr@nic.in>, "jshe-mhrd"<jshe-mhrd@nic.in>, "jsad-moe"<jsad-moe@gov.in>, "jscc-agri"<jscc-agri@nic.in>, "js1tourism"<js1.tourism@gov.in>, "sureshkumar1972"<suresh.kumar1972@gov.in>, "jsdpiitbd"<jsdpiit.bd@gov.in>, "jssme"<js.sme@nic.in>, "satyajitmishra"<satyajit.mishra@nic.in>, "jsrc-mord"<jsrc-mord@gov.in>, "amstaff"<amstaff@rb.railnet.gov.in>, "crb"<crb@rb.railnet.gov.in>, "KS REJIMON"<ks.rejimon@nic.in>, "pallaviagarwal"<pallavi.agarwal@gov.in>, "js"<js@moes.gov.in>, "samirkumar"<samirkumar@nic.in>, "djagdale"<d.jagdale@gov.in>, "Vijay Kumar Sinha"<sinha.vijay@nic.in>, "jscd-msje"<jscd-msje@nic.in>, "RAJEEV SHARMA"<wb113@ifs.nic.in>, "Jyotsana Ekka"<ddgtrg-dot@nic.in>, "srinivasdanda"<srinivas.danda@gov.in>, "Abhijit Phukon"<eaap-dfs@nic.in>, "jse"<jse@nic.in>, "jsskmmoca"<jsskm.moca@nic.in>, "jsnavy-dma"<jsnavy-dma@gov.in>, "raghurajmr"<raghurajmr@ias.nic.in>, "sagarmehra"<sagar.mehra@nic.in>, "hkhaajong"<hk.hajong@nic.in>, "sthakur"<sthakur@nic.in>, "jsadmasi-culture"<jsadmasi-culture@gov.in>, "jsestt"<jsestt@mea.gov.in>, "Sanjayroy14"<Sanjay.roy14@nic.in>, "satishkj"<satish.kj@nic.in>, "SD Sharma"<js.admn-dopt@gov.in>, "js-ca"<js-ca@nic.in>, "Dushyant Mudgal"<ddgestt@indiapost.gov.in>, "anandsunita"<anand.sunita@nic.in>, "nkmishra"<nk.mishra@nic.in>, "js2-mopr"<js2-mopr@gov.in>, "jslr-dolr"<jslr-dolr@nic.in>, "shailendrak"<shailendra.k@nic.in>, "js-skj-dpe"<js-skj-dpe@gov.in>, "js-establishmentmoc"<js-establishment.moc@gov.in>, "vijaymittal"<vijay.mittal@nic.in>, "rpthakur25"<rp.thakur25@nic.in>, "ara-hccg"<ara-hc.cg@gov.in>, "masaldangaurav"<masaldan.gaurav@nic.in>, "Praveen D"<d.praveen@nic.in>, "information"<information@cbi.gov.in>, "arindammodak"<arindam.modak@gov.in>, "jslegal1"<jslegal1@mea.gov.in>, "jsfilmsinb"<jsfilms.inb@nic.in>, "gnsingh13"<gn.singh13@nic.in>, "jsaa"<jsaa@dae.gov.in>, "js-dor"<js-dor@gov.in>, "cs"<cs@ap.gov.in>, "cs-arunachal"<cs-arunachal@nic.in>, "cs-assam"<cs-assam@nic.in>, "csofficecg"<csoffice.cg@nic.in>, "cs-bihar"<cs-bihar@nic.in>, "csdelhi"<csdelhi@nic.in>, "chiefsecretary"<chiefsecretary@gujarat.gov.in>, "cs-goat"<cs-goat@nic.in>, "cs"<cs@hry.nic.in>, "cs-hp"<cs-hp@nic.in>, "cs-jandk"<cs-jandk@nic.in>, "cs-jharkhand"<cs-jharkhand@nic.in>, "cs"<cs@karnataka.gov.in>, "chiefsecy"<chiefsecy@kerala.gov.in>, "cs"<cs@mp.nic.in>, "cs"<cs@maharashtra.gov.in>, "cs-manipur"<cs-manipur@nic.in>, "cso-meg"<cso-meg@nic.in>, "cs-mizoram"<cs-mizoram@nic.in>, "csngl"<csngl@nic.in>, "csori"<csori@nic.in>, "cs"<cs@punjab.gov.in>, "csraj"<csraj@rajasthan.gov.in>, "cs-skm"<cs-skm@nic.in>, "cs-tripura"<cs-tripura@nic.in>, "cs-uttaranchal"<cs-uttaranchal@nic.in>, "csup"<csup@nic.in>, "cs-westbengal"<cs-westbengal@nic.in>, "cs-andaman"<cs-andaman@nic.in>, "cspon"<cs.pon@nic.in>, "cs"<cs@tn.gov.in>

Cc: "Pankaj Gangwar"<pankaj.gangwar@gov.in>

Date: Wed, 13 May 2026 10:56:22 +0530

Subject: In-person Singapore Cooperation Programme on "Maritime Safety Management" from 14th to 18th September, 2026 in Singapore

===== Forwarded message =====

Sir/Madam,

Please find attachment regarding **In-person** Singapore Cooperation Programme on "**Maritime Safety Management**" from **14th to 18th September, 2026 in Singapore**, for information and necessary action.

With regards,

Anil Kumar Chourasia,
ASO, BPC&T Section,
Bilateral Cooperation Division,
Department of Economic Affairs,
Ministry of Finance,
Kartavya Bhavan -1.
Telephone no. : 24012886

1 Attachment(s)

12-25-26-final.pdf

2.8 MB

No.12/25/2026-BPC&T.
Government of India
Ministry of Finance
Department of Economic Affairs
(BPC&T Section)

Kartavya Bhavan-I, New Delhi,
Dated the 13th May, 2026.

TRAINING CIRCULAR

Subject:- In-person Singapore Cooperation Programme on "Maritime Safety Management" from 14th to 18th September, 2026 in Singapore.

The Republic of Singapore has invited nominations for **In-person Singapore Cooperation Programme on "Maritime Safety Management" from 14th to 18th September, 2026 in Singapore** under the Technical Assistance Programme with India. The programme is intended for mid- to senior-level government officials who are working in port and maritime-related roles. The eligibility conditions and other information about the course are mentioned in the Information Brochure received from the sponsoring Government (**Annex-I**). Number of slots available for India is **Two**.

2. Nomination of candidates is regulated by the guidelines prescribed by DEA, a synopsis of which is attached as **Annex-II**.
3. **The course is sponsored by Government of Singapore and Japan under the Japan-Singapore Partnership Programme for the 21st Century (JSPP21), who will provide accommodation, local transport, medical insurance and daily allowance. An Economy Class round-trip air ticket between the respective international airports designated by JICA.**
4. The following forms need to be duly completed and certified by the participant and the competent authority of the nominating Ministry/Department:
 - (i) Sponsoring Government's application to be filled online (available at <https://go.gov.sg/msm2026>). Printed copy of application submitted by the candidate online to SCP may be sent to DEA along with the other forms.
 - (iii) DEA's proforma - duly countersigned by competent authority (**Annex-IV**).
5. **Application Form complete in all respects alongwith check-list reach this Department through the Administrative Ministry/Department of Govt. of India /State Government/UT, as the case may be, not later than 05.06.2026 positively at the following address:-**

Shri Pankaj Gangwar,
Under Secretary (BPC&T),
Department of Economic Affairs, Ministry of Finance,
Hall No. 15076, Kartavya Bhavan -1, New Delhi-110001.
Ph:- 011 - 2401 2878,
Email- pankaj.gangwar@gov.in
chourasia.anil@nic.in

Contd.....2/-

6. Incomplete applications and nominations received after the cut-off date will not be entertained. This may please be noted for strict compliance to avoid disappointment at a later stage. The candidates are advised to have their applications processed through their administrative Departments well in time and send complete information asked for in the forms specified above. Details of various short-term training programmes are regularly uploaded on Ministry of Finance's website www.dea.gov.in under the link "Foreign Training Programmes" [<https://dea.gov.in/foreign-training-and-employee-corner>].



(Pankaj Gangwar)

Under Secretary to the Govt. of India

1. Joint Secretary(Admn.), Ministry of Ports, Shipping & Waterways, Transport Bhavan, Parliament Street, New Delhi.
2. Joint Secretary (Admn.) of all Ministries/Departments, Government of India.
3. Chief Secretaries of all States Governments/UTs.

TO BE UPLOADED ON website of Department of Economic Affairs' WEBSITE
[<https://dea.gov.in/foreign-training-and-employee-corner>].

संख्या.12/25/2026-बीपीसीएंडटी

भारत सरकार
वित्त मंत्रालय
आर्थिक कार्य विभाग
(बीपीसी एंड टी अनुभाग)

.....

कर्तव्य भवन-1, नई दिल्ली,
दिनांक 13 मई, 2026.

प्रशिक्षण परिपत्र

विषय : सिंगापुर में 14 से 18 सितंबर, 2026 तक " समुद्री सुरक्षा प्रबंधन " पर व्यक्तिगत सिंगापुर सहयोग कार्यक्रम ।

सिंगापुर गणराज्य ने भारत के साथ तकनीकी सहायता कार्यक्रम के तहत सिंगापुर में 14 से 18 सितंबर, 2026 तक " समुद्री सुरक्षा प्रबंधन " पर व्यक्तिगत सिंगापुर सहयोग कार्यक्रम सिंगापुर को-ऑपरेशन प्रोग्राम के लिए नामांकन आमंत्रित किए हैं। यह कार्यक्रम का उद्देश्य मध्य से वरिष्ठ स्तर के सरकारी अधिकारियों के लिए है जो बंदरगाह और समुद्री संबंधित भूमिकाओं में काम कर रहे हैं। पात्रता शर्तों और पाठ्यक्रम के बारे में अन्य सूचना प्रायोजक सरकार से प्राप्त सूचना विवरणिका (अनुलग्नक-I) में दी गई है। भारत के लिए उपलब्ध स्लॉट की संख्या दो है।

2. अभ्यर्थियों के नामांकन को आर्थिक कार्य विभाग द्वारा निर्धारित दिशा-निर्देशों द्वारा विनियमित किया जाता है, जिसका सारांश अनुलग्नक-II के रूप में संलग्न किया गया है।

3. यह पाठ्यक्रम 21 वीं शताब्दी (जेएसपीपी 21) के लिए जापान - सिंगापुर साझेदारी कार्यक्रम के तहत सिंगापुर और जापान सरकार द्वारा प्रायोजित किया गया है, जो जेआईसीए द्वारा नामित संबंधित अंतर्राष्ट्रीय हवाई अड्डों के बीच आवास, स्थानीय परिवहन, चिकित्सा बीमा और दैनिक भत्ता प्रदान करेगा।

4. निम्नलिखित प्रपत्रों को विधिवत रूप से पूरा किया जाना चाहिए और प्रतिभागी तथा नामांकनकर्ता मंत्रालय/विभाग के सक्षम प्राधिकारी द्वारा प्रमाणित किया जाना चाहिए:

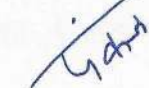
- (i) प्रायोजक सरकार के आवेदन को ऑनलाइन भरा जाना है (<https://go.gov.sg/msm2026>) पर उपलब्ध)। एससीपी को ऑनलाइन अभ्यर्थी द्वारा प्रस्तुत आवेदन की मुद्रित प्रति अन्य प्रपत्रों के साथ डीईए को भेजी जाए।
- (ii) डीईए का प्रोफार्मा-सक्षम प्राधिकारी द्वारा विधिवत प्रतिहस्ताक्षरित (अनुलग्नक-IV)।

.....2/-

5. चेक-लिस्ट के साथ सभी प्रकार से पूर्ण आवेदन पत्र प्रशासनिक मंत्रालय/भारत सरकार के विभाग/राज्य सरकार/संघ राज्य क्षेत्र जैसा भी मामला हो, के माध्यम से इस विभाग को 05.06.2026 तक अवश्य ही निम्नलिखित पते पर पहुंच जाने चाहिए:-

श्री पंकज गंगवार,
अवर सचिव (बीपीसी एंड टी),
आर्थिक कार्य विभाग, वित्त मंत्रालय,
हॉल नं. 15076, कर्तव्य भवन -1, नई दिल्ली-110001।
पीएच:- 011 - 2401 2878,
ईमेल- pankaj.gangwar@gov.in
chourasia.anil@nic.in

6. अपूर्ण आवेदनों और अंतिम तिथि के बाद प्राप्त नामांकनों पर विचार नहीं किया जाएगा। इसका कड़ाई से अनुपालन किया जाए ताकि बाद में निराशा न हो। अभ्यर्थियों को सलाह दी जाती है कि वे अपने आवेदनों के संबंध में अपने प्रशासनिक विभागों के माध्यम से समय पर कार्रवाई करें और ऊपर निर्दिष्ट प्रपत्रों में मांगी गई पूर्ण जानकारी भेजें। विभिन्न अल्पकालिक प्रशिक्षण कार्यक्रमों का विवरण नियमित रूप से वित्त मंत्रालय की वेबसाइट www.dea.gov.in पर "विदेशी प्रशिक्षण कार्यक्रम" [<https://dea.gov.in/foreign-training-and-employee-corner>] लिंक के तहत अपलोड किया जाता है।



(पंकज गंगवार)

अवर सचिव, भारत सरकार

1. संयुक्त सचिव (एडीएमएन), बंदरगाह, शिपिंग और जलमार्ग मंत्रालय, परिवहन भवन, संसद मार्ग, नई दिल्ली ।
2. संयुक्त सचिव (प्रशासन) भारत सरकार की सभी मंत्रालयों/विभागों, ।
3. सभी राज्य सरकारों/संघ राज्य क्षेत्रों के मुख्य सचिव।

आर्थिक कार्य विभाग की वेबसाइट पर अपलोड किया जाएगा
[<https://dea.gov.in/foreign-training-and-employee-corner>]

MARITIME SAFETY MANAGEMENT

14 TO 18 SEPTEMBER 2026

Jointly sponsored by the

SINGAPORE COOPERATION PROGRAMME

and the

JAPAN INTERNATIONAL COOPERATION AGENCY

under the

**JAPAN-SINGAPORE PARTNERSHIP PROGRAMME FOR THE 21ST
CENTURY**

Singapore Cooperation Programme

Singapore has provided technical assistance to other developing countries since the 1960s. As a country whose only resource is its people, Singapore believes that human resource development is vital for economic and social progress. Singapore itself has benefited from training provided by other countries and international organisations.

In 1992, the Singapore Cooperation Programme (SCP) was established to bring together under one framework the various technical assistance programmes offered by Singapore. Through the SCP, the range and number of training programmes were increased to share Singapore's development experience with other developing countries.

To date, more than 160,000 officials from more than 180 countries, territories and intergovernmental organisations have participated in our courses and study visits. The SCP is managed by the Development Partnerships Directorate of the Singapore Ministry of Foreign Affairs.

Japan International Cooperation Agency

The Japan International Cooperation Agency (JICA), one of Japan's Official Development Assistance (ODA) implementing bodies, has been extending technical cooperation in human resource development to facilitate the autonomous, sustainable development of developing countries since its establishment in 1974. From 2008, JICA was further strengthened to incorporate all activities of Japan's Official Development including concessional ODA loans and grant aid in an effective and efficient manner.

JICA will enhance the impact of assistance through (a) A More Strategic Framework to achieve medium-to-long term development goals of developing countries (b) More Predictable Aid as operational "rolling" plans will be utilised in policy dialogue with developing countries (c) Speedier Project Formulation through "Preparatory Survey" to ensure flexibility and speed at the project preparation stage (d) Assistance Tailored to Real Needs: Synergy of Aid Schemes to offer assistance that most effectively addresses the needs of developing countries.

Japan-Singapore Partnership Programme for the 21st Century (JSPP21)

As countries whose prime resources are their people, Singapore and Japan believe that human resource development is important for economic and social progress. With this mutual understanding, Singapore and Japan signed a Memorandum of Understanding in January 1994 to train participants from developing countries by sharing each country's expertise and experience from their economic development under the Japan - Singapore Partnership Programme (JSPP).

The Japan - Singapore Partnership Programme for the 21st Century (JSPP21) was established through a Memorandum of Discussion (MOD) signed in May 1997, to signify a widening of the scope of technical cooperation between Singapore and Japan. Since then, the MOD has been renewed three times, most recently in December 2018.

With a view to enhancing ASEAN integration and sharing the two countries' experience in their areas of expertise, both governments recognised, as areas of priority, training and capacity building for third countries in the fields of (a) security and peace, (b) addressing vulnerability, (c) private sector development, (d) connectivity, and (e) smart initiatives.

Since 1994, Singapore and Japan have implemented close to 400 training courses for more than 7,000 participants in diverse fields such as public governance, trade promotion, climate change and environment, community policing, disaster management, maritime navigation, tourism, and urban planning.

Course Objectives

This in-person course is conducted under the auspices of the Japan-Singapore Partnership Programme for the 21st Century (JSPP21). This course aims to share the experience of Singapore and Japan in maritime safety management.

Synopsis

Topics to be covered include:

- Best practices to maintain and enhance maritime safety.
- International conventions and regulations relating to maritime safety management.
- Practical implementation of policies and measures to enhance maritime safety management in the respective countries.

Methodology

This course will be delivered for up to **30 participants**. It will include lectures, group discussions, site visits, country presentations and Q&A sessions.

Participants should bring along their own internet-enabled learning devices such as laptops or tablets (mobile phones are not recommended) for this course.

Country Presentation

Each represented country is expected to do a short country presentation. The topic(s) will be provided prior to commencement of the course.

Course Duration and Venue

The course will be held over 5 days from **14 to 18 September 2026** in Singapore.

Application Information

Applicants should be:

- Mid-to-senior level government officials who are working in port and maritime-related roles;
- Nominated by their respective Governments;
- Proficient in written and spoken English; and
- In good health.

In addition, as stipulated by the Government of Japan:

If your organisation and/or your status is related to the Military, you are required to email to 1rtd2@jica.go.jp with your name, country, organisation, the course name, and choose one option from below that best describes your relationship with the Military:

- a) the Military, an active military personnel or a military personnel listed in the muster roll/military register;
- b) an organisation affiliated with the Military, or a personnel who does not belong to the military at present but is listed in the muster roll/military register;
- c) the Department or the Ministry of Defense, and organisation affiliated with the Ministry of Defense, or staff of the Ministry of Defense;
- d) a civilian organisation but with military personnel or a military division within the organisation; or
- e) an organisation which will be affiliated with or under the control of the Military in times of emergency as specified clearly in its organic law/law of establishment.

Qualifications of applicants who belong to the military or other military-related organisations and/or who are enlisted in the military will be examined by the Government of Japan on a case-by-case basis, consistent with the Development Cooperation Charter of Japan, taking into consideration their duties, positions in the organisation, and other relevant information in a comprehensive manner.

Carry out instructions and abide by conditions as may be stipulated by the nominating authority or Government and the Government of Singapore and its appointed trainer, with respect to the course.

Terms of Award

The course is sponsored by the Governments of Japan and Singapore under the Japan-Singapore Partnership Programme for the 21st Century.

Under this programme arrangement, the Governments of Japan and Singapore will bear the following expenses for successful applicants, thereafter known as “participants”, during their training in Singapore.

These expenses include:

- Course fees;
- An Economy Class round-trip air ticket between the respective international airports designated by **JICA**;
- Visa application fees for entry into Singapore [Note: participants are responsible for their own transit visas (if any)];
- Accommodation for the entire duration of the course. Complimentary breakfast is provided in the accommodation from the first day of the course to one day after the course;
- Per diem of One Hundred and Thirty Singapore Dollars (130 SGD) from the first day to the last day of the course. A proportionate reduction in the per diem will be made if the participant is unable to attend the full duration of the course;
- Transportation between hotel and training venue (if any); and
- Basic insurance coverage (Group Hospitalisation and Surgical; Group Personal Accident) for participants during their stay in Singapore, in accordance with the policy of a local insurance company.

Note:

- Participants are to bear their personal expenses that might be incurred prior to receiving the per diem; and
- As the basic insurance coverage does not cover any pre-existing conditions/illnesses and/or any outpatient medical/dental treatment, participants are strongly advised to purchase comprehensive travel insurance which includes adequate coverage for medical evacuation in the event of any unexpected emergencies.

Regulations

Participants are required to comply with the following:

- For entry into Singapore, participants are required to adhere to the latest travel and health requirements/advisories as indicated at www.ica.gov.sg/enter-transit-depart;
- Strictly observe the course schedule and attend all training sessions. Participants will receive a certificate of completion from the SCP only upon **attaining full attendance of the course**. Any leave of absence must be substantiated with medical certificates or compelling reasons. Failure to attain full attendance will affect the eligibility for future SCP participations; and
- Carry out instructions and abide by conditions as may be stipulated by the nominating authority or Government and the Government of Singapore and its appointed trainer, with respect to the course.

Note:

- Participants will receive a JSPP21 certificate of completion upon completion of the course;
- Please refrain from making telephone and email inquiries on the status of your application your application is being processed; and
- The **Ministry of Foreign Affairs, Singapore** will inform all applicants of the outcome of their applications. The NFP will also be informed directly.

Follow us at:

- SCP Website: www.scp.gov.sg
- Facebook: www.facebook.com/SCPFriends

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Application Procedure

(Closing date for nomination: **14 June 2026**)

The Governments of Japan and Singapore are pleased to invite the respective National Focal Point for Technical Assistance (NFP) to nominate **two (2)** suitable applicants.

Selection of candidates will be based on merit. Should there be more applicants than training places, the Governments of Japan and Singapore seek the understanding of the respective NFP in the event that their nominee(s) is not selected.

All nominees are to submit their applications online at <https://go.gov.sg/msm2026> by **Sunday, 14 June 2026**. NFPs are also required to endorse nominees via email links. Instructions and FAQs for Applicants and NFPs can be found at the links below:

- Applicants: <https://go.gov.sg/start-guide>
- NFPs: <https://go.gov.sg/start-nfp>

ANNEX-II**SUMMARY OF GUIDELINES PRESCRIBED BY DEPARTMENT OF ECONOMIC AFFAIRS**

Before applying for the training programme, the candidates are requested to satisfy themselves whether they fulfill the eligibility conditions as per the guidelines on Foreign Training Programmes (FTP) administered by the Department of Economic Affairs(DEA), summarized below:-

Eligibility Conditions

Duration of Training	No. of years of service completed in Govt. as on the date of FTP	Upper age limit on the date of FTP	Cooling off period	Limit on participation in number of trainings in a year
Upto one week	5 years	Less than 58 years	Six months	Two FTPs of duration of less than one week in a calendar year
One to Two weeks	7 years	Less than 58 years	One year	One FTP of duration of one to two weeks in a calendar year
More than two weeks	9 years	Less than 55 years	Two years	One FTP of duration more than two weeks in a period of two years

Note:- Project-related training/official visits abroad are exempted from the provisions of cooling off.

2. Candidates and nominating authorities in Ministries/Departments/State Govts. Etc. should also satisfy themselves about the eligibility conditions prescribed by the sponsoring foreign Government/agency before sending the nomination to DEA.

HOW TO APPLY**3. Filling up of application forms:-**

- (i) Ensure that the **DEA proforma** is duly filled in and is complete in all respects. Without this proforma, application will not be entertained.
- (ii) Ensure that the **application form prescribed by the sponsoring agency** is also complete in all respect, wherever the sponsoring agency asks for Country Report, the same should also be attached.
- (iii) The column relating to **Vigilance Clearance** in DEA proforma should be filed in and certified by the competent authority. Alternately, vigilance clearance certificate by the concerned authority can also be attached. Applications without vigilance clearance at the time of applying will not be entertained.
- (iv) **In case of training programmes which are not fully sponsored** and where expenses on Air travel or any other expenses have to be borne by the candidate or his sponsoring Department, ensure that Part-A or Part-B, as the case may be, of the Undertaking Form is duly completed. Applications received without undertaking form will be summarily rejected. **It may be noted that submission of undertaking form is not necessary in respect of fully funded training programmes and the candidate can mention 'Not Applicable' in the form.**

4. Nominations:-

- (i) In case there is more than one nomination for a particular course, the nominating authority State/Central Government should clearly indicate the prioritization of the nominees.
- (ii) Application for the training programme is to be forwarded through the concerned Ministry/Department after completing all necessary formalities. Applications are not to be sent to the sponsoring foreign country/agency direct unless the same has been endorsed by the Nodal Department i.e. DEA.

5. Clearance:-

Once the nomination forwarded by DEA to the sponsoring Government is accepted and conveyed to the applicant, he/she will be responsible to complete all pre-departure formalities like obtaining political clearance from MEA and have the sanction order issued from his/her administrative Department etc.

Abbreviation:-

JICA - Japan International Cooperation Agency, SCPTA - Singapore Cooperation Programme Training Award, IMF - International Monetary Fund, MTCP - Malaysian Technical Cooperation Programme.

DEA PROFORMA FOR FOREIGN TRAINING

1. Name				
2. Date of Birth			3. Male/Female	
4. Educational Qualifications			5. Date of Entry into Govt. Service	
6. Service to which Officer belongs			7. Date of Regular appointment	
8. Details of Posts held during the last five years (starting from present) :				
S.No.	Post held & Pay level	Period of Posting	Ministry/Department/ Organization	Nature of Work
9. Name of training programme applied for and its relevance to the candidate				
10. Papers etc, if any, published by the candidate				
11. Details of Foreign Training Programmes attended during the last two years :				
S.No.	Dates & Duration Of Training	Subject/title of training	Name of the Training Institution	Source of funding
Signature of the candidate:				
Office Phone : Mobile No. :				
E-mail :				
<u>CERTIFICATE</u>				
Certified that Shri/Ms. _____ is clear from vigilance angle. In case the programme is not fully funded, Undertaking in the prescribed proforma (Part A/Part B) is attached.				
Signature of the Competent Administrative Authority of the applicant with Name, Designation, Phone Number and Email (alongwith official seal)				

ANNEX-IV**CHECK LIST**

Sl. No.	Required Documents	YES/NO
1.	MTCP Application Form/ JICA Application Form / Online Submitted Singapore Application Form alongwith supervisor endorsement	
2.	Complete DEA Proforma alongwith Vigilance Clearance	
3.	Whether Application has been recommended/ nominated by Line Ministry/Department/State Government	
4.	Whether undertaking by Ministry/Department is given for bearing the air fare for the travel where training is not fully funded.	

Fwd: In-person Singapore Cooperation Programme on "Smart Nation : Cybersecurity Governance" from 16th to 20th November, 2026 in Singapore**Shri Rajeev Verma** <csdelhi@nic.in>

Tue, 12 May 2026 12:47:21 PM +0530

To "Sandeep Kumar"<secservices@nic.in>,"Santosh Vaidya"<pshome@nic.in>,"Sh. Jitender Yadav"<secyit@nic.in>

===== Forwarded message =====

From: ANIL KUMAR CHOURASIA Assistant Section Officer, DEA, Min. Of Finance
<chourasia.anil@nic.in>

To: "Aparna Sinha"<aparna.sinha@nic.in>, "Bhuvnesh Kumar Kumar"
<bhuvnesh.k@meity.gov.in>, "RAJEEV KUMAR"<jsadmin-mha@nic.in>, "ash-mohfw"<ash-mohfw@nic.in>, "rohitmathur"<rohit.mathur@nic.in>, "jspc-cpc"<jspc-cpc@gov.in>, "jschem-cpc"<jschem-cpc@gov.in>, "jssk-dst"<jssk-dst@gov.in>, "Kchaturvedi"<K.chaturvedi@gov.in>, "jsupa-mhupa"<jsupa-mhupa@gov.in>, "js-mowr"<js-mowr@nic.in>, "jshe-mhrd"<jshe-mhrd@nic.in>, "jsad-moe"<jsad-moe@gov.in>, "jscc-agri"<jscc-agri@nic.in>, "js1tourism"<js1.tourism@gov.in>, "js-ship"<js-ship@nic.in>, "sureshkumar1972"<suresh.kumar1972@gov.in>, "jsdpiitbd"<jsdpiit.bd@gov.in>, "jssme"<js.sme@nic.in>, "satyajitmishra"<satyajit.mishra@nic.in>, "jsrc-mord"<jsrc-mord@gov.in>, "amstaff"<amstaff@rb.railnet.gov.in>, "crb"<crb@rb.railnet.gov.in>, "KS REJIMON"<ks.rejimon@nic.in>, "pallaviagarwal"<pallavi.agarwal@gov.in>, "js"<js@moes.gov.in>, "samirkumar"<samirkumar@nic.in>, "djagdale"<d.jagdale@gov.in>, "Vijay Kumar Sinha"<sinha.vijay@nic.in>, "jscd-msje"<jscd-msje@nic.in>, "RAJEEV SHARMA"<wb113@ifs.nic.in>, "Jyotsana Ekka"<ddgtrg-dot@nic.in>, "srinivasdanda"<srinivas.danda@gov.in>, "Abhijit Phukon"<eaap-dfs@nic.in>, "jse"<jse@nic.in>, "jsskmmoca"<jsskm.moca@nic.in>, "jsnavy-dma"<jsnavy-dma@gov.in>, "raghurajmr"<raghurajmr@ias.nic.in>, "sagarmehra"<sagar.mehra@nic.in>, "hkhajong"<hk.hajong@nic.in>, "sthakur"<sthakur@nic.in>, "jsadmasi-culture"<jsadmasi-culture@gov.in>, "jsestt"<jsestt@mea.gov.in>, "Sanjayroy14"<Sanjay.roy14@nic.in>, "satishkj"<satish.kj@nic.in>, "SD Sharma"<js.admn-dopt@gov.in>, "js-ca"<js-ca@nic.in>, "Dushyant Mudgal"<ddgestt@indiapost.gov.in>, "anandsunita"<anand.sunita@nic.in>, "nkmishra"<nk.mishra@nic.in>, "js2-mopr"<js2-mopr@gov.in>, "jslr-dolr"<jslr-dolr@nic.in>, "shailendrak"<shailendra.k@nic.in>, "js-skj-dpe"<js-skj-dpe@gov.in>, "js-establishmentmoc"<js-establishment.moc@gov.in>, "vijaymittal"<vijay.mittal@nic.in>, "rpthakur25"<rp.thakur25@nic.in>, "ara-hccg"<ara-hc.cg@gov.in>, "masaldangaurav"<masaldan.gaurav@nic.in>, "Praveen D"<d.praveen@nic.in>, "information"<information@cbi.gov.in>, "arindammodak"<arindam.modak@gov.in>, "jslegal1"<jslegal1@mea.gov.in>, "jsfilmsinb"<jsfilms.inb@nic.in>, "gnsingh13"<gn.singh13@nic.in>, "jsaa"<jsaa@dae.gov.in>, "js-dor"<js-dor@gov.in>, "cs"<cs@ap.gov.in>, "cs-arunachal"<cs-arunachal@nic.in>, "cs-assam"<cs-assam@nic.in>, "csofficecg"<csoffice.cg@nic.in>, "cs-bihar"<cs-bihar@nic.in>, "csdelhi"<csdelhi@nic.in>, "chiefsecretary"<chiefsecretary@gujarat.gov.in>, "cs-goaa"<cs-goaa@nic.in>, "cs"<cs@hry.nic.in>, "cs-hp"<cs-hp@nic.in>, "cs-jandk"<cs-jandk@nic.in>, "cs-jharkhand"<cs-jharkhand@nic.in>, "cs"<cs@karnataka.gov.in>, "chiefsecy"<chiefsecy@kerala.gov.in>, "cs"<cs@mp.nic.in>, "cs"<cs@maharashtra.gov.in>, "cs-manipur"<cs-manipur@nic.in>, "cso-meg"<cso-meg@nic.in>, "cs-mizoram"<cs-mizoram@nic.in>, "csngl"<csngl@nic.in>, "csori"<csori@nic.in>, "cs"<cs@punjab.gov.in>, "csraj"<csraj@rajasthan.gov.in>, "cs-skm"<cs-skm@nic.in>, "cs-tripura"<cs-tripura@nic.in>, "cs-uttaranchal"<cs-uttaranchal@nic.in>, "csup"<csup@nic.in>, "cs-westbengal"<cs-westbengal@nic.in>, "cs-andaman"<cs-andaman@nic.in>, "cspon"<cs.pon@nic.in>, "cs"<cs@tn.gov.in>

Cc: "Pankaj Gangwar"<pankaj.gangwar@gov.in>

Date: Tue, 12 May 2026 12:11:13 +0530

Subject: In-person Singapore Cooperation Programme on "Smart Nation : Cybersecurity Governance" from 16th to 20th November, 2026 in Singapore

===== Forwarded message =====

Sir/Madam,

Please find attachment regarding **In-person** Singapore Cooperation Programme on **"Smart Nation : Cybersecurity Governance" from 16th to 20th November, 2026 in Singapore**, for information and necessary action.

-

With regards,

Anil Kumar Chourasia,
ASO, BPC&T Section,
Bilateral Cooperation Division,
Department of Economic Affairs,
Ministry of Finance,
Kartavya Bhavan -1.
Telephone no. : 24012886

1 Attachment(s)

12-24-26-final.pdf

3.2 MB

No.12/24/2026-BPC&T.
Government of India
Ministry of Finance
Department of Economic Affairs
(BPC&T Section)

Kartavya Bhavan-I, New Delhi,
Dated the 11th May, 2026.

TRAINING CIRCULAR

Subject:- In-person Singapore Cooperation Programme on "Smart Nation : Cybersecurity Governance" from 16th to 20th November, 2026 in Singapore.

The Republic of Singapore has invited nominations for **In-person Singapore Cooperation Programme on "Smart Nation : Cybersecurity Governance" from 16th to 20th November, 2026 in Singapore** under the Technical Assistance Programme with India. The programme is intended for mid- to senior-level government officials who are involved in cybersecurity policy planning and enforcement. The eligibility conditions and other information about the course are mentioned in the Information Brochure received from the sponsoring Government (**Annex-I**). Number of slots available for India is **One**.

2. Nomination of candidates is regulated by the guidelines prescribed by DEA, a synopsis of which is attached as **Annex-II**.

3. **The course is sponsored by Government of Singapore**, who will provide accommodation, local transport, medical insurance and daily allowance. **The nominated candidate or his/her nominating authority shall have to bear the cost of round trip air fare and other travel related expenses.** An undertaking to this effect has to be given by the participant or his/her Ministry/Department/State Government in case they agree to bear the travel expenses in the prescribed format (**Annex-III**).

4. The following forms need to be duly completed and certified by the participant and the competent authority of the nominating Ministry/Department:

- (i) Sponsoring Government's application to be filled online (available at <https://go.gov.sg/scptasnsg2026>). Printed copy of application submitted by the candidate online to SCP may be sent to DEA along with the other forms.
- (ii) DEA's proforma - duly countersigned by competent authority (**Annex-IV**).

5. **Application Form complete in all respects alongwith check-list reach this Department through the Administrative Ministry/Department of Govt. of India /State Government/UT, as the case may be, not later than 04.09.2026 positively at the following address:-**

Shri Pankaj Gangwar,
Under Secretary (BPC&T),
Department of Economic Affairs, Ministry of Finance,
Hall No. 15076, Kartavya Bhavan -I, New Delhi-110001.
Ph:- 011 - 2401 2878,
Email- pankaj.gangwar@gov.in
chourasia.anil@nic.in

Contd.....2/-

6. Incomplete applications and nominations received after the cut-off date will not be entertained. This may please be noted for strict compliance to avoid disappointment at a later stage. The candidates are advised to have their applications processed through their administrative Departments well in time and send complete information asked for in the forms specified above. Details of various short-term training programmes are regularly uploaded on Ministry of Finance's website www.dea.gov.in under the link "Foreign Training Programmes" [<https://dea.gov.in/foreign-training-and-employee-corner>].



(Pankaj Gangwar)

Under Secretary to the Govt. of India

1. Adviser(FS&CS), Department of Economic Affairs, Kartavya Bhavan-1, New Delhi.
2. Joint Secretary (Admn.), Ministry of Electronic & Information Technology, Electronics Niketan, 6 CGO Complex, New Delhi.
3. Joint Secretary (Admn.), Ministry of Home Affairs, Kartavya Bhavan-III, New Delhi.
4. Joint Secretary (Admn.) of all Ministries/Departments, Government of India.
5. Chief Secretaries of all States Governments/UTs.

TO BE UPLOADED ON website of Department of Economic Affairs' WEBSITE
[<https://dea.gov.in/foreign-training-and-employee-corner>].

संख्या.12/24/2026-बीपीसीएंडटी

भारत सरकार
वित्त मंत्रालय
आर्थिक कार्य विभाग
(बीपीसी एंड टी अनुभाग)

.....

कर्तव्य भवन-1, नई दिल्ली,
दिनांक 11 मई, 2026.

प्रशिक्षण परिपत्र

विषय : सिंगापुर में 16 से 20 नवंबर, 2026 तक " स्मार्ट राष्ट्र: साइबर सुरक्षा शासन " पर व्यक्तिगत सिंगापुर सहयोग कार्यक्रम ।

सिंगापुर गणराज्य ने भारत के साथ तकनीकी सहायता कार्यक्रम के तहत सिंगापुर में 16 से 20 नवंबर, 2026 तक " स्मार्ट राष्ट्र: साइबर सुरक्षा शासन " पर व्यक्तिगत सिंगापुर सहयोग कार्यक्रम सिंगापुर को-ऑपरेशन प्रोग्राम के लिए नामांकन आमंत्रित किए हैं। यह कार्यक्रम का उद्देश्य मध्यम स्तर के वरिष्ठ स्तर के सरकारी अधिकारियों के लिए है जो साइबर सुरक्षा नीति योजना और प्रवर्तन में शामिल हैं । पात्रता शर्तों और पाठ्यक्रम के बारे में अन्य सूचना प्रायोजक सरकार से प्राप्त सूचना विवरणिका (अनुलग्नक-I) में दी गई है। भारत के लिए उपलब्ध स्लॉट की संख्या एक है।

2. अभ्यर्थियों के नामांकन को आर्थिक कार्य विभाग द्वारा निर्धारित दिशा-निर्देशों द्वारा विनियमित किया जाता है, जिसका सारांश अनुलग्नक-II के रूप में संलग्न किया गया है।

3. पाठ्यक्रम सिंगापुर सरकार द्वारा प्रायोजित है, जो आवास, स्थानीय परिवहन, चिकित्सा बीमा और दैनिक भत्ता प्रदान करेगा। नामांकित अभ्यर्थियों या उसके नामांकन प्राधिकारी को राउंड ट्रिप हवाई किराया और यात्रा संबंधी अन्य खर्चों का खर्च वहन करना होगा। यदि वे निर्धारित प्रारूप में (अनुलग्नक III) यात्रा वहन करने के लिए सहमत हैं तो प्रतिभागी या उसके मंत्रालय/विभाग/राज्य सरकार को इस आशय का एक वचन पत्र देना होगा।

4. निम्नलिखित प्रपत्रों को विधिवत रूप से पूरा किया जाना चाहिए और प्रतिभागी तथा नामांकनकर्ता मंत्रालय/विभाग के सक्षम प्राधिकारी द्वारा प्रमाणित किया जाना चाहिए:

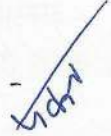
- (i) प्रायोजक सरकार के आवेदन को ऑनलाइन भरा जाना है (<https://go.gov.sg/scptasncg2026>) पर उपलब्ध। एससीपी को ऑनलाइन अभ्यर्थी द्वारा प्रस्तुत आवेदन की मुद्रित प्रति अन्य प्रपत्रों के साथ डीईए को भेजी जाए।
- (ii) डीईए का प्रोफार्मा-सक्षम प्राधिकारी द्वारा विधिवत प्रतिहस्ताक्षरित (अनुलग्नक-IV)।

.....2/-

5. चेक-लिस्ट के साथ सभी प्रकार से पूर्ण आवेदन पत्र प्रशासनिक मंत्रालय/भारत सरकार के विभाग/राज्य सरकार/संघ राज्य क्षेत्र जैसा भी मामला हो, के माध्यम से इस विभाग को 04.09.2026 तक अवश्य ही निम्नलिखित पते पर पहुंच जाने चाहिए:-

श्री पंकज गंगवार,
अवर सचिव (बीपीसी एंड टी),
आर्थिक कार्य विभाग, वित्त मंत्रालय,
हॉल नं. 15076, कार्तव्य भवन -1, नई दिल्ली-110001।
पीएच:- 011 - 2401 2878,
ईमेल- pankaj.gangwar@gov.in
chourasia.anil@nic.in

6. अपूर्ण आवेदनों और अंतिम तिथि के बाद प्राप्त नामांकनों पर विचार नहीं किया जाएगा। इसका कड़ाई से अनुपालन किया जाए ताकि बाद में निराशा न हो। अभ्यर्थियों को सलाह दी जाती है कि वे अपने आवेदनों के संबंध में अपने प्रशासनिक विभागों के माध्यम से समय पर कार्रवाई करें और ऊपर निर्दिष्ट प्रपत्रों में मांगी गई पूर्ण जानकारी भेजें। विभिन्न अल्पकालिक प्रशिक्षण कार्यक्रमों का विवरण नियमित रूप से वित्त मंत्रालय की वेबसाइट www.dea.gov.in पर "विदेशी प्रशिक्षण कार्यक्रम" [<https://dea.gov.in/foreign-training-and-employee-corner>] लिंक के तहत अपलोड किया जाता है।



(पंकज गंगवार)

अवर सचिव, भारत सरकार

1. सलाहकार (एफएस एंड सीएस), आर्थिक मामलों के विभाग, कार्तव्य भवन - 1, नई दिल्ली ।
2. संयुक्त सचिव (एडीएमएन), इलेक्ट्रॉनिक और सूचना प्रौद्योगिकी मंत्रालय, इलेक्ट्रॉनिक्स निकेतन, 6 सीजीओ कॉम्प्लेक्स, नई दिल्ली ।
3. संयुक्त सचिव (एडीएमएन), गृह मंत्रालय, कार्तव्य भवन - iii, नई दिल्ली ।
4. संयुक्त सचिव (प्रशासन) भारत सरकार की सभी मंत्रालयों/विभागों, ।
5. सभी राज्य सरकारों/संघ राज्य क्षेत्रों के मुख्य सचिव।

आर्थिक कार्य विभाग की वेबसाइट पर अपलोड किया जाएगा
[<https://dea.gov.in/foreign-training-and-employee-corner>]

SMART NATION: CYBERSECURITY GOVERNANCE

16 TO 20 NOVEMBER 2026

Sponsored by the

SINGAPORE COOPERATION PROGRAMME

under the

SINGAPORE COOPERATION PROGRAMME TRAINING AWARD

Singapore Cooperation Programme

Singapore has provided technical assistance to other developing countries since the 1960s. As a country whose only resource is its people, Singapore believes that human resource development is vital for economic and social progress. Singapore itself has benefited from training provided by other countries and international organisations.

In 1992, the Singapore Cooperation Programme (SCP) was established to bring together under one framework the various technical assistance programmes offered by Singapore. Through the SCP, the range and number of training programmes were increased to share Singapore's development experience with other developing countries.

To date, over 160,000 officials from more than 180 countries, territories, and intergovernmental organisations have participated in our courses and study visits. The SCP is managed by the Development Partnerships Directorate of the Ministry of Foreign Affairs, Singapore.

Course Objectives

This course will draw on Singapore's Smart Nation experience and examine the concepts, strategy, policy, governance and technological aspects of cybersecurity through the sharing of perspective on current cybersecurity threats, challenges and best practices.

Synopsis

Topics to be covered include:

- Cybersecurity and smart nation
- Cyber threat landscape
- Cybersecurity governance framework, policies and technologies
- Role of public institutions in cybersecurity
- Singapore's cybersecurity best practices in both the public and private sectors

Methodology

The course will be conducted in-person in Singapore and will include briefings, case studies, country presentations as well as group discussions.

Course Duration and Venue

The course will be held over 5 days from 16 to 20 November 2026 in Singapore.

Application Information

Applicants should be:

- Mid- to senior-level government officials who are involved in cybersecurity policy planning and enforcement;
- Nominated by their respective governments;
- Proficient in written and spoken English; and
- In good health.

Terms of Award

The course is sponsored by the Government of Singapore under the Singapore Cooperation Programme Training Award.

Under this programme arrangement, the Government of Singapore will bear the following expenses for the successful applicants (thereafter known as participants) during their training in Singapore. These expenses include:

- Course fees;
- Visa application fees for entry into Singapore [Note: participants are responsible for their own transit visas (if any)];
- Hotel accommodation for the entire duration of the course. Complimentary breakfast is provided in the hotel from the first day of the course to one day after the course;
- Per diem of One Hundred and Thirty Singapore Dollars (S\$130) in cash from the first day to the last day of the course. A proportionate reduction in the per diem will be made if you are unable to attend the full duration of the course;
- Transportation between hotel and training venue; and
- Basic insurance coverage (Group Hospitalisation and Surgical; Group Personal Accident) for participants during their stay in Singapore, in accordance with the policy of a local insurance company.

Note:

- The nominating government will be responsible for its participants' round-trip airfares. Applicants are encouraged to verify the availability of funding for their round-trip airfares with their respective nominating government;
- Participants are to bear all expenses prior to receiving the per diem; and
- As the basic insurance coverage does not cover any pre-existing conditions/illnesses and/or any outpatient medical/dental treatment, participants are strongly advised to purchase comprehensive travel insurance which includes adequate coverage of COVID-19 related expenses and medical evacuation in the event of any unexpected emergencies.

Regulations

Participants are required to comply with the following:

- For entry into Singapore, participants are required to adhere to the latest travel and health requirements/advisories as indicated at www.ica.gov.sg/enter-transit-depart;
- Strictly observe the course schedule and attend all training sessions. Participants will receive a certificate of completion from the SCP only upon **attaining full attendance of the course**. Any leave of absence must be substantiated with medical certificates or compelling reasons. Failure to attain full attendance will affect the eligibility for future SCP participations; and
- Carry out instructions and abide by conditions as may be stipulated by the nominating authority or government and the Government of Singapore and its appointed trainer, with respect to the course.

Note:

- Participants will receive a certificate of completion from the SCP upon completion of the course.
- Please refrain from making telephone and email inquiries on the status of your application while your application is being processed.
- The Ministry of Foreign Affairs, Singapore will inform all applicants of the outcome of their applications. The NFP will also be informed directly. Flight arrangements should be made only upon receipt of the Letter of Acceptance to the course.

Follow us at:

- SCP Website: www.scp.gov.sg
- Facebook: www.facebook.com/SCPFriends
- Instagram: www.instagram.com/SCPFriends

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Application Procedure

(Closing date for nomination: **11 September 2026**)

The Government of Singapore is pleased to invite the respective National Focal Points for Technical Assistance (NFP) to nominate **one (1)** suitable applicant(s). Selection of candidates will be based on merit. Should there be more applicants than training places, the Government of Singapore seeks the understanding of the respective NFPs in the event that its nominee(s) is not selected.

All nominees are to submit their applications online at <https://go.gov.sg/scptasncg2026> by **Friday, 11 September 2026**. NFPs are also required to endorse nominees via email links. Instructions and FAQs for Applicants and NFPs can be found at the links below:

- Applicants: <https://go.gov.sg/start-guide>
- NFPs: <https://go.gov.sg/start-nfp>

ANNEX-II**SUMMARY OF GUIDELINES PRESCRIBED BY DEPARTMENT OF ECONOMIC AFFAIRS**

Before applying for the training programme, the candidates are requested to satisfy themselves whether they fulfill the eligibility conditions as per the guidelines on Foreign Training Programmes (FTP) administered by the Department of Economic Affairs(DEA), summarized below:-

Eligibility Conditions

Duration of Training	No. of years of service completed in Govt. as on the date of FTP	Upper age limit on the date of FTP	Cooling off period	Limit on participation in number of trainings in a year
Upto one week	5 years	Less than 58 years	Six months	Two FTPs of duration of less than one week in a calendar year
One to Two weeks	7 years	Less than 58 years	One year	One FTP of duration of one to two weeks in a calendar year
More than two weeks	9 years	Less than 55 years	Two years	One FTP of duration more than two weeks in a period of two years

Note:- Project-related training/official visits abroad are exempted from the provisions of cooling off.

2. Candidates and nominating authorities in Ministries/Departments/State Govts. Etc. should also satisfy themselves about the eligibility conditions prescribed by the sponsoring foreign Government/agency before sending the nomination to DEA.

HOW TO APPLY**3. Filling up of application forms:-**

- (i) Ensure that the **DEA proforma** is duly filled in and is complete in all respects. Without this proforma, application will not be entertained.
- (ii) Ensure that the **application form prescribed by the sponsoring agency** is also complete in all respect, wherever the sponsoring agency asks for Country Report, the same should also be attached.
- (iii) The column relating to **Vigilance Clearance** in DEA proforma should be filed in and certified by the competent authority. Alternately, vigilance clearance certificate by the concerned authority can also be attached. Applications without vigilance clearance at the time of applying will not be entertained.
- (iv) **In case of training programmes which are not fully sponsored** and where expenses on Air travel or any other expenses have to be borne by the candidate or his sponsoring Department, ensure that Part-A or Part-B, as the case may be, of the Undertaking Form is duly completed. Applications received without undertaking form will be summarily rejected. **It may be noted that submission of undertaking form is not necessary in respect of fully funded training programmes and the candidate can mention 'Not Applicable' in the form.**

4. Nominations:-

- (i) In case there is more than one nomination for a particular course, the nominating authority State/Central Government should clearly indicate the prioritization of the nominees.
- (ii) Application for the training programme is to be forwarded through the concerned Ministry/Department after completing all necessary formalities. Applications are not to be sent to the sponsoring foreign country/agency direct unless the same has been endorsed by the Nodal Department i.e. DEA.

5. Clearance:-

Once the nomination forwarded by DEA to the sponsoring Government is accepted and conveyed to the applicant, he/she will be responsible to complete all pre-departure formalities like obtaining political clearance from MEA and have the sanction order issued from his/her administrative Department etc.

Abbreviation:-

JICA - Japan International Cooperation Agency, SCPTA - Singapore Cooperation Programme Training Award, IMF - International Monetary Fund, MTCP - Malaysian Technical Cooperation Programme.

DEA PROFORMA FOR FOREIGN TRAINING

1. Name				
2. Date of Birth			3. Male/Female	
4. Educational Qualifications			5. Date of Entry into Govt. Service	
6. Service to which Officer belongs			7. Date of Regular appointment	
8. Details of Posts held during the last five years (starting from present) :				
S.No.	Post held & Pay level	Period of Posting	Ministry/Department/ Organization	Nature of Work
9. Name of training programme applied for and its relevance to the candidate				
10. Papers etc, if any, published by the candidate				
11. Details of Foreign Training Programmes attended during the last two years :				
S.No.	Dates & Duration Of Training	Subject/title of training	Name of the Training Institution	Source of funding
Signature of the candidate:				
Office Phone : Mobile No. :				
E-mail :				
<u>CERTIFICATE</u>				
Certified that Shri/Ms. _____ is clear from vigilance angle. In case the programme is not fully funded, Undertaking in the prescribed proforma (Part A/Part B) is attached.				
Signature of the Competent Administrative Authority of the applicant with Name, Designation, Phone Number and Email (alongwith official seal)				

ANNEX-IV**CHECK LIST**

Sl. No.	Required Documents	YES/NO
1.	MTCP Application Form/ JICA Application Form / Online Submitted Singapore Application Form alongwith supervisor endorsement	
2.	Complete DEA Proforma alongwith Vigilance Clearance	
3.	Whether Application has been recommended/ nominated by Line Ministry/Department/State Government	
4.	Whether undertaking by Ministry/Department is given for bearing the air fare for the travel where training is not fully funded.	

To be filled only in case the Training Programme is not fully sponsored

PART-A

UNDERTAKING

This is to certify that in the event of selection, Ministry/ Department/ State Government of _____ undertakes to bear the cost of round-trip airfare and other related expenses (which may also include the expenditure on local travel, accommodation, insurance, living and other expenses, depending upon the terms of sponsorship for each course/training, as specified in the brochure/letter of concerned sponsoring organization) in respect of Shri/Ms. _____ Designation _____ working in this Department/ Ministry/ State Government for attending Training Programme/Course on _____ sponsored by _____ from _____ to _____.

Signature of Competent Authority

Name

Designation

(SEAL)

-----OR-----

PART- B

UNDERTAKING FOR SELF FINANCING

This is to certify that in the event of my selection, I _____ holding the post of _____ in the Ministry/Department/State Government of _____ undertake to bear the cost of round-trip airfare and other related expenses (which may also include the expenditure on local travel, accommodation, insurance, living and other expenses, depending upon the terms of sponsorship for each course/training, as specified in the brochure/letter of concerned sponsoring organization) for attending Training Programme/Course on _____ sponsored by _____ from _____ to _____.

This issues with the approval of the Competent Authority.

(Signature of the candidate)
Name, Designation (With seal)

Countersigned by:

Signature of Competent Authority
Name, Designation (With seal)

Either Part A or Part B (whichever is applicable) to be filled

Page 2



Fwd: Training Program on 'Urban Flood Management' during 25-29, May 2026 at NWA, Pune – Request for Nominations - Reg**Shri Rajeev Verma** <csdelhi@nic.in>

Mon, 11 May 2026 3:40:26 PM +0530

To "Sandeep Kumar"<secservices@nic.in>,"Vijay Kumar Bidhuri"<psud@nic.in>,"CEO DJB"<ceodelhi.djb@nic.in>

===== Forwarded message =====

From: National Water Academy CWC <nwa.mah@nic.in>

Date: Mon, 11 May 2026 15:14:34 +0530

Subject: Training Program on 'Urban Flood Management' during 25-29, May 2026 at NWA, Pune – Request for Nominations - Reg

===== Forwarded message =====

Sir/Madam,

National Water Academy, Central Water Commission, Pune is organizing a training program on 'Urban Flood Management' for officers of Municipal Corporations, Central and State Water Resources Departments, Urban Development Departments, Disaster Management Authorities, Academic & Research Institutions, and other stakeholders during 25-29 May 2026. Information brochure of the training program is attached for your reference. Accordingly, it is requested to kindly nominate 2-3 officers from your department for participation in the training program. Nominated officers may also be asked to fill up this form (<https://forms.gle/1Z32vbE8bqTeWP789>) by 21.05.2026. The final list of accepted nominations will be displayed on the NWA website (<https://www.nwapune.gov.in/ongoingevents.jsp>) on 22.05.2026.

Regards

Chaitanya K S

Deputy Director

National Water Academy

Central Water Commission, Pune

2 Attachment(s)

Nomination letter_UFM_May_...

357.9 KB

Brochure Urban_Flood_Manag...

337.4 KB

भारत सरकार
जल शक्ति मंत्रालय
जल संसाधन नदी विकास एवं गंगा संरक्षण विभाग
केन्द्रीय जल आयोग
राष्ट्रीय जल अकादमी



Government of India
Ministry of Jal Shakti
Dept. of Water Resources, RD&GR
Central Water Commission
National Water Academy

Lr. no: A-33025/10/2023-24/NWA/8646

Dated: 08 May 2026

To

As per list enclosed

Sub: Training Program on 'Urban Flood Management' during 25-29, May 2026 at NWA, Pune – Request for Nominations - Reg

Sir/Madam,

National Water Academy, Central Water Commission, Pune is organizing a training program on 'Urban Flood Management' for officers of Municipal Corporations, State Disaster Management Authorities, Central & State Government Departments/Organizations, Academic & Research Institutions, and other stakeholders during 25-29 May 2026. Information brochure of the training program is attached for your reference.

Accordingly, it is requested to kindly nominate 2-3 officers from your department for participation in the training program. Nominated officers may also be asked to fill up this form (<https://forms.gle/1Z32vbE8bqTeWP789>) by 21.05.2026. The final list of accepted nominations will be displayed on the NWA website (<https://www.nwapune.gov.in/ongoingevents.jsp>) on 22.05.2026.

This issues with the approval of Chief Engineer, NWA, CWC, Pune.

Yours Sincerely

(Chaitanya K S)

Dy. Director & Course Coordinator

भारत सरकार
जल शक्ति मंत्रालय
जल संसाधन नदी विकास एवं गंगा संरक्षण विभाग
केन्द्रीय जल आयोग
राष्ट्रीय जल अकादमी



Government of India
Ministry of Jal Shakti
Dept. of Water Resources, RD&GR
Central Water Commission
National Water Academy

पत्र संख्या: ए-33025/10/2023-24/राजअ/8646

दिनांक : 08 मई 2026

प्रति

संलग्न सूची के अनुसार

विषय : राष्ट्रीय जल अकादमी, पुणे में 25-29 मई 2026 के दौरान 'शहरी बाढ़ प्रबंधन' पर प्रशिक्षण कार्यक्रम - नामांकन के लिए अनुरोध संबंधित

महोदय / महोदया,

राष्ट्रीय जल अकादमी, केन्द्रीय जल आयोग, पुणे 25-29, मई 2024 के दौरान नगर निगमों, राज्य आपदा प्रबंधन प्राधिकरणों, केन्द्रीय और राज्य जल संसाधन विभागों/संगठनों, शैक्षणिक और अनुसंधान संस्थानों और अन्य हितधारकों के अधिकारियों के लिए 'शहरी बाढ़ प्रबंधन' पर एक प्रशिक्षण कार्यक्रम आयोजित कर रहा है। सूचना आपके संदर्भ के लिए प्रशिक्षण कार्यक्रम का विवरणिका संलग्न है।

तदनुसार, अनुरोध है कि प्रशिक्षण कार्यक्रम में भाग लेने के लिए अपने विभाग/संगठन/संस्थान से 2-3 अधिकारियों को नामित करने की कृपा करें। नामांकित अधिकारियों को 21.05.2026 तक यह फॉर्म (<https://forms.gle/1Z32vbE8bqTeWP789>) भरने के लिए भी कहा जा सकता है। स्वीकृत नामांकन की अंतिम सूची 22.05.2026 को एनडब्ल्यूए वेबसाइट (<https://www.nwapune.gov.in/ongoingevents.jsp>) पर प्रदर्शित की जाएगी।

यह मुख्य अभियंता, राष्ट्रीय जल अकादमी, केन्द्रीय जल आयोग, पुणे के अनुमोदन से जारी किया जाता है।

भवदीय

K.S. Chaitanya

(चैतन्य के एस)

उप निदेशक एवं कार्यक्रम समन्वयक



GOVERNMENT OF INDIA
MINISTRY OF JAL SHAKTI
DEPARTMENT OF WATER RESOURCES,
RIVER DEVELOPMENT & GANGA REJUVENATION
CENTRAL WATER COMMISSION



Training Program on
'URBAN FLOOD MANAGEMENT'
25-29 May 2026



Organized by
NATIONAL WATER ACADEMY, PUNE

INTRODUCTION & BACKGROUND

Significant advancements in preparedness for water-related disasters, viz., cyclones and riverine floods, have been made over the past few decades. Urban flooding, on the other hand, is a different story. Urban floods strike densely populated areas without much warning and have a devastating effect on industry, the service-based economy, and public health. For effective flood disaster management, the Sendai Framework for Disaster Risk Reduction (2015–30) places emphasis on lowering hazard exposure and vulnerability and strengthening disaster resilience.

The objective of the program is to impart adequate knowledge to working professionals dealing with urban floods so that they can be involved in formulating strategies and action plans suitable for mitigation of urban flood risks.

PROGRAM OUTLINE

The program will broadly cover the following topics:

- Introduction to Urban Flooding
- Urban Hydrological Processes
- Urban Flood Mitigation Measures
- Urban Hydrologic Planning
- Tools & Technologies for Urban Hydrology
- Flood Forecasting & EWS for Urban Areas
- SOP for Urban Flood Management
- Case Studies of Urban Flood EWS & Mitigation

PROGRAM FEE

There is no program fee for participants from Central and State Govt. departments. Charges for participants from other agencies are as follows:

Categ ory	Description	Fee Per Particip ant
A	Central/State Government/Departments including their autonomous bodies	NIL
B	'Not for Profit' Organizations/authorities/ bodies of Central and State governments (if they certify that they are not for profit)	NIL
C	Recognized Academic Institutions, NGOs	1200/-
D	Central & State PSUs	8000/-
E	Private Companies, Individuals	12000/-

* Discounts applicable: (a) 50% for PSUs of MoJS i.e. WAPCOS & NPCC (no group discount); (b) For others – 20% discount for 3-4 participants; 30% discount for 5 or more participants from the same organization.

For modalities in respect of payment of fees, please contact the Course Coordinator.

PROGRAM FORMAT

The program will be held in person at the National Water Academy (NWA) campus in Pune.

NWA LOCATION

National Water Academy is located on the south-western side of the Pune city on Pune-Sinhgad Road between Nanded Phata and Kirkatwadi villages. It is 12 Kms from Swargate Bus

Stand, 18 Kms from Pune Station and 29 Kms from Pune Airport.

[Click here for directions from Pune Airport](#)

[Click here for directions from Pune Railway Station](#)

LOCAL HOSPITALITY AND WEATHER

NWA has a fully self-contained residential campus. All outstation participants will be provided with accommodation in NWA hostels. Hostel rooms are comfortable and well furnished (viz. television with cable connection, refrigerator, micro-oven, tea maker, intercom etc.). Meals are available (self-service dining) at the Canteen/Mess located within the same residential campus. Participants (except for CWC officers) are required to pay for lodging and boarding charges, which are nominal. During the month of May, normally the weather is hot with temperatures ranging between 23 to 37° C

TARGET GROUP

Professionals working in Municipal Corporations, Central and State Water Resources Departments, Disaster Management Authorities, Academic & Research Institutions and other stakeholders.

PARTICIPATION

The nomination of the officers fitting the target profile may be sent by 21.05.2026 by filling in the online registration form given below: <https://forms.gle/1Z32vbE8bqTeWP789>

The list of accepted nominations will be displayed on the NWA website on 22.05.2026
<https://www.nwapune.gov.in/ongoingevents.jsp>

CONTACT

For sending nominations or for any information regarding this program, please contact:

Chaitanya K S
Deputy Director & Course Coordinator
National Water Academy,
Central Water Commission,
Khadakwasla, Sinhagad Road, Pune – 411 024
Tel: 020 – 24380392 Extn 114 Mob: 9910771794
e-mail: deputydirector1-nwa@gov.in/nwa.mah@nic.in

Fwd: 2nd One Year Post Graduate Program for Executives in Public Policy Management [PGPEX(PPM)] by Indian Institute of Management – Mumbai (IIMM).

Shri Rajeev Verma <csdelhi@nic.in>

Mon, 18 May 2026 4:17:45 PM +0530

To "Nandini Paliwal"<secservices@nic.in>

===== Forwarded message =====

From: Mukesh Kumar <mukesh.kr07@gov.in>

To: "Dr. Sameer Sharma, IAS" <cs@ap.gov.in>, "Chief Secretary Bihar" <cs-bihar@nic.in>, "Chief Secretary Office" <csoffice.cg@gov.in>, "Puneet Kumar Goel IAS Chief Secretary" <cs-go@nic.in>, "Dharmendra" <cs-arunachal@nic.in>, "Jishnu Barua IAS" <cs-assam@nic.in>, "csguj" <csguj@gujarat.gov.in>, "Mr R D Dhiman" <cs-hp@nic.in>, "Sanjeev Kaushal, IAS" <cs@hry.nic.in>, "branchtrg" <branchtrg@gmail.com>, "Shri Sukhdev Singh" <cs-jharkhand@nic.in>, "cs" <cs@karnataka.gov.in>, "cheifsecy" <cheifsecy@kerala.gov.in>, "Iqbal Singh Bains" <cs@mp.nic.in>, "chiefsecy" <chiefsecy@maharashtra.gov.in>, "cs-manipur" <cs-manipur@nic.in>, "cso-meg" <cso-meg@nic.in>, "cs-mizoram" <cs-mizoram@nic.in>, "Jan e Alam, Chief Secretary Nagaland" <csngl@nic.in>, "Suresh Chandra Mahapatra" <csori@nic.in>, "cs" <cs@punjab.gov.in>, "csraj" <csraj@rajasthan.gov.in>, "Mr S.C Gupta" <cs-skm@hub.nic.in>, "cs" <cs@tn.gov.in>, "CS Telangana" <cs@telangana.gov.in>, "cs-tripura" <cs-tripura@nic.in>, "CHIEF SECRETARY OFFCE GOVT OF UP" <csup@nic.in>, "chief secretary" <cs-uttaranchal@nic.in>, "Shri H K Dwivedi" <cs-westbengal@nic.in>, "cs-andaman" <cs-andaman@nic.in>, "admn-chandigarh" <admn-chandigarh@nic.in>, "administrator-dd-dnh" <administrator-dd-dnh@nic.in>, "csdelhi" <csdelhi@nic.in>, "lk-admin" <lk-admin@nic.in>, "cspn" <cs.pon@nic.in>, "cs-jandk" <cs-jandk@nic.in>, "advisor-lg-ladakh" <advisor-lg-ladakh@gov.in>, "directordhti" <directordhti@caomod.nic.in>

Cc: "Manoj Kataria" <manoj.kataria14@nic.in>, "UMA MAGESH" <uma.magesh@nic.in>, "Vijay S" <vijays@cag.gov.in>

Date: Mon, 18 May 2026 15:40:48 +0530

Subject: 2nd One Year Post Graduate Program for Executives in Public Policy Management [PGPEX(PPM)] by Indian Institute of Management – Mumbai (IIMM).

===== Forwarded message =====

Respected Ma'am/Sir,

Please find the attachment on the subject mentioned above.

With Regards,

Mukesh Kumar,
ASO (LTDP),
Training Division,
DoPT, New Delhi 110067

1 Attachment(s)

Signed Circular of 2nd PGPEX(...)

452.5 KB

No. T-13017/4/2026-LTDP
Government of India
Ministry of Personnel, Public Grievances and Pensions
Department of Personnel and Training
(Training Division)

3rd Floor Block-IV, Old JNU Campus,
New Mehrauli Road, New Delhi-110067,
Dated: 18th May, 2026

To

1. Secretaries (All Ministries/Departments in Government of India)
2. The Chief Secretaries to all State Governments
3. Administrators of Union Territories
4. All the Cadre Controlling Authorities
5. Directors General/Directors of Central & State Training Institutes

Sub: 2nd One Year Post Graduate Program for Executives in Public Policy Management [PGPEX(PPM)] by Indian Institute of Management – Mumbai (IIMM).

Sir/Madam,

It is hereby informed that One Year Post Graduate Program for Executives in Public Policy Management" [PGPEX(PPM)] is being conducted by **Indian Institute of Management – Mumbai**, the **2nd PGPEX(PPM)** is scheduled to commence from **15.01.2027**. PGPEX(PPM) is designed as a 1 year hybrid programme wherein the on-campus immersion shall be carried out at IIM Mumbai Campus.

Course pedagogy:

2. The PGPEX(PPM) has been conceptualized as an officer friendly domestic training programme on One Year Post Graduate Program for Executives in Public Policy Management without any international component. This provides the advantage of minimal dislocation of officers from their workplaces and allows them to continue with their current assignment/posting during the duration of the course. The Program is designed to develop leaders who can effectively navigate and shape modern governance. This hybrid program equips professionals with key skills in policy analysis, strategic planning, stakeholder management, and ethical decision-making. By blending online and in-person learning, the course prepares executives to address complex societal, economic, and environmental challenges, empowering them to drive impactful public policy initiatives.

3. The programme is open to officers belonging to All India Services (Indian Administrative Service, Indian Police Service and Indian Forest Service), Central Civil

Services (Group 'A'), faculty members of State Administrative Training Institutes (ATIs) and Central Training Institutes (CTIs) and also Officers of the State Civil Services (Group 'A') subject to the eligibility conditions as enclosed.

4. Details of the '**Terms and Conditions**' of the programme, application form and other documents are enclosed with this letter. Further details with regard to this programme may be ascertained from Mr. Prashin C.V., Administrative Officer (Academics), Indian Institute of Management Mumbai, Vihar Lake Road, Powai, Maharashtra – 400087 [Email: ao.academic@iimmumbai.ac.in] and websites of Indian Institute of Management, Mumbai (IIMM) https://iimmumbai.ac.in/executive_ppm/ and DoP&T, Training Division's website <https://trgdiv.dopt.gov.in/>

5. Nominations of suitable officers in the prescribed pro-forma may please be sent to this Department through their Cadre Controlling Authorities so as to reach us on or before **December 15th, 2026**. Nominations received after this date will not be considered. The nominations would be scrutinized and officers shortlisted by the selection committee based on profile and statement of purpose, fulfilling the conditions of eligibility will be called for interview/discussion by IIM Mumbai. The discussion will be on a virtual platform and the date and time will be intimated to the officers by IIM Mumbai. In order to save time, the officers are permitted to send an 'Advance Copy' of their applications directly to this office and IIM Mumbai via email to ao.academic@iimmumbai.ac.in. The officers will also be called for discussion based on their advance applications. However, final selection will be subject to receipt of his/her formal application, duly recommended by the Cadre Controlling Authorities along with Vigilance Clearance and approval of Competent Authority in DoPT. Therefore, it is in the interest of the officers to get their applications routed through their Cadre Controlling Authorities as early as possible.

6. All Ministries/ Departments/ State Governments/ UTs/ CCAs etc. are advised to give wide publicity to the programme, upload this circular on their websites for the information of all concerned and encourage the officers to apply.

Encl: Terms and conditions

Yours faithfully,



(Uma Magesh)
Under Secretary to the Government of India
Telephone: 011-26706382

Terms and conditions**2nd One Year Post Graduate Programme For Executives in Public Policy Management – [PGPEX(PPM)] at Indian Institute of Management - Mumbai**

The 2nd One Year Post Graduate Programme For Executives in Public Policy Management – [PGPEX(PPM)] at Indian Institute of Management – Mumbai will commence from **15.01.2027**. The PGPEX(PPM) has been conceptualized as an officer friendly domestic training programme on One Year Post Graduate Program For Executives in Public Policy Management without any international component. This provides the advantage of minimal dislocation of officers from their workplaces and allows them to continue with their current assignment/posting during the duration of the course. The Program is designed to develop leaders who can effectively navigate and shape modern governance. This hybrid program equips professionals with key skills in policy analysis, strategic planning, stakeholder management, and ethical decision-making. By blending online and in-person learning, the course prepares executives to address complex societal, economic, and environmental challenges, empowering them to drive impactful public policy initiatives.

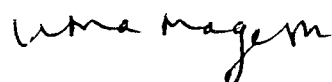
2. Eligibility:

The programme is open to officers of All India Services (IAS, IPS & IFoS), Central Civil Services (Group 'A'), faculty members of State Administrative Training Institutes (ATIs) and also officers of the State Civil Services (Group 'A') subject to the following eligibility conditions:

Length of service	Officers should have completed 5 years of Group 'A' service as on commencement of the programme.
Age	The officers should have at least five years remaining service after completion of the programme.
Earlier Training	The officers should not have undergone a training Programme of 12-weeks or more duration in India during a period of 5 years preceding the date of commencement of this Programme. Further, the officer should not have undergone a Programme of training abroad of more than 2-weeks in preceding 2-years, more than one month in preceding 3-years or more than six months in the preceding 5-years.

Copy to:

1. The Comptroller and Auditor General of India, New Delhi
2. Secretary, Union Public Service Commission, New Delhi
3. The Election Commission of India, New Delhi
4. Controller General of Accounts, New Delhi
5. Deputy Director General (Training), Department of Post, Dak Bhavan, New Delhi
6. Deputy Director General (Training), Department of Telecom, Sanchar Bhavan, New Delhi
7. Director (Training), Railway Board, Rail Bhavan, New Delhi
8. Director (Police), Ministry of Home Affairs for nomination of IPS Officers
9. Director General, CPWD Training Institute, Nirman Bhavan, New Delhi
10. Director, Bureau of Police Research and Development, CGO Complex, New Delhi
11. Establishment Officer, Department of Personnel & Training, North Block, New Delhi
12. Deptt. of Personnel & Training (CS Division), Lok Nayak Bhavan, New Delhi
13. Mr. Prashin C.V., Administrative Officer (Academics), Indian Institute of Management Mumbai, Vihar Lake Road, Powai, Maharashtra – 400087 with request to consider applications received on or before December 15th, 2026.
14. NIC, Training Division, for uploading the notification on DoP&T website (<https://dopt.gov.in/>) and Training Division's (<https://trgdiv.dopt.gov.in/>) webpage.



(Uma Magesh)

Under Secretary to the Government of India

3. Course Fees:

(a) The course fee for the programme is **Rs. 8.75 Lakh** (Rupee Eight Lakh Seventy Five Thousand Only) + **Goods & Service Tax (GST)** as per applicable rates per participant. The fee is inclusive of Online and On-Campus Sessions, Course material which includes registration kit and case studies as applicable, Accommodation Charges, Hospitality (Breakfast, Working Lunch, Dinner, Tea/Coffee/Biscuits) during Campus immersion and other amenities i.e. Internet, Library facilities. The nomination for the programme and payment of course fee shall be made by the Cadre Controlling Authorities [for example, DoP&T for IAS, Central Secretariat Service (CSS) and Central Secretariat Stenographers' Service (CSSS) Officers, MHA for IPS officers, MOEF for IFoS officers etc.]. In case an officer is posted in an office outside his/her cadre establishment, the nomination may be done by that office in consultation with his/her Cadre Controlling Authority.

(b) The Program fee [Rs. 8.75 Lakh (Rs. Eight Lakh and Seventy Five Thousand Only)] plus Goods & Service Tax (GST) as per applicable rates need to be paid in full at the time of joining the program or/and in any case within 30 days of commencement of program.

** The Costs associated with the travel to the campus visit for upto one week campus immersion at the end of each module are to be borne by the participants.*

4. Programme structure

The duration of the PGPEX(PPM) program is 40 weeks (of which a total of upto 4 weeks shall be on campus), and on completion of 60 credits of academic work, the participants shall be awarded a Certificate in One Year Post Graduate Programme (Public Policy Management) by IIM Mumbai. The table below provides an overview of the Duration, Mode, and timeline/period of the programs:

Module	Duration	Mode	Period*
1	12 Weeks	Online (11 weeks) + On-Campus immersion	January, February, March, April
2	12 Weeks	Online (11 weeks) + On-Campus immersion	May, June, July, August
3	12 Weeks	Online (11 weeks) + On-Campus immersion	September, October, November
4	4 Weeks	Policy Research Project (3 Weeks) + Final Presentation	December
Total	40 Weeks	-	-

* *The duration of the campus immersion shall be up to one week.*

5. **Programme Objective:**

- To enable comprehensive understanding of policy analysis, formulation, implementation, and evaluation.
- To impart training in data-driven research and evidence-based policy development.
- To foster communication and collaboration skills for effective stakeholder engagement.
- To equip participants with leadership skills for roles in diverse sectors, including government, NGOs, and international organizations.
- To enhance critical thinking and decision-making skills for addressing public policy challenges.

6. **Hostel Facilities**

Indian Institute of Management - Mumbai will provide rent-free furnished residential accommodation in the Institute to the participants and will arrange a boarding facility, which is included in the course fee.

7. **Conditions for officers admitted to the programme:**

In case of officers, sponsored by the Government of India/State Governments for this programme, the entire period of absence from duty on account of residencies/travel will be treated as on duty under FR 9(6)(b)(i).

8. **Selection procedure and forwarding of nominations**

- (i) The Cadre Controlling Authority (CCA) should recommend names of only those Group 'A' officers who are likely to stay with the CCA for some more time.
- (ii) Officers on deputation to Government of India under the Central Staffing Scheme must have completed at least **two years** of their tenure on central deputation on the date of this notification to become eligible to apply for this programme. It may be noted that in respect of Officers appointed under the 'Central Staffing Scheme', 'NOC' from the Office of Establishment Officer, DOPT should be obtained before forwarding their applications/nominations for the Long Term Domestic Programme.
- (iii) The faculty members of the State ATIs who have completed at least **three years** on the date of starting of the program are also eligible to apply for the programme. However, those faculty members who belong to State Civil Services need not

necessarily fulfill this condition. The selected faculty members, however, would be required to stay in the ATI for next three years after completion of the programme.

9. **Forwarding of nominations**

- (i) Concurrence of State Governments, wherever necessary, would have to be obtained by the Cadre Controlling Authority before sending the nominations to DoP&T.
- (ii) Copy of the application form and other documents are attached. The same may also be obtained by sending an email to ao.academic@iimmumbai.ac.in or by logging on to Websites of IIM Mumbai [https://iimmumbai.ac.in/executive ppm/](https://iimmumbai.ac.in/executive_ppm/) and DoP&T, Training Division's website <https://trgdiv.dopt.gov.in/>. Cadre Controlling Authorities are requested to forward duly filled applications in respect of suitable officers (who are clear from vigilance angle) along with complete information in **Part- B** of the Application Pro-forma so as to reach us on or before **December 15th, 2026.**
- (iii) Nominations received after the due date will not be considered.
- (iv) In order to save time, the officers are permitted to send an Advance Copy of the application to Mr. Prashin C.V., Administrative Officer (Academics), Indian Institute of Management Mumbai, Vihar Lake Road, Powai, Maharashtra – 400087 via Email: ao.academic@iimmumbai.ac.in.
- (v) The nominations would be scrutinized and officers shortlisted by the selection committee based on profile and statement of purpose, fulfilling the conditions of eligibility will be called for interview/discussion by IIM Mumbai. The discussion will be on a virtual platform and the date and time will be intimated to the officers by IIM Mumbai. In order to save time, the officers are permitted to send an **Advance Copy** of the application directly to this office. The officers will also be called for discussion based on their advance applications. However, final selection will be subject to receipt of his/her formal application, duly recommended by their Cadre Controlling Authorities and approval of the Competent Authority in DoPT. Therefore, it is in the interest of the officers to get their applications routed through their Cadre Controlling Authorities as early as possible.

10. **Bond to be executed by the officer:**

Before joining the programme, the officer is required to execute a Bond to the extent that "in the event of his/her failing to resume duty or resigning or retiring from service or otherwise quitting service, without returning to duty after expiry or termination of

the period of the programme or failing to complete the programme, or quitting the service at any time within a period of FIVE (5) years after completing the programme, the officer shall forthwith pay to the Government or as may be directed by the Government, on demand all charges and expenses that shall or may have been incurred by the Government for the training programme i.e. all monies paid to him/her or expended on his/her account during the programme period such as pay and allowances, leave salary, cost of fee, travelling and other expenses met by the Government/agency concerned together with interest thereon from the date of demand at Government rates for the time being in force on Government loans".



Indian Institute of Management Mumbai
Phone No: + 022-28035200 / 022-28573371,
E-mail Id: pgpexpubpolicy@iimmumbai.ac.in,
Website: https://iimmumbai.ac.in/executive_ppm/

Government of India
Department of Personnel & Training
Block- IV, 3rd Floor, Old JNU Campus,
New Mehrauli Road, New Delhi- 110067
Phone No: 011-26706310, Fax No: 011-26106314,
Website: <http://dopttrg.gov.in/>

Application for Admission in 2nd One Year Post Graduate Program For Executives in Public Policy Management – [PGPEX(PPM)]

(Programme Commences on **January 15th, 2027**; Last date of receiving application is **15th December, 2026**)

(For Govt sponsored candidates)

PART-A

1. PERSONAL DETAILS				Paste a recent passport sized photograph		
Title (Mr./Ms/Dr.)						
Full name in block letters (First name, Middle name, Surname)						
Father's full name						
Mother's full name						
Gender (Put ☒)	Male ☐	Female ☐	Date of birth	 DD	 MM	 Year
Date of Superannuation	 DD	 MM	 Year	Age as on 15-01-2027	 Year	 Month
Nationality				Religion		
Caste category (Put ☒)	General ☐			OBC ☐	SC ☐	ST ☐
Equivalent Rank in Govt. of India				Level in Pay Matrix as per 7 th CPC/ Grade Pay with Pay Band		
2. MINISTRY/DEPARTMENT DETAILS						
Name of the Ministry/ Department						
Designation of Applicant						
Office Address						
	State			PIN		
Telephone No.				Fax		
Service cadre with year of allotment						
Length of service in Group-A						
Are you presently on deputation to the Govt. of India (Put ☒)	Yes ☐	No ☐	If yes, from which date:			

Date of completion of tenure?					
3. ADDRESS FOR CORRESPONDENCE					
Address					
City		State		PIN	
Telephone No				Fax No	
Mobile No					
Email ID [In Capital Letters] (Main and alternate)					

4. ACADEMIC RECORD					
Sr. No	Examination/ Degree/ Diploma passed	Name of the Board/University/ Institution	Passing Percentage/ Grade/ Division/CGPA	Year of Joining the Course	Year of Passing the Course
1					
2					
3					
4					
5					
6					

5. DETAILS OF WORK EXPERIENCE						
Sr. No	Post held	Department/ Organization	Tenure		Pay Scale	Nature of responsibility
			From	To		
1						
2						
3						
4						
5						
6						

Total experience (in years)

6. DETAILS OF TRAINING PROGRAMS ATTENDED (IN INDIA & ABROAD) [Duration should be at least two weeks or more](Kindly refer to 'Earlier Training' caption under para 2 of Terms & Conditions)

S. No	Name of Course / Training Programme	Name of the Institution/ Place	Year	Duration (in weeks)
1				
2				
3				

7. Additional Information:- (please attach separate sheets regarding the following)

- Indicate the Public Policy area identified by you with the approval of your Ministry/Deptt./State Govt. etc. for preparation of the Policy document during the programme period.
- Briefly describe your job responsibilities and your achievements at your work place.
- Statement of Purpose: Why are you interested in pursuing this programme?
- Briefly describe your publications, leadership roles, community work or any other work you consider significant for your proposed study.
- Is there any other information that you would like to provide about yourself?

8. DECLARATION

I certify that the information given in this application form is correct and true to the best of my knowledge. I agree to abide by the decision of the authorities regarding my selection to the programme.

Place:

(Signature)

Date:

Instructions:

- The application form is to be sent through the Cadre Controlling Authority.
- However, you may kindly send the advance copy directly to Shri Manoj Kataria, Section Officer (LTDP), Training Division, Department of Personnel and Training, Government of India, Room No- 403, 4th Floor, Block-4, Old JNU Campus, New Delhi-110067 [E-mail: manoj.kataria14@nic.in] as well as to Mr. Prashin C.V., Administrative Officer (Academics), Indian Institute of Management Mumbai, Vihar Lake Road, Powai, Maharashtra – 400087 [Email: ao.academic@iimmumbai.ac.in]
- Please ensure that this application is routed through the Cadre Controlling Authority so as to reach DoPT (Training Division) latest by December 15th, 2026.
- The application envelop should be superscripted as "Application for admission in 2nd One Year Post Graduate Program For Executives in Public Policy Management – [PGPEX(PPM)] at IIM Mumbai".

PART - B

(For the use of the Cadre Controlling Authority only)

Name of Applicant: _____

1. Is there any vigilance case pending or contemplated against the officer? (put √)	Yes s			No o	

2. Is there any standing adverse entry against the officer? (put √)	Yes		No	
If YES, please give details: 				

3. Is the applicant's overall ACR grading "Very Good"? (put √)	Yes		No	

4. Whether cadre clearance has been obtained? (put √)	Yes		No	
(For officers, who would be completing their deputation tenures prior to joining the PGPEX(PPM)? In such cases, clearance of the State Government/Parent department has to be obtained)				
Has the candidate been offered a central deputation also?	Yes		No	
If selected, will the candidate be released for the Programme?	Yes		No	

Cadre Controlling Authority:

Name of the Cadre Controlling Authority (Ministry/Department)			
Contact Person			
Designation			
Address			
		PIN	
Telephone No.			
Fax No.			
E-mail ID			

Place:

(Signature of the

Date:

Cadre Controlling Authority)

File No. _____

Office Seal (Compulsory)

Format of Bond to be executed by a Government Servant before proceeding for 2nd One Year Post Graduate Programme For Executives in Public Policy and Management – PGPEX(PPM) of Indian Institute of Management - Mumbai

KNOW ALL MEN BY THESE PRESENTS THAT I, _____, resident of _____, at present employed as _____ in the Ministry/Department _____, do hereby bind myself and my heirs, executors and administrators to pay to the President of India (hereinafter called the 'Government') on demand, 'all charges and expenses' that shall or may have been incurred by the Government for my PGPEX(PPM) programme by IIM Mumbai i.e. all monies paid to me or expended on my account during the programme period such as pay and allowances, leave salary, cost of fee, travelling and other expenses met by the govt./agency concerned, etc. being conducted by IIM Mumbai together with interest thereon from the date of demand at Government rates, for the time being in force, on Government loans or, if payment is made in a country other than India, the equivalent of the said amount in currency of that country converted at the official rate of exchange between that country and India AND TOGETHER with all costs between the attorney and the client.

WHEREAS I, _____, am being deputed for PGPEX(PPM) programme by IIM Mumbai.

AND WHEREAS for the better protection of the Government I have agreed to execute this bond with such conditions as written hereunder:

NOW THE CONDITION OF THE ABOVE WRITTEN OBLIGATION IS THAT, in the event of my failing to resume duty, or resigning or retiring from service or otherwise quitting service, without returning to duty after expiry or termination of the period of the PGPEX(PPM) programme, OR failing to complete the programme, OR quitting the service at any time within a period of FIVE (5) years or before superannuation, whichever is earlier, after my return to duty, I shall forthwith pay to the Government or as may be directed by the Government, on demand the said sum together with interest thereon from the date of demand at Government rates for the time being in force on Government loans.

AND upon my making such payment the above written obligations shall be void and of no effect, otherwise it shall be and remain in full force and virtue.

The Bond shall in all respects be governed by the laws of India for the time being in force and the rights and liabilities hereunder shall, where necessary, be accordingly determined by the appropriate Courts of India.

The Government of India has agreed to bear the stamp duty payable on this bond.

Signed and delivered this the _____ day of _____ month of the year 2026.

Signed and delivered by _____ (Name and Designation)

In the presence of _____ and _____

Witnessess: 1. _____

2. _____

ACCEPTED

On behalf of the President of India by the Cadre Controlling Authority
56 (Authorized Signatory) [Office Seal Compulsory]

Fwd: 2nd One Year Post Graduate Program for Executives in Public Policy Management [PGPEX(PPM)] by Indian Institute of Management – Mumbai (IIMM).**Shri Rajeev Verma** <csdelhi@nic.in>

Mon, 18 May 2026 4:17:45 PM +0530

To "Nandini Paliwal"<secservices@nic.in>

===== Forwarded message =====

From: Mukesh Kumar <mukesh.kr07@gov.in>

To: "Dr. Sameer Sharma, IAS" <cs@ap.gov.in>, "Chief Secretary Bihar" <cs-bihar@nic.in>, "Chief Secretary Office" <csoffice.cg@gov.in>, "Puneet Kumar Goel IAS Chief Secretary" <cs-go@nic.in>, "Dharmendra" <cs-arunachal@nic.in>, "Jishnu Barua IAS" <cs-assam@nic.in>, "csguj" <csguj@gujarat.gov.in>, "Mr R D Dhiman" <cs-hp@nic.in>, "Sanjeev Kaushal, IAS" <cs@hry.nic.in>, "branchtrg" <branchtrg@gmail.com>, "Shri Sukhdev Singh" <cs-jharkhand@nic.in>, "cs" <cs@karnataka.gov.in>, "cheifsecy" <cheifsecy@kerala.gov.in>, "Iqbal Singh Bains" <cs@mp.nic.in>, "chiefsecy" <chiefsecy@maharashtra.gov.in>, "cs-manipur" <cs-manipur@nic.in>, "cso-meg" <cso-meg@nic.in>, "cs-mizoram" <cs-mizoram@nic.in>, "Jan e Alam, Chief Secretary Nagaland" <csngl@nic.in>, "Suresh Chandra Mahapatra" <csori@nic.in>, "cs" <cs@punjab.gov.in>, "csraj" <csraj@rajasthan.gov.in>, "Mr S.C Gupta" <cs-skm@hub.nic.in>, "cs" <cs@tn.gov.in>, "CS Telangana" <cs@telangana.gov.in>, "cs-tripura" <cs-tripura@nic.in>, "CHIEF SECRETARY OFFCE GOVT OF UP" <csup@nic.in>, "chief secretary" <cs-uttaranchal@nic.in>, "Shri H K Dwivedi" <cs-westbengal@nic.in>, "cs-andaman" <cs-andaman@nic.in>, "admn-chandigarh" <admn-chandigarh@nic.in>, "administrator-dd-dnh" <administrator-dd-dnh@nic.in>, "csdelhi" <csdelhi@nic.in>, "lk-admin" <lk-admin@nic.in>, "cspn" <cs.pon@nic.in>, "cs-jandk" <cs-jandk@nic.in>, "advisor-lg-ladakh" <advisor-lg-ladakh@gov.in>, "directordhti" <directordhti@caomod.nic.in>

Cc: "Manoj Kataria" <manoj.kataria14@nic.in>, "UMA MAGESH" <uma.magesh@nic.in>, "Vijay S" <vijays@cag.gov.in>

Date: Mon, 18 May 2026 15:40:48 +0530

Subject: 2nd One Year Post Graduate Program for Executives in Public Policy Management [PGPEX(PPM)] by Indian Institute of Management – Mumbai (IIMM).

===== Forwarded message =====

Respected Ma'am/Sir,

Please find the attachment on the subject mentioned above.

With Regards,

Mukesh Kumar,
ASO (LTDP),
Training Division,
DoPT, New Delhi 110067

1 Attachment(s)

Signed Circular of 2nd PGPEX(...)

452.5 KB

No. T-13017/4/2026-LTDP
Government of India
Ministry of Personnel, Public Grievances and Pensions
Department of Personnel and Training
(Training Division)

3rd Floor Block-IV, Old JNU Campus,
New Mehrauli Road, New Delhi-110067,
Dated: 18th May, 2026

To

1. Secretaries (All Ministries/Departments in Government of India)
2. The Chief Secretaries to all State Governments
3. Administrators of Union Territories
4. All the Cadre Controlling Authorities
5. Directors General/Directors of Central & State Training Institutes

Sub: 2nd One Year Post Graduate Program for Executives in Public Policy Management [PGPEX(PPM)] by Indian Institute of Management – Mumbai (IIMM).

Sir/Madam,

It is hereby informed that One Year Post Graduate Program for Executives in Public Policy Management" [PGPEX(PPM)] is being conducted by **Indian Institute of Management – Mumbai**, the **2nd PGPEX(PPM)** is scheduled to commence from **15.01.2027**. PGPEX(PPM) is designed as a 1 year hybrid programme wherein the on-campus immersion shall be carried out at IIM Mumbai Campus.

Course pedagogy:

2. The PGPEX(PPM) has been conceptualized as an officer friendly domestic training programme on One Year Post Graduate Program for Executives in Public Policy Management without any international component. This provides the advantage of minimal dislocation of officers from their workplaces and allows them to continue with their current assignment/posting during the duration of the course. The Program is designed to develop leaders who can effectively navigate and shape modern governance. This hybrid program equips professionals with key skills in policy analysis, strategic planning, stakeholder management, and ethical decision-making. By blending online and in-person learning, the course prepares executives to address complex societal, economic, and environmental challenges, empowering them to drive impactful public policy initiatives.

3. The programme is open to officers belonging to All India Services (Indian Administrative Service, Indian Police Service and Indian Forest Service), Central Civil

Services (Group 'A'), faculty members of State Administrative Training Institutes (ATIs) and Central Training Institutes (CTIs) and also Officers of the State Civil Services (Group 'A') subject to the eligibility conditions as enclosed.

4. Details of the '**Terms and Conditions**' of the programme, application form and other documents are enclosed with this letter. Further details with regard to this programme may be ascertained from Mr. Prashin C.V., Administrative Officer (Academics), Indian Institute of Management Mumbai, Vihar Lake Road, Powai, Maharashtra – 400087 [Email: ao.academic@iimmumbai.ac.in] and websites of Indian Institute of Management, Mumbai (IIMM) https://iimmumbai.ac.in/executive_ppm/ and DoP&T, Training Division's website <https://trgdiv.dopt.gov.in/>

5. Nominations of suitable officers in the prescribed pro-forma may please be sent to this Department through their Cadre Controlling Authorities so as to reach us on or before **December 15th, 2026**. Nominations received after this date will not be considered. The nominations would be scrutinized and officers shortlisted by the selection committee based on profile and statement of purpose, fulfilling the conditions of eligibility will be called for interview/discussion by IIM Mumbai. The discussion will be on a virtual platform and the date and time will be intimated to the officers by IIM Mumbai. In order to save time, the officers are permitted to send an 'Advance Copy' of their applications directly to this office and IIM Mumbai via email to ao.academic@iimmumbai.ac.in. The officers will also be called for discussion based on their advance applications. However, final selection will be subject to receipt of his/her formal application, duly recommended by the Cadre Controlling Authorities along with Vigilance Clearance and approval of Competent Authority in DoPT. Therefore, it is in the interest of the officers to get their applications routed through their Cadre Controlling Authorities as early as possible.

6. All Ministries/ Departments/ State Governments/ UTs/ CCAs etc. are advised to give wide publicity to the programme, upload this circular on their websites for the information of all concerned and encourage the officers to apply.

Encl: Terms and conditions

Yours faithfully,



(Uma Magesh)
Under Secretary to the Government of India
Telephone: 011-26706382

Terms and conditions**2nd One Year Post Graduate Programme For Executives in Public Policy Management – [PGPEX(PPM)] at Indian Institute of Management - Mumbai**

The 2nd One Year Post Graduate Programme For Executives in Public Policy Management – [PGPEX(PPM)] at Indian Institute of Management – Mumbai will commence from **15.01.2027**. The PGPEX(PPM) has been conceptualized as an officer friendly domestic training programme on One Year Post Graduate Program For Executives in Public Policy Management without any international component. This provides the advantage of minimal dislocation of officers from their workplaces and allows them to continue with their current assignment/posting during the duration of the course. The Program is designed to develop leaders who can effectively navigate and shape modern governance. This hybrid program equips professionals with key skills in policy analysis, strategic planning, stakeholder management, and ethical decision-making. By blending online and in-person learning, the course prepares executives to address complex societal, economic, and environmental challenges, empowering them to drive impactful public policy initiatives.

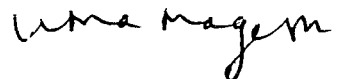
2. Eligibility:

The programme is open to officers of All India Services (IAS, IPS & IFoS), Central Civil Services (Group 'A'), faculty members of State Administrative Training Institutes (ATIs) and also officers of the State Civil Services (Group 'A') subject to the following eligibility conditions:

Length of service	Officers should have completed 5 years of Group 'A' service as on commencement of the programme.
Age	The officers should have at least five years remaining service after completion of the programme.
Earlier Training	The officers should not have undergone a training Programme of 12-weeks or more duration in India during a period of 5 years preceding the date of commencement of this Programme. Further, the officer should not have undergone a Programme of training abroad of more than 2-weeks in preceding 2-years, more than one month in preceding 3-years or more than six months in the preceding 5-years.

Copy to:

1. The Comptroller and Auditor General of India, New Delhi
2. Secretary, Union Public Service Commission, New Delhi
3. The Election Commission of India, New Delhi
4. Controller General of Accounts, New Delhi
5. Deputy Director General (Training), Department of Post, Dak Bhavan, New Delhi
6. Deputy Director General (Training), Department of Telecom, Sanchar Bhavan, New Delhi
7. Director (Training), Railway Board, Rail Bhavan, New Delhi
8. Director (Police), Ministry of Home Affairs for nomination of IPS Officers
9. Director General, CPWD Training Institute, Nirman Bhavan, New Delhi
10. Director, Bureau of Police Research and Development, CGO Complex, New Delhi
11. Establishment Officer, Department of Personnel & Training, North Block, New Delhi
12. Deptt. of Personnel & Training (CS Division), Lok Nayak Bhavan, New Delhi
13. Mr. Prashin C.V., Administrative Officer (Academics), Indian Institute of Management Mumbai, Vihar Lake Road, Powai, Maharashtra – 400087 with request to consider applications received on or before December 15th, 2026.
14. NIC, Training Division, for uploading the notification on DoP&T website (<https://dopt.gov.in/>) and Training Division's (<https://trgdiv.dopt.gov.in/>) webpage.



(Uma Magesh)

Under Secretary to the Government of India

3. Course Fees:

(a) The course fee for the programme is **Rs. 8.75 Lakh** (Rupee Eight Lakh Seventy Five Thousand Only) + **Goods & Service Tax (GST)** as per applicable rates per participant. The fee is inclusive of Online and On-Campus Sessions, Course material which includes registration kit and case studies as applicable, Accommodation Charges, Hospitality (Breakfast, Working Lunch, Dinner, Tea/Coffee/Biscuits) during Campus immersion and other amenities i.e. Internet, Library facilities. The nomination for the programme and payment of course fee shall be made by the Cadre Controlling Authorities [for example, DoP&T for IAS, Central Secretariat Service (CSS) and Central Secretariat Stenographers' Service (CSSS) Officers, MHA for IPS officers, MOEF for IFoS officers etc.]. In case an officer is posted in an office outside his/her cadre establishment, the nomination may be done by that office in consultation with his/her Cadre Controlling Authority.

(b) The Program fee [Rs. 8.75 Lakh (Rs. Eight Lakh and Seventy Five Thousand Only)] plus Goods & Service Tax (GST) as per applicable rates need to be paid in full at the time of joining the program or/and in any case within 30 days of commencement of program.

** The Costs associated with the travel to the campus visit for upto one week campus immersion at the end of each module are to be borne by the participants.*

4. Programme structure

The duration of the PGPEX(PPM) program is 40 weeks (of which a total of upto 4 weeks shall be on campus), and on completion of 60 credits of academic work, the participants shall be awarded a Certificate in One Year Post Graduate Programme (Public Policy Management) by IIM Mumbai. The table below provides an overview of the Duration, Mode, and timeline/period of the programs:

Module	Duration	Mode	Period*
1	12 Weeks	Online (11 weeks) + On-Campus immersion	January, February, March, April
2	12 Weeks	Online (11 weeks) + On-Campus immersion	May, June, July, August
3	12 Weeks	Online (11 weeks) + On-Campus immersion	September, October, November
4	4 Weeks	Policy Research Project (3 Weeks) + Final Presentation	December
Total	40 Weeks	-	-

* *The duration of the campus immersion shall be up to one week.*

5. **Programme Objective:**

- To enable comprehensive understanding of policy analysis, formulation, implementation, and evaluation.
- To impart training in data-driven research and evidence-based policy development.
- To foster communication and collaboration skills for effective stakeholder engagement.
- To equip participants with leadership skills for roles in diverse sectors, including government, NGOs, and international organizations.
- To enhance critical thinking and decision-making skills for addressing public policy challenges.

6. **Hostel Facilities**

Indian Institute of Management - Mumbai will provide rent-free furnished residential accommodation in the Institute to the participants and will arrange a boarding facility, which is included in the course fee.

7. **Conditions for officers admitted to the programme:**

In case of officers, sponsored by the Government of India/State Governments for this programme, the entire period of absence from duty on account of residencies/travel will be treated as on duty under FR 9(6)(b)(i).

8. **Selection procedure and forwarding of nominations**

- (i) The Cadre Controlling Authority (CCA) should recommend names of only those Group 'A' officers who are likely to stay with the CCA for some more time.
- (ii) Officers on deputation to Government of India under the Central Staffing Scheme must have completed at least **two years** of their tenure on central deputation on the date of this notification to become eligible to apply for this programme. It may be noted that in respect of Officers appointed under the 'Central Staffing Scheme', 'NOC' from the Office of Establishment Officer, DOPT should be obtained before forwarding their applications/nominations for the Long Term Domestic Programme.
- (iii) The faculty members of the State ATIs who have completed at least **three years** on the date of starting of the program are also eligible to apply for the programme. However, those faculty members who belong to State Civil Services need not

necessarily fulfill this condition. The selected faculty members, however, would be required to stay in the ATI for next three years after completion of the programme.

9. **Forwarding of nominations**

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- (ii) Copy of the application form and other documents are attached. The same may also be obtained by sending an email to ao.academic@iimmumbai.ac.in or by logging on to Websites of IIM Mumbai [https://iimmumbai.ac.in/executive ppm/](https://iimmumbai.ac.in/executive_ppm/) and DoP&T, Training Division's website <https://trgdiv.dopt.gov.in/>. Cadre Controlling Authorities are requested to forward duly filled applications in respect of suitable officers (who are clear from vigilance angle) along with complete information in **Part- B** of the Application Pro-forma so as to reach us on or before **December 15th, 2026**.
- (iii) Nominations received after the due date will not be considered.
- (iv) In order to save time, the officers are permitted to send an Advance Copy of the application to Mr. Prashin C.V., Administrative Officer (Academics), Indian Institute of Management Mumbai, Vihar Lake Road, Powai, Maharashtra – 400087 via Email: ao.academic@iimmumbai.ac.in.
- (v) The nominations would be scrutinized and officers shortlisted by the selection committee based on profile and statement of purpose, fulfilling the conditions of eligibility will be called for interview/discussion by IIM Mumbai. The discussion will be on a virtual platform and the date and time will be intimated to the officers by IIM Mumbai. In order to save time, the officers are permitted to send an **Advance Copy** of the application directly to this office. The officers will also be called for discussion based on their advance applications. However, final selection will be subject to receipt of his/her formal application, duly recommended by their Cadre Controlling Authorities and approval of the Competent Authority in DoPT. Therefore, it is in the interest of the officers to get their applications routed through their Cadre Controlling Authorities as early as possible.

10. **Bond to be executed by the officer:**

Before joining the programme, the officer is required to execute a Bond to the extent that "in the event of his/her failing to resume duty or resigning or retiring from service or otherwise quitting service, without returning to duty after expiry or termination of

the period of the programme or failing to complete the programme, or quitting the service at any time within a period of FIVE (5) years after completing the programme, the officer shall forthwith pay to the Government or as may be directed by the Government, on demand all charges and expenses that shall or may have been incurred by the Government for the training programme i.e. all monies paid to him/her or expended on his/her account during the programme period such as pay and allowances, leave salary, cost of fee, travelling and other expenses met by the Government/agency concerned together with interest thereon from the date of demand at Government rates for the time being in force on Government loans".



Indian Institute of Management Mumbai
Phone No: + 022-28035200 / 022-28573371,
E-mail Id: pgpexpubpolicy@iimmumbai.ac.in,
Website: https://iimmumbai.ac.in/executive_ppm/

Government of India
Department of Personnel & Training
Block- IV, 3rd Floor, Old JNU Campus,
New Mehrauli Road, New Delhi- 110067
Phone No: 011-26706310, Fax No: 011-26106314,
Website: <http://dopttrg.gov.in/>

Application for Admission in 2nd One Year Post Graduate Program For Executives in Public Policy Management – [PGPEX(PPM)]

(Programme Commences on **January 15th, 2027**; Last date of receiving application is **15th December, 2026**)

(For Govt sponsored candidates)

PART-A

1. PERSONAL DETAILS				Paste a recent passport sized photograph
Title (Mr./Ms/Dr.)				
Full name in block letters (First name, Middle name, Surname)				
Father's full name				
Mother's full name				
Gender (Put ☒)	Male ☐	Female ☐	Date of birth	DD MM Year
Date of Superannuation	DD MM Year	Age as on 15-01-2027	Year Month	
Nationality			Religion	
Caste category (Put ☒)	General ☐	OBC ☐	SC ☐	ST ☐
Equivalent Rank in Govt. of India			Level in Pay Matrix as per 7 th CPC/ Grade Pay with Pay Band	
2. MINISTRY/DEPARTMENT DETAILS				
Name of the Ministry/ Department				
Designation of Applicant				
Office Address				
	State		PIN	
Telephone No.			Fax	
Service cadre with year of allotment				
Length of service in Group-A				
Are you presently on deputation to the Govt. of India (Put ☒)	Yes ☐	No ☐	If yes, from which date:	

Date of completion of tenure?					
3. ADDRESS FOR CORRESPONDENCE					
Address					
City		State		PIN	
Telephone No				Fax No	
Mobile No					
Email ID [In Capital Letters] (Main and alternate)					

4. ACADEMIC RECORD					
Sr. No	Examination/ Degree/ Diploma passed	Name of the Board/University/ Institution	Passing Percentage/ Grade/ Division/CGPA	Year of Joining the Course	Year of Passing the Course
1					
2					
3					
4					
5					
6					

5. DETAILS OF WORK EXPERIENCE						
Sr. No	Post held	Department/ Organization	Tenure		Pay Scale	Nature of responsibility
			From	To		
1						
2						
3						
4						
5						
6						

Total experience (in years)

6. DETAILS OF TRAINING PROGRAMS ATTENDED (IN INDIA & ABROAD) [Duration should be at least two weeks or more](Kindly refer to 'Earlier Training' caption under para 2 of Terms & Conditions)

S. No	Name of Course / Training Programme	Name of the Institution/ Place	Year	Duration (in weeks)
1				
2				
3				

7. Additional Information:- (please attach separate sheets regarding the following)

- Indicate the Public Policy area identified by you with the approval of your Ministry/Deptt./State Govt. etc. for preparation of the Policy document during the programme period.
- Briefly describe your job responsibilities and your achievements at your work place.
- Statement of Purpose: Why are you interested in pursuing this programme?
- Briefly describe your publications, leadership roles, community work or any other work you consider significant for your proposed study.
- Is there any other information that you would like to provide about yourself?

8. DECLARATION

I certify that the information given in this application form is correct and true to the best of my knowledge. I agree to abide by the decision of the authorities regarding my selection to the programme.

Place:

(Signature)

Date:

Instructions:

- The application form is to be sent through the Cadre Controlling Authority.
- However, you may kindly send the advance copy directly to Shri Manoj Kataria, Section Officer (LTDP), Training Division, Department of Personnel and Training, Government of India, Room No- 403, 4th Floor, Block-4, Old JNU Campus, New Delhi-110067 [E-mail: manoj.kataria14@nic.in] as well as to Mr. Prashin C.V., Administrative Officer (Academics), Indian Institute of Management Mumbai, Vihar Lake Road, Powai, Maharashtra – 400087 [Email: ao.academic@iimmumbai.ac.in]
- Please ensure that this application is routed through the Cadre Controlling Authority so as to reach DoPT (Training Division) latest by December 15th, 2026.
- The application envelop should be superscripted as "Application for admission in 2nd One Year Post Graduate Program For Executives in Public Policy Management – [PGPEX(PPM)] at IIM Mumbai".

PART - B*(For the use of the Cadre Controlling Authority only)*

Name of Applicant: _____

1. Is there any vigilance case pending or contemplated against the officer? (put √)	Yes			No	
	s			o	

2. Is there any standing adverse entry against the officer? (put √)	Yes		No	
If YES, please give details:				

3. Is the applicant's overall ACR grading "Very Good"? (put √)	Yes		No	

4. Whether cadre clearance has been obtained? (put √)	Yes		No	
(For officers, who would be completing their deputation tenures prior to joining the PGPEX(PPM)? In such cases, clearance of the State Government/Parent department has to be obtained)				
Has the candidate been offered a central deputation also?	Yes		No	
If selected, will the candidate be released for the Programme?	Yes		No	

Cadre Controlling Authority:

Name of the Cadre Controlling Authority (Ministry/Department)			
Contact Person			
Designation			
Address			
		PIN	
Telephone No.			
Fax No.			
E-mail ID			

Place:

(Signature of the

Date:

Cadre Controlling Authority)

File No. _____

Office Seal (Compulsory)

Format of Bond to be executed by a Government Servant before proceeding for 2nd One Year Post Graduate Programme For Executives in Public Policy and Management – PGPEX(PPM) of Indian Institute of Management - Mumbai

KNOW ALL MEN BY THESE PRESENTS THAT I, _____, resident of _____, at present employed as _____ in the Ministry/Department _____, do hereby bind myself and my heirs, executors and administrators to pay to the President of India (hereinafter called the 'Government') on demand, 'all charges and expenses' that shall or may have been incurred by the Government for my PGPEX(PPM) programme by IIM Mumbai i.e. all monies paid to me or expended on my account during the programme period such as pay and allowances, leave salary, cost of fee, travelling and other expenses met by the govt./agency concerned, etc. being conducted by IIM Mumbai together with interest thereon from the date of demand at Government rates, for the time being in force, on Government loans or, if payment is made in a country other than India, the equivalent of the said amount in currency of that country converted at the official rate of exchange between that country and India AND TOGETHER with all costs between the attorney and the client.

WHEREAS I, _____, am being deputed for PGPEX(PPM) programme by IIM Mumbai.

AND WHEREAS for the better protection of the Government I have agreed to execute this bond with such conditions as written hereunder:

NOW THE CONDITION OF THE ABOVE WRITTEN OBLIGATION IS THAT, in the event of my failing to resume duty, or resigning or retiring from service or otherwise quitting service, without returning to duty after expiry or termination of the period of the PGPEX(PPM) programme, OR failing to complete the programme, OR quitting the service at any time within a period of FIVE (5) years or before superannuation, whichever is earlier, after my return to duty, I shall forthwith pay to the Government or as may be directed by the Government, on demand the said sum together with interest thereon from the date of demand at Government rates for the time being in force on Government loans.

AND upon my making such payment the above written obligations shall be void and of no effect, otherwise it shall be and remain in full force and virtue.

The Bond shall in all respects be governed by the laws of India for the time being in force and the rights and liabilities hereunder shall, where necessary, be accordingly determined by the appropriate Courts of India.

The Government of India has agreed to bear the stamp duty payable on this bond.

Signed and delivered this the _____ day of _____ month of the year 2026.

Signed and delivered by _____ (Name and Designation)

In the presence of _____ and _____

Witnessess: 1. _____

2. _____

ACCEPTED

On behalf of the President of India by the Cadre Controlling Authority
72 (Authorized Signatory) [Office Seal Compulsory]

Fwd: IIM Visakhapatnam - Nomination Request for DoPT - Funded Programme on Monitoring & Evaluation for Outcome-Oriented Governance -08-12 June 2026**Shri Rajeev Verma** <csdelhi@nic.in>

Thu, 14 May 2026 10:29:12 AM +0530

To "Sandeep Kumar"<secservices@nic.in>

===== Forwarded message =====

From: EEP Office <eep-office@iimv.ac.in>To: "csdelhi@nic.in"<csdelhi@nic.in>

Date: Thu, 14 May 2026 10:18:57 +0530

Subject: IIM Visakhapatnam - Nomination Request for DoPT - Funded Programme on Monitoring & Evaluation for Outcome-Oriented Governance -08-12 June 2026

===== Forwarded message =====

Dear Sir/Madam,

Greetings from IIM Visakhapatnam.

We are pleased to announce that the Indian Institute of Management Visakhapatnam is organizing a DoPT-funded training programme titled **"Monitoring and Evaluation for Outcome-Oriented Governance: Leveraging AI, MIS, and DGQI to Improve Public Sector Performance."** The programme is designed to strengthen the capacities of public officials in advancing data-driven, outcome-oriented governance.

The curriculum builds competencies across several interconnected areas. Participants will develop proficiency in data handling and statistical reasoning, along with visual and dashboard analytics using tools such as Power BI and Tableau. The programme covers robust Monitoring & Evaluation (M&E) practices — including Theory of Change, log-frame development, and SMART indicators — aligned with the Outcome-Oriented Monitoring Framework (OOMF). It also addresses the application of digital technologies such as mobile-based monitoring, automated reporting systems, and AI-enabled insights, while integrating DGQI principles to ensure data quality, transparency, and reliability. Through capstone exercises tailored to departmental contexts, participants will further sharpen their skills in evidence-based decision-making and collaborative problem solving.

We kindly request you to circulate this programme among the relevant departments and organizations under your jurisdiction, and to encourage suitable officers to nominate themselves for participation.

We believe the programme will contribute meaningfully to strengthening institutional capabilities in monitoring, evaluation, and performance improvement across the state, and we look forward to your support in facilitating wider participation.

Warm regards,

Dr Sekhar Bonu, IAS (Retd.), 1987 batch;
Former Director, Asian Development Bank; Former Director General, DMEQ, NITI Aayog
Programme Director – Monitoring & Evaluation for Outcome-Oriented Governance
Indian Institute of Management Visakhapatnam
sbonu@outlook.com

2 Attachment(s)

IIMV_DoPT_Monitoring and E...

223.1 KB

Nomination Request Letter.pdf

2.5 MB



IIM

भारतीय प्रबंध संस्थान विशाखपट्टणम

Indian Institute of Management Visakhapatnam

**Monitoring and Evaluation for Outcome-Oriented Governance:
Leveraging AI, MIS, and DGQI to Improve Public Sector Performance**

Indian Institute of Management Visakhapatnam

Gambheeram Village,
Anandapuram Mandal,

Visakhapatnam – 531 163, Andhra Pradesh

<https://www.iimv.ac.in>

1.About IIM Visakhapatnam

Indian Institute of Management Visakhapatnam (IIMV) is an institution of national importance under the Ministry of Education (MoE), Government of India (GoI). The Mission of IIMV is “To educate and nurture entrepreneurial leaders capable of creating innovative solutions for business, government, and society”. The Vision is to be nationally recognized as a distinguished provider of innovative education for entrepreneurial leaders in business, government, and society. In the pursuit of its Mission and Vision, IIMV is guided by the Core Values of academic freedom, equity, excellence, professionalism and sustainability.

Within a short span of less than a decade, IIMV has built a solid reputation for itself, providing comprehensive and holistic management education of high quality, blending theory with practice, to young as well as experienced knowledge-seekers. It is grooming leaders who can contribute as professional managers, entrepreneurs, and stewards of existing and emerging enterprises in the private, public, and social sectors.

1.1 Infrastructure

- Clean & green GRIHA 5-star rated campus in scenic environs
- State-of-the-art digital classrooms with hybrid teaching capability
- 500-seat auditorium and multiple break-out learning spaces
- Executive hostel block with AC rooms, dining hall, and recreation facilities
- Well-equipped sports, games and gym facilities
- 24*7 Health Centre
- High-performance computing infrastructure
- Advanced computer laboratories with analytics software (Python, R, SPSS, Tableau, Power BI, KNIME)
- IDeAL (Interdisciplinary Decision Sciences & Analytics Lab)
- Video conferencing rooms, case teaching rooms, and analytics studios
- Excellent library with physical and digital learning resources

1.2 Faculty Strength & Expertise

- 50+ full-time faculty, all with PhDs from top-notch institutions like IIM/IIT/IISc
- Domains Experts from the academia, government and industry associated with the Institute as
- adjunct/visiting professors
- Expertise in Data Science, Machine Learning, Operations Research, Public Policy, Digital Transformation,
- Behavioural Science, and Government Analytics
- Experience delivering executive programmes for GoI Ministries, Departments and Organizations

1.3 Core Competence

- Data analytics-driven policy training
- AI, ML, big data and digital transformation for governance
- Operations management, public systems, behavioural insights
- Design and delivery of customized training programmes
- Strong research and practice orientation in public administration

1.4 Previous Experience

- In 2024-25 alone, IIMV has successfully conducted 108 executive development programmes including for Ministries, Departments, Organizations of Central and State Governments and Enterprises (Public & Private Sectors), trained more than 5000 officers and working professionals and imparted about 300,000 participant-hours of learning.
- Among the several successfully run programs in multiple batches are the capacity building programs in “Business Analytics & Data Driven Decision Making”, “Advanced Project Management”, “Digital Governance & Management”, “Machine Learning & Artificial Intelligence”, “Managing Large Digital Transformation Projects”, “Applications of AI/ML”, “Digital Transformation Strategy & Leadership, etc.
- The Institute is conducting a Leadership & Management Development Program for 500 gazetted officers of the Panchayati Raj & Rural Development Department of the Govt. of AP, towards enhancing efficiencies and effectiveness.

2. Program Objectives and Relevance

Government programmes today operate in an environment of rising citizen expectations, fiscal constraints, and rapid technological change. As public-sector systems move towards real-time service delivery and measurable impact, Monitoring & Evaluation (M&E) must evolve beyond periodic reporting to become a dynamic, data-driven capability. Monitoring provides immediate insights into whether schemes are on track, while evaluation explains why performance varies and how implementation can be improved. Together, they create a continuous feedback loop that strengthens programme design, implementation discipline, and accountability.

“Digital Monitoring and Evaluation for Outcome-Oriented Governance: Leveraging AI, MIS, and DGQI to Improve Public Programme Performance” will expose the participants to traditional M&E theory and toolkits, traditional and non-traditional data sources, and digital techniques, among others, to enhance the use of real-time data to improve public sector performance.

India’s national shift towards outcome orientation—exemplified by the Output–Outcome Monitoring Framework (OOMF)—has elevated the need for systematic and technologically enabled M&E systems. Digital public infrastructure, administrative data systems, and regular surveys are rich sources for “dynamic” M&E. The Data Governance Quality Index (DGQI) further underscores the importance of accuracy, completeness, timeliness, and openness in government MIS, making data quality a foundational element for credible monitoring, dashboards, and evaluation. Dynamic M&E is essential to reduce the time lag between feedback, learning and course correction and to make programmes and policies context relevant in a diverse nation like India. Moreover, AI-enabled analytics now make it possible to track progress with greater granularity, detect anomalies early, improve forecasting, and

support timely course correction. Leveraging these tools is essential for improving efficiency, transparency, and the effective use of public funds.

This training programme is designed to build advanced analytical, digital, and managerial capabilities among officers involved in planning, implementing, and monitoring government schemes. It develops traditional competencies in Theory of Change and Logframes, SMART indicator formulation, monitoring system design, and evaluation methods. In addition, the programme draws on the data and computational strengths of IIM Visakhapatnam, particularly its advanced analytics labs, high performance computing infrastructure, and expertise in machine learning, optimisation, artificial intelligence, dashboard design, and policy analytics to leverage new M&E capabilities emerging from AI-based analytics to build capabilities in dynamic M&E. Officers gain hands-on exposure to digital technologies—such as Power BI, Tableau, Python/R, machine learning techniques, and anomaly-detection tools—grounded in the practical realities of government data systems and aligned with DGQI expectations for high-quality, transparent, and reliable data.

By integrating digital technologies, AI-driven analytics, DGQI-aligned data quality practices, and governance-focused case studies (e.g., PM-Poshan, Jal Jeevan Mission, smart metering, and sectoral dashboards), the programme equips participants to design and operationalise modern M&E systems that are real-time, predictive, and action-oriented. Officers learn to apply analytical insights directly to their departmental contexts—strengthening early warning systems, improving resource allocation, identifying implementation bottlenecks, and fostering a culture of outcome-oriented governance.

3. Specific Skills, Competencies, and Learning Materials

The programme is designed for officers who play a central role in planning, implementing, monitoring, and analysing government schemes. It is particularly relevant for middle- and senior-level officials from the Government of India ministries and departments, as well as state government officers engaged in field implementation, data-driven monitoring, and programme delivery. Participants may also include officers from autonomous bodies, public-sector undertakings, development agencies, and programme management units responsible for data reporting, dashboard management, digital monitoring systems, and evaluation functions.

By bringing together officers from diverse administrative and sectoral backgrounds, the programme builds a shared understanding of outcome-oriented governance while strengthening their ability to use data, analytics, and digital tools for informed decision-making. The programme places special emphasis on the DGQI to enhance participants' understanding of data accuracy, completeness, timeliness, and openness—critical attributes for reliable administrative MIS and credible M&E systems.

Key skills and capabilities developed through this programme include:

- *Data handling and statistical reasoning:* Ability to clean, validate, structure, and interpret administrative datasets for monitoring and decision-making, with explicit attention to DGQI dimensions of quality and transparency.
- *Visual and dashboard analytics:* Designing and interpreting dashboards using Power BI/Tableau for real-time programme tracking, incorporating DGQI principles to assess data completeness, timeliness, and reliability.
- *Monitoring & Evaluation competencies:* Formulating Theories of Change, constructing logframes, and developing SMART indicators aligned with OOMF practices and DGQI-compliant data governance standards.

- *Digital technologies for M&E:* Leveraging mobile-based monitoring, digital platforms, automated reporting systems, and AI-enabled insights for implementation oversight, with DGQI-aligned data validation and audit processes.
- *Evidence-based decision-making:* Drawing actionable insights from data, interpreting evaluation findings, and translating them into managerial and policy choices through DGQI-informed data quality checks.
- *Group-based problem solving:* Collaborating on capstone exercises to design DGQI-aware, data-driven M&E frameworks tailored to departmental needs.

The programme adopts a learner-centred, analytics-driven, and practice-oriented pedagogy that combines conceptual learning with extensive hands-on data analysis. Participants engage directly with curated government datasets, develop Theories of Change and logframes, construct SMART indicators, and build or interpret monitoring dashboards using tools such as Power BI, Tableau, Excel, Python, or R. DGQI concepts are embedded throughout the learning process, enabling officers to assess the quality, transparency, and governance of the data they routinely use. The learning experience is further enriched through national case studies (e.g., PM-Poshan, Jal Jeevan Mission), videos, interactive quizzes, and group-based problem-solving exercises.

4. Distinctiveness of the Proposed Course

A key distinctive feature of this programme is its seamless integration of traditional M&E foundations with cutting-edge digital, analytical, and AI-enabled approaches. While participants gain conceptual grounding in Theory of Change, logframes, SMART indicators, and evaluation designs—core elements of classical M&E—the course goes significantly beyond conventional training by embedding modern data systems, digital public infrastructure, and computational tools into every stage of the M&E cycle.

First, the programme aligns fully with official DMEO frameworks such as the OOMF, while showing participants how to enrich OOMF with real-time dashboards, automated analytics, and AI-assisted insights. Officers learn to apply descriptive, diagnostic, predictive, and prescriptive analytics to monitor implementation, detect anomalies early, forecast bottlenecks, identify spatial disparities, and support rapid course correction. By using tools such as Power BI, Tableau, and geospatial platforms, participants experience firsthand how digital M&E systems can shorten learning loops and enhance the speed and quality of decision-making.

Second, the course emphasises the strategic use of data from digital public goods and digital public infrastructure—including Aadhaar-enabled service records, PM-Jan Dhan Yojan, public health digital registries, school and water-supply MIS, geotagged assets, and satellite-based datasets. Integrating these with administrative records, surveys, and non-traditional data sources (e.g., mobile-based monitoring, Interactive Voice Response System feedback, social audits, sensor/IoT feeds) equips participants to build multi-source, high-frequency monitoring systems that reflect ground realities more accurately and rapidly than traditional models.

A major differentiating element is the programme's strong focus on the DGQI. Participants learn how DGQI serves as the backbone for high-quality digital data systems by emphasising accuracy, completeness, timeliness, openness, security, and transparency. The course treats DGQI not merely as a compliance mechanism but as a strategic enabler of real-time, actionable M&E, showing officers how to diagnose weaknesses in their MIS, improve metadata practices, strengthen validation rules, streamline data pipelines, and embed data governance principles into their monitoring architecture. This DGQI awareness ensures that officers not only use dashboards but understand the quality and governance of the data underlying them—an essential skill for modern M&E.

Finally, the programme culminates in a department-specific capstone exercise, requiring participants to design an analytically grounded M&E plan that integrates traditional methods with digital tools, DGQI principles, and AI-enabled analytics. This ensures not just conceptual mastery but immediate practical relevance, enabling officers to return to their departments with implementable solutions that enhance programme effectiveness, transparency, and accountability.

5. Program Dates

- 08-12 June 2026

6. Tentative Program Flow

Tentative Plan: Training Curriculum Table Day	Session-1 (9:30–11:00 AM)	Session-2 (11:30 AM–1:00 PM)	Session-3 (2:00–3:30 PM)	Session-4 (4:00–5:30 PM)
Day 1 – Foundations of M&E & Data-Driven Governance	Introduction to M&E – Concepts, purpose, definitions; where monitoring fits in the project cycle; role of digital data systems	Monitoring vs Evaluation – Complementarities; descriptive vs causal roles; using administrative MIS data and dashboards to detect issues	M&E Systems in Government – HR, financial, audit systems; digital MIS, real-time tracking, command-and-control dashboards	Case-Based Quiz – Monitoring vs Evaluation using PPT question bank and live dashboard interpretation
Day 2 – Theory of Change, Logframe & Data Pathways	Background & Evolution of Theory of Change – Chen, Rossi, Patton, Weiss, Kirkpatrick; integrating digital data flows into Theory of Change	Constructing a Theory of Change – Assumptions, pathways, causal links; identifying data sources for each causal step; interactive Theory of Change	Logframe Approach – Inputs, activities, outputs, outcomes, impacts, risks, defining data requirements and indicators	Case Study Workshop – PM-Poshan & Jal Jeevan Mission Theory of change & Logframe; mapping MIS data, dashboards, and results chains
Day 3 – SMART Indicators, Dashboards & Monitoring Frameworks	Indicators, Data Quality & DGQI Foundations – Understanding direct/indirect, qualitative/quantitative indicators; data quality dimensions;	SMART Indicators & MIS Alignment – Specific, Measurable, Attainable, Relevant, Trackable ⁸⁰ indicators;	Monitoring Frameworks & Dashboard Design – Input, output, outcome, process, impact indicators; integrating DGQI principles into monitoring	Hands-on Data & Dashboard Exercise – Developing SMART indicators; creating/interpreting dashboards using sample

	validation and metadata standards; introduction to the Data Governance Quality Index (DGQI) as a benchmark for accuracy, timeliness, completeness, openness, and transparency in government MIS	linking SMART indicators to MIS data fields; indicator dictionaries; data lineage; designing DGQI-compliant indicator sets	systems; visual analytics, dashboard layout, KPI design, colour standards	datasets; applying DGQI criteria for completeness, timeliness, openness, and quality checks
Day 4 – Evaluation Methods, OOMF & Analytics for Decision-Making	Types of Evaluation – Process, outcome, impact, formative, rapid assessments; using big data and digital footprints	Evaluation Designs with Analytics – Before–after, with–without, RCTs, quasi-experiments, mixed methods; introduction to regression, forecasting, and anomaly detection	Output–Outcome Monitoring Framework (OOMF) – Purpose, structure, requirements, evolution; digital indicators and performance analytics	OOMF Case Study & Group Work – PM-Poshan quarterly reporting; dashboard-based performance review and interpretation
Day 5 – Integrating M&E, Data Analytics & Practice	Data Analysis & Visualisation – Types of monitoring data; trend analysis, geospatial visualisation, dashboards for decision-making	Using M&E for Course Correction – Identifying deviations using dashboards, scorecards, predictive analytics; linking evaluation findings to managerial decisions	Preparing an M&E Plan – Roles, tools, timelines, data systems, reporting mechanisms; integrating digital platforms and AI-enablers	Capstone Presentations & Valedictory – ToC + Logframe + SMART indicators + OOMF + dashboards; participant presentations, feedback & closing

7. Faculty Profile

Dr Sekhar Bonu formerly served as Director General of the Development Monitoring and Evaluation Office (DMEO), NITI Aayog—the apex M&E agency of the Government of India. He has over three decades of leadership experience spanning government, multilateral development banks, and academia, with extensive contributions in monitoring and evaluation, health systems strengthening, urban development, water and sanitation, and large-scale public-sector reforms. At DMEO, he led a multidisciplinary team to institutionalise the Output–Outcome Monitoring Framework, undertake evaluations of 125 Centrally Sponsored Schemes, develop the Data Governance Quality Index, and build national and state capacities for evidence-based policymaking. Prior to this, as Director at the Asian Development Bank, he guided major urban and water-sector investments across South Asia, engaged with national governments on flagship programmes, and managed high-performing multicultural teams.

Dr Bonu holds a PhD in International Health from the Johns Hopkins University Bloomberg School of Public Health, is a Chartered Financial Analyst, and began his career as an Indian Administrative Service officer. His work has appeared in leading peer-reviewed journals, and he has contributed to national policy initiatives on health, education, social protection, and governance. His experience in designing and evaluating complex government interventions makes him particularly well-positioned to guide training on monitoring, evaluation, and outcome-oriented governance.

Prof. Vijay Bhaskar Marisetty

Prof Marisetty currently holds Dr. Ambedkar Chair Professor (fintech and financial inclusion) position at the Indian Institute of Management, Visakhapatnam. He also serves as the Dean(academics). He received several awards and research grants from government and private bodies, including the **Peter Brownell Manuscript Award** from the Accounting and Finance Association of Australia and New Zealand (AFAANZ) and **Chartered Financial Analysts Institute (CFA, USA) Award** for outstanding contribution to emerging markets Finance research. Earlier, he worked as a faculty at Monash University, University of Hyderabad, RMIT University and IIM Bangalore.

His current research primarily focuses on Fintech and its applications in democratizing wealth distribution in India through financial empowerment for the bottom-of-the-pyramid population. He has worked extensively on the usage of technology to empower Indian poor households. He is the recipient of several research grants from the Ministry of Electronics and IT; the Department of Science and Technology; the Reserve Bank of India and the Ministry of Education.

He has received several best paper awards in top conferences and published in Economics, Finance, and Accounting A-star journals. In 2023, his work on citizen science pilot, using blockchain, IoT, and computer vision technologies made him into the Top 100 Global Innovation Pioneers List at the G20 Digital Alliance Summit.

He received PhD from Monash University and Post-doc from and Wharton School of Business, University of Pennsylvania and Indian School of Business, Hyderabad

Prof Shivshanker Singh Patel

Prof Shivshanker Singh Patel is Associate Professor (Decision Sciences) at IIM Visakhapatnam and leads the Inter-disciplinary Decision Sciences & Analytics Lab (IDeAL). He has 10+ years of Industry and academia experience, led many capacity-building and research efforts in water resource management, health systems analytics, and data-driven public-policy interventions in government context. His research spans operations research, data science, machine learning and optimization, focused on water-resource management, river-basin allocation, public-health modelling, supply-

chain & logistics networks. He has published several peer-reviewed papers, demonstrating expertise in analytical modelling for natural resource allocation and public-sector decision support. Given these competencies. He holds a Ph.D. in Management Science from IISc Bangalore, MTech in Mechanical Engineering from IIT Roorkee and bachelor's degree in mechanical engineering from GEC/NIT Raipur.

Prof R Sai Shiva Jayanth

Prof Jayanth is an Assistant Professor in Public Policy of IIMV. He is a qualified Chartered Accountant (CA) and Company Secretary (CS). He holds a PhD degree from IIM Kozhikode.

His research primarily lies at the confluence of development/agriculture economics, public policy, and agribusiness disciplines. He teaches courses in public policy, economics, rural development etc. He is also actively engaged in consulting for multilateral and government organisations.

Prof. Asmita Verma

Prof Asmita holds a PhD degree in Economics from IIT Delhi. Prior to joining IIM Visakhapatnam, she worked as a Post-Doctoral Research Associate at IISc, Bengaluru. Her research interests encompass development economics, health economics, health systems and policy research, digital health, and the digital economy.

Prof Kalyan Kolukuluri

Prof. Kalyan Kolukuluri is an Assistant Professor of Economics at the Indian Institute of Management Visakhapatnam, specializing in health economics and development economics. He holds a PhD in Economics from the Indian Institute of Management Bangalore (2018), with a dissertation on *Essays in Health Economics*. His educational background also includes a Master of Public Management from SDA Bocconi, Milan (Summa cum laude, 2012) and a Bachelor of Technology in Mechanical Engineering from Dr Ambedkar National Institute of Technology, Jalandhar (2005). At IIM Visakhapatnam, he teaches core and elective courses including Macroeconomics, International Economics, and Managerial Economics at the MBA level, along with Introductory Econometrics for PhD students. Prof. Kalyan's research focuses on health economics, social insurance mechanisms, and economic policy, with published articles in peer-reviewed journals including *Empirical Economics* (2022) and the *International Journal of Health Economics and Management* (2023). His research examines healthcare utilization and health outcomes under social insurance programs. His ongoing research investigates the relationship between background risk and informal credit markets. He has contributed to policy development through national expert reports for the Asian Productivity Organization and G20 policy briefs on economic policy uncertainty and international trade. His technical expertise spans Python, Stata, R, and PL SQL (Oracle Certified Associate). He dabbles in developing teaching simulation tools for students in Economics. He has presented research at international conferences including the International Association of Applied Econometrics and the Health & Development Conference and participated in advanced workshops on machine learning and development economics.

Prof. Abhishek Srivastava

Prof. Abhishek Srivastava is currently serving as an Assistant Professor and Executive MBA Chairperson at IIM Visakhapatnam and has over a decade of diverse professional experience (industry & academics) with the successful delivery of multiple industry projects and training assignment in AI and IT consulting, software product development, policymaking, vendor management, start-up community creation, mentoring, fundraising, international collaborations, academic and industrial research. He has worked with diverse organizations, including Fortune 500 companies such as Verizon and Adobe Systems, as well as various start-ups and B-schools. He had obtained his PhD

from IIM Ranchi, and prior to joining IIM Visakhapatnam he was Assistant Professor and Chairperson IT at IIM Jammu.

As program director he has designed, coordinated and conducted sessions in long terms and short-term executive education programs for private and public sector organizations, on topics related to Digital Governance, Technology Management, Artificial Intelligence & Machine Learning, Business Analytics, Digital Transformation, Emerging Technologies, Research Methodologies, Entrepreneurship and General Management. His research interests lie in the areas of Personalization using Recommender systems and Natural Language Processing, Privacy, HCI, Technology Adoption and AI in Auditing. He has presented his research at top conferences globally, and his work has also been published in high-quality, peer-reviewed academic journals. He has also been recently granted a patent in area of AI. He is on the program committee of various international and domestic conferences and workshops. He is also currently serving as secretary of the India Chapter of the Association of Information Systems.

Prof. Prashant Premkumar Nair

Assistant Professor in Decision Sciences at IIM Visakhapatnam. He holds a Ph.D. in Quantitative Methods and Operations Management from IIM Kozhikode, an MBA in Finance & Operations from Nirma University, and a BTech in Electrical & Electronics Engineering from NIT Calicut. Before joining IIMV, he served as Assistant Professor at IRMA and worked with leading organizations such as Vedanta, Torrent Power, Deloitte, and Nirma University. His research interests include network optimization problems, data analytics, and operations research applications.

Domains Experts

Domain Experts from the academia, government and industry will also be engaged in the program as needed, for further value-addition.

<<0>>

**IIM Visakhapatnam - Nomination Request for DoPT - Funded
Programme on Monitoring & Evaluation for Outcome-Oriented
Governance -08-12 June 2026**

**Shri
Rajeev < csdelhi@nic.in >
Verma**

< eep-office@iimv.ac.in >

Thu, 14 May 2026 10:19:01 AM +0530

To "csdelhi@nic.in"<csdelhi@nic.in>

Tags ☐ Not in Contacts



Handwritten notes and signatures: A large circle around the date 14/03/26, a signature 'Sewu', and another signature 'Sany'.

Dear Sir/Madam,

Greetings from IIM Visakhapatnam.

We are pleased to announce that the Indian Institute of Management Visakhapatnam is organizing a DoPT-funded training programme titled **"Monitoring and Evaluation for Outcome-Oriented Governance: Leveraging AI, MIS, and DGQI to Improve Public Sector Performance."** The programme is designed to strengthen the capacities of public officials in advancing data-driven, outcome-oriented governance.

The curriculum builds competencies across several interconnected areas. Participants will develop proficiency in data handling and statistical reasoning, along with visual and dashboard analytics using tools such as Power BI and Tableau. The programme covers robust Monitoring & Evaluation (M&E) practices — including Theory of Change, log-frame development, and SMART indicators — aligned with the Outcome-Oriented Monitoring Framework (OOMF). It also addresses the application of digital technologies such as mobile-based monitoring, automated reporting systems, and AI-enabled insights, while integrating DGQI principles to ensure data quality, transparency, and reliability. Through capstone exercises tailored to departmental contexts, participants will further sharpen their skills in evidence-based decision-making and collaborative problem solving.

We kindly request you to circulate this programme among the relevant departments and organizations under your jurisdiction, and to encourage suitable officers to nominate themselves for participation.

We believe the programme will contribute meaningfully to strengthening institutional capabilities in monitoring, evaluation, and performance improvement across the state, and we look forward to your support in facilitating wider participation.

Warm regards,

Dr Sekhar Bonu, IAS (Retd.), 1987 batch;
Former Director, Asian Development Bank; Former Director General, DMEQ, NITI Aayog
Programme Director – Monitoring & Evaluation for Outcome-Oriented Governance
Indian Institute of Management Visakhapatnam
sbonu@outlook.com

19th 12-Months Hybrid Programme on "Public Policy and Management" (PPM) during 2026-27 at the Management Development Institute, Gurugram.

**Shri
Rajeev <csdelhi@nic.in>
Verma**



Mukesh Kumar <mukesh.kr07@gov.in>

Thu, 14 May 2026 11:19:33 AM +0530

To "Dr. Sameer Sharma, IAS"<cs@ap.gov.in>,"Chief Secretary Bihar"<cs-bihar@nic.in>,"Chief Secretary Office"<csoffice.cg@gov.in>,"Puneet Kumar Goel IAS Chief Secretary"<cs-go@nic.in>,"Dharmendra"<cs-arunachal@nic.in>,"Jishnu Barua IAS"<cs-assam@nic.in>,"csguj"<csguj@gujarat.gov.in>,"Mr R D Dhiman"<cs-hp@nic.in>,"Sanjeev Kaushal, IAS"<cs@hry.nic.in>,"branchtrg"<branchtrg@gmail.com>,"Shri Sukhdev Singh"<cs-jharkhand@nic.in>,"cs"<cs@karnataka.gov.in>,"cheifsecy"<cheifsecy@kerala.gov.in>,"Iqbal Singh Bains"<cs@mp.nic.in>,"chiefsecy"<chiefsecy@maharashtra.gov.in>,"cs-manipur"<cs-manipur@nic.in>,"cso-meg"<cso-meg@nic.in>,"cs-mizoram"<cs-mizoram@nic.in>,"Jan e Alam, Chief Secretary Nagaland"<csnlg@nic.in>,"Suresh Chandra Mahapatra"<csori@nic.in>,"cs"<cs@punjab.gov.in>,"csraj"<csraj@rajasthan.gov.in>,"Mr S.C Gupta"<cs-skm@hub.nic.in>,"cs"<cs@tn.gov.in>,"CS Telangana"<cs@telangana.gov.in>,"cs-tripura"<cs-tripura@nic.in>,"CHIEF SECRETARY OFFICE GOVT OF UP"<csup@nic.in>,"chief secretary"<cs-uttaranchal@nic.in>,"Shri H K Dwivedi"<cs-westbengal@nic.in>,"cs-andaman"<cs-andaman@nic.in>,"adm-chandigarh"<adm-chandigarh@nic.in>,"administrator-dd-dnh"<administrator-dd-dnh@nic.in>,"csdelhi"<csdelhi@nic.in>,"lk-admin"<lk-admin@nic.in>,"cspon"<cs.pon@nic.in>,"cs-jandk"<cs-jandk@nic.in>,"advisor-lg-ladakh"<advisor-lg-ladakh@gov.in>,"directordhti"<directordhti@caomod.nic.in>

Cc "Manoj Kataria"<manoj.kataria14@nic.in>,"UMA MAGESH"<uma.magesh@nic.in>,"Vijay S"<vijays@cag.gov.in>

Respected Ma'am/Sir,

Please find the attachment on the subject mentioned above.

With Regards,

Mukesh Kumar,
ASO (LTDP),
Training Division,
DoPT, New Delhi 110067

1 Attachment(s)

Signed Circular of 19th PPM C...
574.3 KB

No. T-13017/4/2026-LTDP
Government of India
Ministry of Personnel, Public Grievances and Pensions
Department of Personnel and Training
(Training Division)

3rd Floor, Block-4, Old JNU Campus,
New Mehrauli Road, New Delhi-110067
Dated: 14th May, 2026

To

1. Secretaries (All Ministries/Departments in Government of India)
2. The Chief Secretaries to all State Governments
3. Administrators of Union Territories
4. All the Cadre Controlling Authorities
5. Directors General/Directors of Central & State Training Institutes

Sub: 19th 12-Months Hybrid Programme on "Public Policy and Management" (PPM) during 2026-27 at the Management Development Institute, Gurugram.

Madam/Sir,

The 19th 12-Months Hybrid Programme on "Public Policy and Management" (PPM) is scheduled to commence from **14th August, 2026** at the Management Development Institute- Gurugram.

2. This 12-Months Hybrid Programme on "Public Policy and Management" (PPM) is redesigned to align with the Government of India's Viksit Bharat vision of developing the Karmayogi Competency Model four virtues Gunas (virtues) (i) self-awareness about strength to aspire and inspire people towards shared goals; teamwork for collaborative working ensuring inclusion of a diverse set of stakeholders; (iii) workplace or system related third virtue to comply the rules and regulations and be committed to promote transparency and ensure timely outputs, and (iv) citizen centricity for creating mission-oriented reforms and formulating progressing policies. Building upon the Karmayogi Competency Model (KCM), the program consists of courses addressing key domain, functional and core behavioural and leadership competencies.
3. Please find enclosed herewith particulars of the programme along with **terms and conditions** for officers admitted to the programme. I would request you to kindly circulate the programme amongst your officers and encourage as many as possible to apply. The details of the programme are available on the DoP&T, Training Division's website <https://trgdiv.dopt.gov.in/> → Domestic Training Programmes → Long Term Domestic Programme → MDI-Gurugram and also on the website of MDI- Gurugram i.e. www.mdi.ac.in.
4. The nominated Officers will be required to develop a **Policy Paper** on the issue to be

identified in consultation with the Ministries/Departments/State Governments etc. where they are presently working. This policy paper will have to be submitted by the officer to their respective Ministries/Departments/State Governments etc. at the end of the programme. The Ministries/Departments/States will also nominate a Nodal Officer of the rank of JS or above to the Government of India for mentoring and guidance to the sponsored officer for developing the policy document and coordinating with MDI-G in the matter.

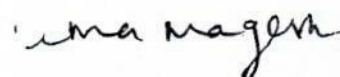
5. Nomination of suitable officers, in the prescribed proforma, may please be sent to this Department through the appropriate Cadre Controlling Authority so as to reach Shri Manoj Kataria, Section Officer (LTDP), Room No. 403, Block-4, Old JNU Campus, New Delhi-110067; E-mail: manoj.kataria14@nic.in; on or before 11th July, 2026. Nominations received after this date will not be considered. The nominations would be scrutinized and officers fulfilling the conditions of eligibility will be called for an interview by MDI-G. The interview dates and time will be intimated to the officers by MDI-G. In order to save time, the officers are permitted to send an Advance Copy of their application directly to this office and MDI-G. The officers will also be called for interview based on their advance applications. However, final selection will be subject to receipt of his/her formal application, duly recommended by their cadre controlling authorities along with Vigilance Clearance. Therefore, it is in the interest of the officers to get their applications routed through their Cadre Controlling Authority as early as possible.

6. Further details of this programme may be ascertained from Mrs. Anjali Singh, Deputy Admin Officer, Management Development Institute, Mehrauli-Gurugram Road, Sukhrali, Gurugram-122007 (Haryana) Telephone: 0124-4560553, Mobile: 8076341380, E-mail Id: ppmoffice@mdi.ac.in or anjali@mdi.ac.in; website: www.mdi.ac.in.

7. All Ministries/Departments/State Governments/UTs/CCAs etc. are advised to give wide publicity to the programme and upload this circular on their websites for the information of all concerned.

Encl: Terms and conditions

Yours faithfully,



(Uma Magesh)

Under Secretary to the Government of India

Telephone: 011- 26706382

Fwd: 19th 12-Months Hybrid Programme on "Public Policy and Management" (PPM) during 2026-27 at the Management Development Institute, Gurugram.**Shri Rajeev Verma** <csdelhi@nic.in>

Thu, 14 May 2026 11:43:14 AM +0530

To "Sandeep Kumar"<secservices@nic.in>

===== Forwarded message =====

From: Mukesh Kumar <mukesh.kr07@gov.in>

To: "Dr. Sameer Sharma, IAS" <cs@ap.gov.in>, "Chief Secretary Bihar" <cs-bihar@nic.in>, "Chief Secretary Office" <csoffice.cg@gov.in>, "Puneet Kumar Goel IAS Chief Secretary" <cs-go@nic.in>, "Dharmendra" <cs-arunachal@nic.in>, "Jishnu Barua IAS" <cs-assam@nic.in>, "csguj" <csguj@gujarat.gov.in>, "Mr R D Dhiman" <cs-hp@nic.in>, "Sanjeev Kaushal, IAS" <cs@hry.nic.in>, "branchtrg" <branchtrg@gmail.com>, "Shri Sukhdev Singh" <cs-jharkhand@nic.in>, "cs" <cs@karnataka.gov.in>, "cheifsecy" <cheifsecy@kerala.gov.in>, "Iqbal Singh Bains" <cs@mp.nic.in>, "chiefsecy" <chiefsecy@maharashtra.gov.in>, "cs-manipur" <cs-manipur@nic.in>, "cso-meg" <cso-meg@nic.in>, "cs-mizoram" <cs-mizoram@nic.in>, "Jan e Alam, Chief Secretary Nagaland" <csngl@nic.in>, "Suresh Chandra Mahapatra" <csori@nic.in>, "cs" <cs@punjab.gov.in>, "csraj" <csraj@rajasthan.gov.in>, "Mr S.C Gupta" <cs-skm@hub.nic.in>, "cs" <cs@tn.gov.in>, "CS Telangana" <cs@telangana.gov.in>, "cs-tripura" <cs-tripura@nic.in>, "CHIEF SECRETARY OFFCE GOVT OF UP" <csup@nic.in>, "chief secretary" <cs-uttaranchal@nic.in>, "Shri H K Dwivedi" <cs-westbengal@nic.in>, "cs-andaman" <cs-andaman@nic.in>, "admn-chandigarh" <admn-chandigarh@nic.in>, "administrator-dd-dnh" <administrator-dd-dnh@nic.in>, "csdelhi" <csdelhi@nic.in>, "lk-admin" <lk-admin@nic.in>, "cspn" <cs.pon@nic.in>, "cs-jandk" <cs-jandk@nic.in>, "advisor-lg-ladakh" <advisor-lg-ladakh@gov.in>, "directordhti" <directordhti@caomod.nic.in>

Cc: "Manoj Kataria" <manoj.kataria14@nic.in>, "UMA MAGESH" <uma.magesh@nic.in>, "Vijay S" <vijays@cag.gov.in>

Date: Thu, 14 May 2026 11:19:24 +0530

Subject: 19th 12-Months Hybrid Programme on "Public Policy and Management" (PPM) during 2026-27 at the Management Development Institute, Gurugram.

===== Forwarded message =====

Respected Ma'am/Sir,

Please find the attachment on the subject mentioned above.

With Regards,

Mukesh Kumar,
ASO (LTDP),
Training Division,
DoPT, New Delhi 110067

1 Attachment(s)

Signed Circular of 19th PPM C...

574.3 KB

No. T-13017/4/2026-LTDP
Government of India
Ministry of Personnel, Public Grievances and Pensions
Department of Personnel and Training
(Training Division)

3rd Floor, Block-4, Old JNU Campus,
New Mehrauli Road, New Delhi-110067
Dated: 14th May, 2026

To

1. Secretaries (All Ministries/Departments in Government of India)
2. The Chief Secretaries to all State Governments
3. Administrators of Union Territories
4. All the Cadre Controlling Authorities
5. Directors General/Directors of Central & State Training Institutes

Sub: 19th 12-Months Hybrid Programme on "Public Policy and Management" (PPM) during 2026-27 at the Management Development Institute, Gurugram.

Madam/Sir,

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2. This 12-Months Hybrid Programme on "Public Policy and Management" (PPM) is redesigned to align with the Government of India's Viksit Bharat vision of developing the Karmayogi Competency Model four virtues Gunas (virtues) (i) self-awareness about strength to aspire and inspire people towards shared goals; teamwork for collaborative working ensuring inclusion of a diverse set of stakeholders; (iii) workplace or system related third virtue to comply the rules and regulations and be committed to promote transparency and ensure timely outputs, and (iv) citizen centricity for creating mission-oriented reforms and formulating progressing policies. Building upon the Karmayogi Competency Model (KCM), the program consists of courses addressing key domain, functional and core behavioural and leadership competencies.

3. Please find enclosed herewith particulars of the programme along with **terms and conditions** for officers admitted to the programme. I would request you to kindly circulate the programme amongst your officers and encourage as many as possible to apply. The details of the programme are available on the DoP&T, Training Division's website <https://trgdiv.dopt.gov.in/->Domestic Training Programmes->Long Term Domestic Programme->MDI-Gurugram> and also on the website of MDI- Gurugram i.e. www.mdi.ac.in.

4. The nominated Officers will be required to develop a Policy Paper on the issue to be

identified in consultation with the Ministries/Departments/State Governments etc. where they are presently working. This policy paper will have to be submitted by the officer to their respective Ministries/Departments/State Governments etc. at the end of the programme. The Ministries/Departments/States will also nominate a Nodal Officer of the rank of JS or above to the Government of India for mentoring and guidance to the sponsored officer for developing the policy document and coordinating with MDI-G in the matter.

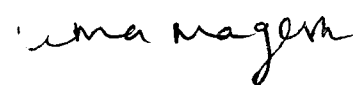
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6. Further details of this programme may be ascertained from Mrs. Anjali Singh, Deputy Admin Officer, Management Development Institute, Mehrauli-Gurugram Road, Sukhrali, Gurugram-122007 (Haryana) Telephone: 0124-4560553, Mobile: 8076341380, E-mail Id: ppmoffice@mdi.ac.in or anjali@mdi.ac.in; website: www.mdi.ac.in.

7. All Ministries/Departments/State Governments/UTs/CCAs etc. are advised to give wide publicity to the programme and upload this circular on their websites for the information of all concerned.

Encl: Terms and conditions

Yours faithfully,



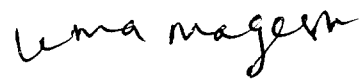
(Uma Magesh)

Under Secretary to the Government of India

Telephone: 011- 26706382

Copy to:

1. Comptroller & Auditor General of India, New Delhi
2. Secretary, Union Public Service Commission, New Delhi
3. Election Commission of India, New Delhi
4. Controller General of Accounts, New Delhi
5. Deputy Director General (Training), Department of Post, Dak Bhavan, New Delhi
6. Deputy Director General (Training), Department of Telecom, Sanchar Bhavan, New Delhi
7. Director(Training), Railway Board , Rail Bhavan, New Delhi
8. Director (Police), Ministry of Home Affairs for nomination of IPS Officers.
9. Director General, CPWD Training Institute, Nirman Bhavan, New Delhi
10. Director, Bureau of Police Research and Development, CGO Complex, New Delhi
11. Establishment Officer, Department of Personnel & Training, New Delhi
12. Deptt. of Personnel & Training (CS Division), Lok Nayak Bhavan, New Delhi
13. Prof Avanish Kumar, Dean, Management Development Institute, Mehrauli Road, Sukhrali, Gurugram-122001 with request to consider applications received on or before 11th July, 2026.
14. NIC, Training Division, for uploading the notification on DoP&T website (<https://dopt.gov.in/>) and Training Division's Website (<http://dopttrg.nic.in/>).



(Uma Magesh)

Under Secretary to the Government of India

Terms and conditions

19th 12-Months Hybrid Programme on “Public Policy and Management” (PPM)
at
Management Development Institute, Gurugram

The 19th 12-Months Hybrid Programme on “Public Policy and Management” (PPM), at Management Development Institute, Gurugram, will commence from 14th August, 2026. This PPM Course has been redesigned to be a high quality programme with a set of ‘**Core Courses**’ as well as a range of ‘**Electives**’. The officers will complete the course and will return to the departments for posting. The nominated Officers will be required to develop a Policy Paper on the issue to be identified in consultation with the Ministries/Departments/State Governments etc. where they are presently working. This policy paper will have to be submitted by the officer to their respective Ministries/Departments/State Governments etc. at the end of the programme. The Ministries/Departments/States will also nominate a **Nodal Officer** of the rank of JS or above to the Government of India for mentoring and guidance to the sponsored officer for developing the policy document and coordinating with MDI-G in this matter.

2. Eligibility:

The programme is open to officers of All India Services, Central Services (organized & non-organized, technical & non-technical), faculty members of State Administrative Training Institutes and also officers of the State Civil Services (SCS)/Non-State Civil Services (Non-SCS) subject to the following eligibility conditions:

Length of service	Officers should have completed 5 years of Group ‘A’ service as on commencement of the programme.
Age	The officers should have at least five years remaining service after completion of the programme.
Earlier Training	The officers should not have undergone a training Programme of 12-weeks or more duration in India during a period of 5 years preceding the date of commencement of this Programme. Further, the officer should not have undergone a Programme of training abroad of more than 2-weeks in preceding 2-years, more than one month in preceding 3-years or more than six months in the preceding 5-years.

3. Course Fees:

(a) The Fee for the programme is **Rs. 10,04,459/-** (Rupees Ten Lakh Four Thousand Four Hundred Fifty Nine only) plus expenses towards Rural/NGO attachment subject to maximum of Rs. **30,000/-** (Rupees Thirty Thousand only) [**Total Course fee will be Rs. 10,34,459/-**].

(b) **The entire Course Fee** (*Course fee and expenses towards Rural/NGO attachment*) would be **met by the concerned Cadre Controlling Authorities** (*for example, DoP&T for IAS, Central Secretariat Service (CSS) and Central Secretariat Stenographers' Service (CSSS) Officers, MHA for IPS officers, MOEF for IFoS officers etc*).

(c) The entire Programme fee [**Rs. 10,34,459/-** (Rupees Ten Lakh Thirty Four Thousand Four Hundred Fifty Nine only)] need to be paid in full at the time of joining the programme or/and in any case within 30 days of commencement of programme.

(d) The Ministry/ Department/ State Government/ Organization etc. where the officer is currently posted, will meet the cost of (a) pay and allowances during the Residency 1 & 2, (b) travel from place of posting to Gurugram and back, (c) travel towards field visits of the participants for collection of data/information for the dissertation, (d) travel to Gurugram for presentation of the dissertation at the end of the programme and (e) one time allowance of Rs.5000/- (Rupees five thousand only) for stationery etc.

4. Hostel Facilities

MDI-G will provide suitable accommodation during the offline Residency 1 & 2 at the Institution at the rate of Rs. 11,000/- (Rs. Eleven Thousand only) per month per participant. The expenditure will be met by the Cadre Controlling Authority of the participants. Boarding Charges, as applicable in MDI-G would be borne by the organization.

5. Course Structure:

(i). The program is a 12-month hybrid program. It includes 24 weeks of in-person residency: Residency-1 of 22 weeks and Residency-2 of 2 weeks at MDI Gurgaon. And 24 weeks in the online mode.

2 (a): Residency-1: The Residency- 1 shall include core courses spread across five modules, to be taught during a 22-week program at MDI Gurgaon.

2 (b): The participants shall then undertake 24 weeks of online elective courses at their workplace.

2 (c): Residency-2: The Residency- 2 shall be held at MDI Gurgaon, at the end of the program, during the 47th and 48th weeks. In Residency-2, the participants will finalise and present their Policy Paper.

- (ii). The redesigned PPM is for a duration of 12 months (of which a total of 24 weeks shall be on campus), and on completion of 87.5 credits of academic work, the Program participants shall be awarded a Certificate by MDI Gurgaon.
- (iii). The program consists of courses addressing functional and domain competencies are: Qualitative Methods in Policy Research, Quantitative Methods in Policy Research, Policy Paper Writing, Fundamental of Public Policy Analysis, Case Analysis on Public Policy in India, Advance Policy Modeling, Data Analytics, Understanding Human Resource Management, Operations & Supply Chain Management, Public Management and Governance, Marketing Management, Managing Public-Private Partnership, Microeconomics, Macro-Economic Environment, Public Finance and Policy, Accounting Budgeting and Control, Corporate Finance and Financial Market, Regulations Policy, and Practice in Financial Sector, Infrastructure Economics and Financing, Energy Policies & Sustainable Development, Corporate Governance & Social Responsibility, Institution and Development, Civil Society Organizations and Governance, Social Exclusive, Poverty and Regional Development, Governance & Management of Natural Resources, Emerging Information Technologies for Public Policy, Cyber Security in Government, Information Technology & E-Governance for program implementation, and Microfinance & Digital Finance: Customers, Models & Policy.

6. Conditions for officers admitted to the programme:

In case of officers, sponsored by the Government of India/State Governments for this programme, the following conditions will apply:

- (i) The entire period of training programme will be treated as on duty under FR 9(6)(b)(i);
- (ii) The Ministries/ Departments/State Governments may fill up the vacancy caused by the deputation of the officers;
- (iii) For the grant of special pay/ Central deputation (Tenure allowance) (CDTA), the participants will be regulated as under:-

- (a) The officers who proceed for training programme during their tenure of central deputation will continue to receive CDTA for the period of their entitlement against Central deputation tenure. If any period of training programme falls beyond the tenure of Central deputation or the officers proceed for training programme at the end of their tenure at the Centre, CDTA will not be admissible.

{Note-The tenure of central deputation in so far as it relates to this program, would also include the period of leave upto 2 months that may be granted by the central Ministry/ Department to the officers before their repatriation to the parent cadre}

- (b) The officers not on central deputation and also not in receipt of CDTA, whether they proceed on training programme from Gurugram, or outside Gurugram will not be entitled to any Special pay drawn before proceeding for the programme.

(iv) Officers of the Central Government, State Government and Union Territories coming from outside Gurugram to participate in the program will be allowed one of the following two options by the sponsoring authorities:-

- (a) The officers will be treated as on duty on tour. They will draw travelling allowance as on tour and allowances as per para II (a) of the Ministry of Finance, Department of Expenditure O.M. 19030/2/86-E-IV dated 24.3.86 amended from time to time.

OR

- (b) The officers will be treated as on transfer. They will not be entitled to the Government accommodation at the original place of posting.

(v) In case an officer proceeding on training programme is a *bona fide* occupant of Government accommodation in the general pool controlled by the Directorate of Estates, he/she could retain the residential accommodation for the full period of the programme at his/her place of posting provided the residence is required for *bona fide* use of members of his/her family.

(vi) Officers of the Central Government entitled to facility of residential telephone at the time of joining this programme will be allowed to retain the residential telephone sanctioned to them on usual terms for six months and thereafter on the condition that the officers will pay all calls in excess of the free calls allowed by the Telecommunication Department as stipulated in Ministry of Finance (Department of Expenditure) O.M. No. 7(10)E(Coord)/79 dated 1st August, 1979 as amended from time to time.

(vii) The salary and other claims of the officers will be paid by the Ministry/Department/Office where they were last working before joining this programme.

7. Selection procedure and forwarding of nominations

- (i) The Cadre Controlling Authority (CCA) should recommend names of only those Groups 'A' officers who are likely to stay with the CCA for some more time.
- (ii) Officers on deputation to Government of India under the Central Staffing Scheme must complete at least two years of their tenure on deputation on the date of this notification to become eligible to apply for this programme. It may be noted that in respect of Officers appointed under the 'Central Staffing Scheme', 'NOC' from the Office of Establishment Officer, DOPT should be obtained before forwarding their applications/nominations for this Long Term Domestic Programme.
- (iii) The faculty members of the State ATIs who have completed at least three years on the date of starting of the program are also eligible to apply for the programme. However, those faculty members who belong to State Civil Services need not necessarily fulfil this condition. The selected faculty members, however, would be required to stay in the ATI for next three years after completion of the programme.

8. Forwarding of nominations

- (i) Concurrence of State Governments, wherever necessary, would have to be obtained by the Cadre Controlling Authority before sending the nominations to DoP&T.
- (ii) Copy of the application form and other documents are attached. The same may also be obtained by logging on to MDI's website www.mdi.ac.in or DoP&T Training Division's website <https://trgdiv.dopt.gov.in/> → Domestic Training Programmes → Long Term Domestic Programme → MDI-Gurgaon. Cadre Controlling Authorities are requested to forward duly filled applications in respect of suitable officers (who are clear from vigilance angle) along with information in **PART- B** so as to reach us on or before **11th July, 2026**.
- (iii) Nominations received after the due date will not be considered, In order to save time, the Officers are permitted to send an Advance copy of the application to the Management Development Institute, Mehrauli Road, Sukhrali, Gurugram- 122007.
- (v) The nominations would be scrutinized and officers fulfilling the conditions of eligibility will be called for an interview by MDI-G. The interview date and time will be intimated to the officers by MDI-G. In order to save time, the officers are permitted to send an advance copy of the application directly to this office. The officers may be called for interview based on their advance applications. However, final selection will be subject to receipt of his/her formal application, duly recommended by their Cadre Controlling Authorities; therefore, it is in the interest of the officers to get their applications routed through their Cadre Controlling Authority as early as possible.

- (vi) Any relaxations in the terms & conditions will be subject to recommendations of the concerned Cadre Controlling Authority/Sponsoring Authority and approval of competent authority in DoP&T.

9. Bond to be executed by the officer:

Before joining the programme, the officer is required to execute a Bond to the extent that "in the event of his/her failing to resume duty or resigning or retiring from service or otherwise quitting service, without returning to duty after expiry or termination of the period of the long term programme or failing to complete the programme, or quitting the service at any time within a period of FIVE (5) years after his/her return to duty, the officer shall forthwith pay to the Government or as may be directed by the Government, on demand all charges and expenses that shall or may have been incurred by the Government for the programme i.e. all monies paid to him/her or expended on his/her account during the programme period such as pay and allowances, leave salary, cost of fee, travelling and other expenses met by the Government/agency concerned together with interest thereon from the date of demand at Government rates for the time being in force on Government loans or if payment is made in a country other than India, the equivalent of the said amount in currency of that country converted at the official rate of exchange between that country and India and together with all costs between the attorney and the client.


MDI
GURGAON

**School of
Public Policy and Governance**
Making a difference to citizens' lives


Government of India

MANAGEMENT DEVELOPMENT INSTITUTE
School of Public Policy and Governance
M.G. Road, Sukhrali, Gurugram-122007
(Haryana), India
Tel: +91-124-4560553, 4560000 (Extn-553)
Fax-4560009
Email id: ppmoffice@mdi.ac.in Website:
www.mdi.ac.in

Government of India

Department of Personnel & Training
Block- IV, 3rd Floor, Old JNU Campus,
New Mehrauli Road, New Delhi- 110067
Phone No: 011-26194167, Fax No: 011-
26106314, Website: <https://dopt.gov.in/>

APPLICATION FOR ADMISSION IN 19TH 12-Months Hybrid Programme on "PUBLIC POLICY & MANAGEMENT" (PPM)

(Programme Commences on 14th August, 2026; Last date of receiving application is 11th July, 2026)

(For Govt sponsored candidates)

PART-A

1. PERSONAL DETAILS						<i>Paste a recent passport sized photograph</i>
Title (Mr./Ms/Dr.)						
Full name in block letters (First name, Middle name, Surname)						
Father's full name						
Mother's full name						
Gender (Put ✓)	Male ☐	Female ☐	Date of birth			
				DD	MM	Year
Date of Superannuation				Age as on 14-08-2026		
	DD	MM	Year		Year	MM
Nationality				Religion		
Caste category (Put ✓)	General ☐		OBC ☐	SC ☐	ST ☐	
Equivalent Rank in Govt. of India			Level in Pay Matrix as per 7 th CPC/ Grade Pay with Pay Band			
2. MINISTRY/DEPARTMENT DETAILS						
Name of the Ministry/ Department						
Designation						

Office Address				
	State		PIN	
Telephone No.			Fax	
Service cadre with year of allotment				
Length of service in Group-A				
Are you presently on deputation to the Govt. of India (Put √)	Yes No		If yes, from which date:	
Date of completion of tenure?				

3. ADDRESS FOR CORRESPONDENCE

Address					
City		State		PIN	
Telephone No			Fax No		
Mobile No					
Email ID (In Capital Letters) (Main and alternate)					

4. ACADEMIC RECORD

Sr. No	Examination/ Degree/ Diploma passed	Name of the Board/University/ Institution	Passing Percentage/ Grade/ Division/CGPA	Year of Joining the Course	Year of Passing the Course
1					
2					
3					
4					
5					
6					

5. DETAILS OF WORK EXPERIENCE						
Sr. No	Post held	Department/ Organization	Tenure		Pay Scale	Nature of responsibility
			From	To		
1						
2						
3						
4						
5						
6						

Total experience (in years)

6. DETAILS OF TRAINING PROGRAMS ATTENDED (IN INDIA & ABROAD) [Duration should be at least two weeks or more](Kindly refer to 'Earlier Training' caption under para 2 of Terms & Conditions)				
Sr. No	Name of Course / Training Programme	Name of the Institution/ Place	Year	Duration (in weeks)
1				
2				
3				

7. Additional Information:- (please attach separate sheets regarding the following)

- Indicate the Public Policy area identified by you with the approval of your Ministry/Deptt./State Govt. etc. for preparation of the Policy document during the programme period.
- Briefly describe your job responsibilities and your achievements at your work place.
- What are your career goals and how does this program fit in with your plans.
- Briefly describe your publications, leadership roles, community work or any other work you consider significant for your proposed study.
- Is there any other information that you would like to provide about yourself?

8. DECLARATION

I certify that the information given in this application form is correct and true to the best of my knowledge. I agree to abide by the decision of the authorities regarding my selection to the programme.

Place:

(Signature)

Date:

Instructions:

-  The application form is to be sent through the Cadre Controlling Authority.
 -  However, you may kindly send the Advance Copy directly to Shri Manoj Kataria, Section Officer (LTDP), Training Division, Department of Personnel and Training, Government of India, Room No- 403, 4th Floor, Block-4, Old JNU Campus, New Delhi-110067 [E-mail: manoj.kataria14@nic.in] as well as to Management Development Institute, Mehrauli-Gurugram Road, Sukhrali, Gurugram-122007 (Haryana).
 -  Please ensure that this application is routed through the Cadre Controlling Authority so as to reach DoPT (Training Division) latest by 11st July, 2026.
 -  The application envelop should be superscripted as "Application for admission in 19th PPM (2026-27) at MDI, Gurugram"
-

PART - B

(For the use of the Cadre Controlling Authority only)

Name of Applicant:

1. Is there any vigilance case pending or contemplated against the officer? (put √)	Yes ☐	No ☐
If YES, please give details: 		

2. Is there any standing adverse entry against the officer? (put √)	Yes ☐	No ☐
If YES, please give details: 		

3. Is the applicant's overall ACR grading "Very Good"? (put √)	Yes ☐	No ☐
If NO, please give details: 		

4. Whether cadre clearance has been obtained? (put √)	Yes ☐	No ☐
(For officers, who would be completing their deputation tenures prior to joining the PPM? In such cases, clearance of the State Government/Parent department has to be obtained)		
Has the candidate been offered a central deputation also?	Yes ☐	No ☐
If selected, will the candidate be released for the Programme?	Yes ☐	No ☐

5. Topic for Policy paper to be selected by the officer with the approval of the Ministry/ Department/ State Government etc. where the officer is currently working.

6. Details of Nodal Officer (of the rank of JS or above to the Government of India) nominated by the Ministry/Department/State Government etc. where the officer is currently working for mentoring and guidance to the Sponsored Officer for developing the policy documents.

Name: _____

Designation: _____

Office address: _____

Telephone No. : _____

Fax No. : _____

E-mail Id: _____

CADRE CONTROLLING AUTHORITY

Name of the Cadre Controlling Authority (Department/Ministry)	
Contact person	
Designation	
Address	
Tel No	
Fax No	
Email ID	

Place: _____

Date: _____

(Signature of the
Cadre Controlling Authority)

File No. _____

Office Seal (Compulsory)

**Format of Bond To be executed by a Government Servant Before Proceeding for the 19th
12-Months Hybrid Programme on "Public Policy and Management" (PPM) of Management
Development Institute (MDI), Gurugram**

KNOW ALL MEN BY THESE PRESENTS THAT I, _____, resident of _____, at present employed as _____ in the Ministry/Department _____, do hereby bind myself and my heirs, executors and administrators to pay to the President of India (hereinafter called the 'Government') on demand, 'all charges and expenses' that shall or may have been incurred by the Government for the programme i.e. all monies paid to me or expended on my account during the programme period such as pay and allowances, leave salary, cost of fee, travelling and other expenses met by the govt./agency concerned, etc. at MDI- Gurugram, together with interest thereon from the date of demand at Government rates, for the time being in force, on Government loans or, if payment is made in a country other than India, the equivalent of the said amount in currency of that country converted at the official rate of exchange between that country and India AND TOGETHER with all costs between the attorney and the client.

WHEREAS I, _____, am being deputed for PPM to be conducted by the Department of Personnel and Training (DoP&T), Government of India at MDI- Gurugram,

AND WHEREAS for the better protection of the Government I have agreed to execute this bond with such conditions as written hereunder:

NOW THE CONDITION OF THE ABOVE WRITTEN OBLIGATION IS THAT, in the event of my failing to resume duty, or resigning or retiring from service or otherwise quitting service, without returning to duty after expiry or termination of the period of the programme, OR failing to complete the programme, OR quitting the service at any time within a period of FIVE (5) years or before superannuation which is earlier after my return to duty, I shall forthwith pay to the Government or as may be directed by the Government, on demand the said sum together with interest thereon from the date of demand at Government rates for the time being in force on Government loans.

AND upon my making such payment the above written obligations shall be void and of no effect, otherwise it shall be and remain in full force and virtue.

The Bond shall in all respects be governed by the laws of India for the time being in force and the rights and liabilities hereunder shall, where necessary, be accordingly determined by the appropriate Courts of India

The Government of India has agreed to bear the stamp duty payable on this bond.

Signed and delivered this the _____ day of _____ month of the year 2026.

Signed and delivered by _____ (Name and Designation)

In the presence of _____ and _____.

Witnesses: 1. _____

2. _____

ACCEPTED
on behalf of the President of India by the Cadre Controlling Authority
(Authorized Signatory)[Office Seal Compulsory]

Fwd: 19th 12-Months Hybrid Programme on "Public Policy and Management" (PPM) during 2026-27 at the Management Development Institute, Gurugram.

Shri Rajeev Verma <csdelhi@nic.in>

Thu, 14 May 2026 11:43:14 AM +0530

To "Sandeep Kumar"<secservices@nic.in>

===== Forwarded message =====

From: Mukesh Kumar <mukesh.kr07@gov.in>

To: "Dr. Sameer Sharma, IAS" <cs@ap.gov.in>, "Chief Secretary Bihar" <cs-bihar@nic.in>, "Chief Secretary Office" <csoffice.cg@gov.in>, "Puneet Kumar Goel IAS Chief Secretary" <cs-go@nic.in>, "Dharmendra" <cs-arunachal@nic.in>, "Jishnu Barua IAS" <cs-assam@nic.in>, "csguj" <csguj@gujarat.gov.in>, "Mr R D Dhiman" <cs-hp@nic.in>, "Sanjeev Kaushal, IAS" <cs@hry.nic.in>, "branchtrg" <branchtrg@gmail.com>, "Shri Sukhdev Singh" <cs-jharkhand@nic.in>, "cs" <cs@karnataka.gov.in>, "cheifsecy" <cheifsecy@kerala.gov.in>, "Iqbal Singh Bains" <cs@mp.nic.in>, "chiefsecy" <chiefsecy@maharashtra.gov.in>, "cs-manipur" <cs-manipur@nic.in>, "cso-meg" <cso-meg@nic.in>, "cs-mizoram" <cs-mizoram@nic.in>, "Jan e Alam, Chief Secretary Nagaland" <csngl@nic.in>, "Suresh Chandra Mahapatra" <csori@nic.in>, "cs" <cs@punjab.gov.in>, "csraj" <csraj@rajasthan.gov.in>, "Mr S.C Gupta" <cs-skm@hub.nic.in>, "cs" <cs@tn.gov.in>, "CS Telangana" <cs@telangana.gov.in>, "cs-tripura" <cs-tripura@nic.in>, "CHIEF SECRETARY OFFCE GOVT OF UP" <csup@nic.in>, "chief secretary" <cs-uttaranchal@nic.in>, "Shri H K Dwivedi" <cs-westbengal@nic.in>, "cs-andaman" <cs-andaman@nic.in>, "admn-chandigarh" <admn-chandigarh@nic.in>, "administrator-dd-dnh" <administrator-dd-dnh@nic.in>, "csdelhi" <csdelhi@nic.in>, "lk-admin" <lk-admin@nic.in>, "cspn" <cs.pon@nic.in>, "cs-jandk" <cs-jandk@nic.in>, "advisor-lg-ladakh" <advisor-lg-ladakh@gov.in>, "directordhti" <directordhti@caomod.nic.in>

Cc: "Manoj Kataria" <manoj.kataria14@nic.in>, "UMA MAGESH" <uma.magesh@nic.in>, "Vijay S" <vijays@cag.gov.in>

Date: Thu, 14 May 2026 11:19:24 +0530

Subject: 19th 12-Months Hybrid Programme on "Public Policy and Management" (PPM) during 2026-27 at the Management Development Institute, Gurugram.

===== Forwarded message =====

Respected Ma'am/Sir,

Please find the attachment on the subject mentioned above.

With Regards,

Mukesh Kumar,
ASO (LTDP),
Training Division,
DoPT, New Delhi 110067

1 Attachment(s)

Signed Circular of 19th PPM C...

574.3 KB

No. T-13017/4/2026-LTDP
Government of India
Ministry of Personnel, Public Grievances and Pensions
Department of Personnel and Training
(Training Division)

3rd Floor, Block-4, Old JNU Campus,
New Mehrauli Road, New Delhi-110067
Dated: 14th May, 2026

To

1. Secretaries (All Ministries/Departments in Government of India)
2. The Chief Secretaries to all State Governments
3. Administrators of Union Territories
4. All the Cadre Controlling Authorities
5. Directors General/Directors of Central & State Training Institutes

Sub: 19th 12-Months Hybrid Programme on "Public Policy and Management" (PPM) during 2026-27 at the Management Development Institute, Gurugram.

Madam/Sir,

The 19th 12-Months Hybrid Programme on "Public Policy and Management" (PPM) is scheduled to commence from **14th August, 2026** at the Management Development Institute-Gurugram.

2. This 12-Months Hybrid Programme on "Public Policy and Management" (PPM) is redesigned to align with the Government of India's Viksit Bharat vision of developing the Karmayogi Competency Model four virtues Gunas (virtues) (i) self-awareness about strength to aspire and inspire people towards shared goals; teamwork for collaborative working ensuring inclusion of a diverse set of stakeholders; (iii) workplace or system related third virtue to comply the rules and regulations and be committed to promote transparency and ensure timely outputs, and (iv) citizen centricity for creating mission-oriented reforms and formulating progressing policies. Building upon the Karmayogi Competency Model (KCM), the program consists of courses addressing key domain, functional and core behavioural and leadership competencies.

3. Please find enclosed herewith particulars of the programme along with **terms and conditions** for officers admitted to the programme. I would request you to kindly circulate the programme amongst your officers and encourage as many as possible to apply. The details of the programme are available on the DoP&T, Training Division's website <https://trgdiv.dopt.gov.in/->Domestic Training Programmes->Long Term Domestic Programme->MDI-Gurugram> and also on the website of MDI- Gurugram i.e. www.mdi.ac.in.

4. The nominated Officers will be required to develop a Policy Paper on the issue to be

identified in consultation with the Ministries/Departments/State Governments etc. where they are presently working. This policy paper will have to be submitted by the officer to their respective Ministries/Departments/State Governments etc. at the end of the programme. The Ministries/Departments/States will also nominate a Nodal Officer of the rank of JS or above to the Government of India for mentoring and guidance to the sponsored officer for developing the policy document and coordinating with MDI-G in the matter.

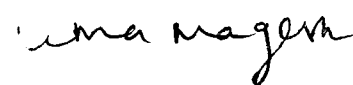
5. Nomination of suitable officers, in the prescribed proforma, may please be sent to this Department through the appropriate Cadre Controlling Authority so as to reach Shri Manoj Kataria, Section Officer (LTDP), Room No. 403, Block-4, Old JNU Campus, New Delhi-110067; E-mail: manoj.kataria14@nic.in; on or before **11th July, 2026**. Nominations received after this date will not be considered. The nominations would be scrutinized and officers fulfilling the conditions of eligibility will be called for an interview by MDI-G. The interview dates and time will be intimated to the officers by MDI-G. In order to save time, the officers are permitted to send an Advance Copy of their application directly to this office and MDI-G. The officers will also be called for interview based on their advance applications. However, final selection will be subject to receipt of his/her formal application, duly recommended by their cadre controlling authorities along with Vigilance Clearance. Therefore, it is in the interest of the officers to get their applications routed through their Cadre Controlling Authority as early as possible.

6. Further details of this programme may be ascertained from Mrs. Anjali Singh, Deputy Admin Officer, Management Development Institute, Mehrauli-Gurugram Road, Sukhrali, Gurugram-122007 (Haryana) Telephone: 0124-4560553, Mobile: 8076341380, E-mail Id: ppmoffice@mdi.ac.in or anjali@mdi.ac.in; website: www.mdi.ac.in.

7. All Ministries/Departments/State Governments/UTs/CCAs etc. are advised to give wide publicity to the programme and upload this circular on their websites for the information of all concerned.

Encl: Terms and conditions

Yours faithfully,



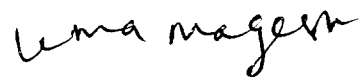
(Uma Magesh)

Under Secretary to the Government of India

Telephone: 011- 26706382

Copy to:

1. Comptroller & Auditor General of India, New Delhi
2. Secretary, Union Public Service Commission, New Delhi
3. Election Commission of India, New Delhi
4. Controller General of Accounts, New Delhi
5. Deputy Director General (Training), Department of Post, Dak Bhavan, New Delhi
6. Deputy Director General (Training), Department of Telecom, Sanchar Bhavan, New Delhi
7. Director(Training), Railway Board , Rail Bhavan, New Delhi
8. Director (Police), Ministry of Home Affairs for nomination of IPS Officers.
9. Director General, CPWD Training Institute, Nirman Bhavan, New Delhi
10. Director, Bureau of Police Research and Development, CGO Complex, New Delhi
11. Establishment Officer, Department of Personnel & Training, New Delhi
12. Deptt. of Personnel & Training (CS Division), Lok Nayak Bhavan, New Delhi
13. Prof Avanish Kumar, Dean, Management Development Institute, Mehrauli Road, Sukhrali, Gurugram-122001 with request to consider applications received on or before 11th July, 2026.
14. NIC, Training Division, for uploading the notification on DoP&T website (<https://dopt.gov.in/>) and Training Division's Website (<http://dopttrg.nic.in/>).



(Uma Magesh)

Under Secretary to the Government of India

Terms and conditions

19th 12-Months Hybrid Programme on “Public Policy and Management” (PPM)
at
Management Development Institute, Gurugram

The 19th 12-Months Hybrid Programme on “Public Policy and Management” (PPM), at Management Development Institute, Gurugram, will commence from 14th August, 2026. This PPM Course has been redesigned to be a high quality programme with a set of ‘**Core Courses**’ as well as a range of ‘**Electives**’. The officers will complete the course and will return to the departments for posting. The nominated Officers will be required to develop a Policy Paper on the issue to be identified in consultation with the Ministries/Departments/State Governments etc. where they are presently working. This policy paper will have to be submitted by the officer to their respective Ministries/Departments/State Governments etc. at the end of the programme. The Ministries/Departments/States will also nominate a **Nodal Officer** of the rank of JS or above to the Government of India for mentoring and guidance to the sponsored officer for developing the policy document and coordinating with MDI-G in this matter.

2. Eligibility:

The programme is open to officers of All India Services, Central Services (organized & non-organized, technical & non-technical), faculty members of State Administrative Training Institutes and also officers of the State Civil Services (SCS)/Non-State Civil Services (Non-SCS) subject to the following eligibility conditions:

Length of service	Officers should have completed 5 years of Group ‘A’ service as on commencement of the programme.
Age	The officers should have at least five years remaining service after completion of the programme.
Earlier Training	The officers should not have undergone a training Programme of 12-weeks or more duration in India during a period of 5 years preceding the date of commencement of this Programme. Further, the officer should not have undergone a Programme of training abroad of more than 2-weeks in preceding 2-years, more than one month in preceding 3-years or more than six months in the preceding 5-years.

3. Course Fees:

(a) The Fee for the programme is **Rs. 10,04,459/-** (Rupees Ten Lakh Four Thousand Four Hundred Fifty Nine only) plus expenses towards Rural/NGO attachment subject to maximum of Rs. **30,000/-** (Rupees Thirty Thousand only) [**Total Course fee will be Rs. 10,34,459/-**].

(b) **The entire Course Fee** (*Course fee and expenses towards Rural/NGO attachment*) would be **met by the concerned Cadre Controlling Authorities** (*for example, DoP&T for IAS, Central Secretariat Service (CSS) and Central Secretariat Stenographers' Service (CSSS) Officers, MHA for IPS officers, MOEF for IFoS officers etc*).

(c) The entire Programme fee [**Rs. 10,34,459/-** (Rupees Ten Lakh Thirty Four Thousand Four Hundred Fifty Nine only)] need to be paid in full at the time of joining the programme or/and in any case within 30 days of commencement of programme.

(d) The Ministry/ Department/ State Government/ Organization etc. where the officer is currently posted, will meet the cost of (a) pay and allowances during the Residency 1 & 2, (b) travel from place of posting to Gurugram and back, (c) travel towards field visits of the participants for collection of data/information for the dissertation, (d) travel to Gurugram for presentation of the dissertation at the end of the programme and (e) one time allowance of Rs.5000/- (Rupees five thousand only) for stationery etc.

4. Hostel Facilities

MDI-G will provide suitable accommodation during the offline Residency 1 & 2 at the Institution at the rate of Rs. 11,000/- (Rs. Eleven Thousand only) per month per participant. The expenditure will be met by the Cadre Controlling Authority of the participants. Boarding Charges, as applicable in MDI-G would be borne by the organization.

5. Course Structure:

(i). The program is a 12-month hybrid program. It includes 24 weeks of in-person residency: Residency-1 of 22 weeks and Residency-2 of 2 weeks at MDI Gurgaon. And 24 weeks in the online mode.

2 (a): Residency-1: The Residency- 1 shall include core courses spread across five modules, to be taught during a 22-week program at MDI Gurgaon.

2 (b): The participants shall then undertake 24 weeks of online elective courses at their workplace.

2 (c): Residency-2: The Residency- 2 shall be held at MDI Gurgaon, at the end of the program, during the 47th and 48th weeks. In Residency-2, the participants will finalise and present their Policy Paper.

- (ii). The redesigned PPM is for a duration of 12 months (of which a total of 24 weeks shall be on campus), and on completion of 87.5 credits of academic work, the Program participants shall be awarded a Certificate by MDI Gurgaon.
- (iii). The program consists of courses addressing functional and domain competencies are: Qualitative Methods in Policy Research, Quantitative Methods in Policy Research, Policy Paper Writing, Fundamental of Public Policy Analysis, Case Analysis on Public Policy in India, Advance Policy Modeling, Data Analytics, Understanding Human Resource Management, Operations & Supply Chain Management, Public Management and Governance, Marketing Management, Managing Public-Private Partnership, Microeconomics, Macro-Economic Environment, Public Finance and Policy, Accounting Budgeting and Control, Corporate Finance and Financial Market, Regulations Policy, and Practice in Financial Sector, Infrastructure Economics and Financing, Energy Policies & Sustainable Development, Corporate Governance & Social Responsibility, Institution and Development, Civil Society Organizations and Governance, Social Exclusive, Poverty and Regional Development, Governance & Management of Natural Resources, Emerging Information Technologies for Public Policy, Cyber Security in Government, Information Technology & E-Governance for program implementation, and Microfinance & Digital Finance: Customers, Models & Policy.

6. Conditions for officers admitted to the programme:

In case of officers, sponsored by the Government of India/State Governments for this programme, the following conditions will apply:

- (i) The entire period of training programme will be treated as on duty under FR 9(6)(b)(i);
- (ii) The Ministries/ Departments/State Governments may fill up the vacancy caused by the deputation of the officers;
- (iii) For the grant of special pay/ Central deputation (Tenure allowance) (CDTA), the participants will be regulated as under:-

- (a) The officers who proceed for training programme during their tenure of central deputation will continue to receive CDTA for the period of their entitlement against Central deputation tenure. If any period of training programme falls beyond the tenure of Central deputation or the officers proceed for training programme at the end of their tenure at the Centre, CDTA will not be admissible.

{Note-The tenure of central deputation in so far as it relates to this program, would also include the period of leave upto 2 months that may be granted by the central Ministry/ Department to the officers before their repatriation to the parent cadre}

- (b) The officers not on central deputation and also not in receipt of CDTA, whether they proceed on training programme from Gurugram, or outside Gurugram will not be entitled to any Special pay drawn before proceeding for the programme.

(iv) Officers of the Central Government, State Government and Union Territories coming from outside Gurugram to participate in the program will be allowed one of the following two options by the sponsoring authorities:-

- (a) The officers will be treated as on duty on tour. They will draw travelling allowance as on tour and allowances as per para II (a) of the Ministry of Finance, Department of Expenditure O.M. 19030/2/86-E-IV dated 24.3.86 amended from time to time.

OR

- (b) The officers will be treated as on transfer. They will not be entitled to the Government accommodation at the original place of posting.

(v) In case an officer proceeding on training programme is a *bona fide* occupant of Government accommodation in the general pool controlled by the Directorate of Estates, he/she could retain the residential accommodation for the full period of the programme at his/her place of posting provided the residence is required for *bona fide* use of members of his/her family.

(vi) Officers of the Central Government entitled to facility of residential telephone at the time of joining this programme will be allowed to retain the residential telephone sanctioned to them on usual terms for six months and thereafter on the condition that the officers will pay all calls in excess of the free calls allowed by the Telecommunication Department as stipulated in Ministry of Finance (Department of Expenditure) O.M. No. 7(10)E(Coord)/79 dated 1st August, 1979 as amended from time to time.

(vii) The salary and other claims of the officers will be paid by the Ministry/Department/Office where they were last working before joining this programme.

7. Selection procedure and forwarding of nominations

- (i) The Cadre Controlling Authority (CCA) should recommend names of only those Groups 'A' officers who are likely to stay with the CCA for some more time.
- (ii) Officers on deputation to Government of India under the Central Staffing Scheme must complete at least two years of their tenure on deputation on the date of this notification to become eligible to apply for this programme. It may be noted that in respect of Officers appointed under the 'Central Staffing Scheme', 'NOC' from the Office of Establishment Officer, DOPT should be obtained before forwarding their applications/nominations for this Long Term Domestic Programme.
- (iii) The faculty members of the State ATIs who have completed at least three years on the date of starting of the program are also eligible to apply for the programme. However, those faculty members who belong to State Civil Services need not necessarily fulfil this condition. The selected faculty members, however, would be required to stay in the ATI for next three years after completion of the programme.

8. Forwarding of nominations

- (i) Concurrence of State Governments, wherever necessary, would have to be obtained by the Cadre Controlling Authority before sending the nominations to DoP&T.
- (ii) Copy of the application form and other documents are attached. The same may also be obtained by logging on to MDI's website www.mdi.ac.in or DoP&T Training Division's website <https://trgdiv.dopt.gov.in/> → Domestic Training Programmes → Long Term Domestic Programme → MDI-Gurgeon. Cadre Controlling Authorities are requested to forward duly filled applications in respect of suitable officers (who are clear from vigilance angle) along with information in **PART- B** so as to reach us on or before **11th July, 2026**.
- (iii) Nominations received after the due date will not be considered, In order to save time, the Officers are permitted to send an Advance copy of the application to the Management Development Institute, Mehrauli Road, Sukhrali, Gurugram- 122007.
- (v) The nominations would be scrutinized and officers fulfilling the conditions of eligibility will be called for an interview by MDI-G. The interview date and time will be intimated to the officers by MDI-G. In order to save time, the officers are permitted to send an advance copy of the application directly to this office. The officers may be called for interview based on their advance applications. However, final selection will be subject to receipt of his/her formal application, duly recommended by their Cadre Controlling Authorities; therefore, it is in the interest of the officers to get their applications routed through their Cadre Controlling Authority as early as possible.

- (vi) Any relaxations in the terms & conditions will be subject to recommendations of the concerned Cadre Controlling Authority/Sponsoring Authority and approval of competent authority in DoP&T.

9. Bond to be executed by the officer:

Before joining the programme, the officer is required to execute a Bond to the extent that "in the event of his/her failing to resume duty or resigning or retiring from service or otherwise quitting service, without returning to duty after expiry or termination of the period of the long term programme or failing to complete the programme, or quitting the service at any time within a period of FIVE (5) years after his/her return to duty, the officer shall forthwith pay to the Government or as may be directed by the Government, on demand all charges and expenses that shall or may have been incurred by the Government for the programme i.e. all monies paid to him/her or expended on his/her account during the programme period such as pay and allowances, leave salary, cost of fee, travelling and other expenses met by the Government/agency concerned together with interest thereon from the date of demand at Government rates for the time being in force on Government loans or if payment is made in a country other than India, the equivalent of the said amount in currency of that country converted at the official rate of exchange between that country and India and together with all costs between the attorney and the client.


MDI
GURGAON

**School of
Public Policy and Governance**
Making a difference to citizens' lives


Government of India

MANAGEMENT DEVELOPMENT INSTITUTE
School of Public Policy and Governance
M.G. Road, Sukhrali, Gurugram-122007
(Haryana), India
Tel: +91-124-4560553, 4560000 (Extn-553)
Fax-4560009
Email id: ppmoffice@mdi.ac.in, Website:
www.mdi.ac.in

Government of India

Department of Personnel & Training
Block- IV, 3rd Floor, Old JNU Campus,
New Mehrauli Road, New Delhi- 110067
Phone No: 011-26194167, Fax No: 011-
26106314, Website: <https://dopt.gov.in/>

APPLICATION FOR ADMISSION IN 19TH 12-Months Hybrid Programme on "PUBLIC POLICY & MANAGEMENT" (PPM)

(Programme Commences on 14th August, 2026; Last date of receiving application is 11th July, 2026)

(For Govt sponsored candidates)

PART-A

1. PERSONAL DETAILS						Paste a recent passport sized photograph
Title (Mr./Ms/Dr.)						
Full name in block letters (First name, Middle name, Surname)						
Father's full name						
Mother's full name						
Gender (Put ✓)	☐ Male ☐ Female	Date of birth	DD MM Year			
Date of Superannuation	DD MM Year	Age as on 14-08-2026	Year MM			
Nationality			Religion			
Caste category (Put ✓)	☐ General ☐ OBC ☐ SC ☐ ST					
Equivalent Rank in Govt. of India			Level in Pay Matrix as per 7 th CPC/ Grade Pay with Pay Band			
2. MINISTRY/DEPARTMENT DETAILS						
Name of the Ministry/ Department						
Designation						

Office Address				
	State		PIN	
Telephone No.			Fax	
Service cadre with year of allotment				
Length of service in Group-A				
Are you presently on deputation to the Govt. of India (Put √)	Yes		No	
	If yes, from which date:			
Date of completion of tenure?				

3. ADDRESS FOR CORRESPONDENCE

Address					
City		State		PIN	
Telephone No			Fax No		
Mobile No					
Email ID (In Capital Letters) (Main and alternate)					

4. ACADEMIC RECORD

Sr. No	Examination/ Degree/ Diploma passed	Name of the Board/University/ Institution	Passing Percentage/ Grade/ Division/CGPA	Year of Joining the Course	Year of Passing the Course
1					
2					
3					
4					
5					
6					

5. DETAILS OF WORK EXPERIENCE						
Sr. No	Post held	Department/ Organization	Tenure		Pay Scale	Nature of responsibility
			From	To		
1						
2						
3						
4						
5						
6						

Total experience (in years)

6. DETAILS OF TRAINING PROGRAMS ATTENDED (IN INDIA & ABROAD) [Duration should be at least two weeks or more](Kindly refer to 'Earlier Training' caption under para 2 of Terms & Conditions)				
Sr. No	Name of Course / Training Programme	Name of the Institution/ Place	Year	Duration (in weeks)
1				
2				
3				

7. Additional Information:- (please attach separate sheets regarding the following)

- Indicate the Public Policy area identified by you with the approval of your Ministry/Deptt./State Govt. etc. for preparation of the Policy document during the programme period.
- Briefly describe your job responsibilities and your achievements at your work place.
- What are your career goals and how does this program fit in with your plans.
- Briefly describe your publications, leadership roles, community work or any other work you consider significant for your proposed study.
- Is there any other information that you would like to provide about yourself?

8. DECLARATION

I certify that the information given in this application form is correct and true to the best of my knowledge. I agree to abide by the decision of the authorities regarding my selection to the programme.

Place:

(Signature)

Date:

Instructions:

- ☛ The application form is to be sent through the Cadre Controlling Authority.
 - ☛ However, you may kindly send the Advance Copy directly to Shri Manoj Kataria, Section Officer (LTDP), Training Division, Department of Personnel and Training, Government of India, Room No- 403, 4th Floor, Block-4, Old JNU Campus, New Delhi-110067 [E-mail: manoj.kataria14@nic.in] as well as to Management Development Institute, Mehrauli-Gurugram Road, Sukhrali, Gurugram-122007 (Haryana).
 - ☛ Please ensure that this application is routed through the Cadre Controlling Authority so as to reach DoPT (Training Division) latest by 11st July, 2026.
 - ☛ The application envelop should be superscripted as "Application for admission in 19th PPM (2026-27) at MDI, Gurugram"
-

PART - B

(For the use of the Cadre Controlling Authority only)

Name of Applicant:

1. Is there any vigilance case pending or contemplated against the officer? (put ✓)	Yes		No	
If YES, please give details: 				

2. Is there any standing adverse entry against the officer? (put ✓)	Yes		No	
If YES, please give details: 				

3. Is the applicant's overall ACR grading "Very Good"? (put ✓)	Yes		No	
If NO, please give details: 				

4. Whether cadre clearance has been obtained? (put ✓)	Yes		No	
(For officers, who would be completing their deputation tenures prior to joining the PPM? In such cases, clearance of the State Government/Parent department has to be obtained)				
Has the candidate been offered a central deputation also?	Ye s		No	
If selected, will the candidate be released for the Programme?	Ye s		No	

5. Topic for Policy paper to be selected by the officer with the approval of the Ministry/ Department/ State Government etc. where the officer is currently working.

6. Details of Nodal Officer (of the rank of JS or above to the Government of India) nominated by the Ministry/Department/State Government etc. where the officer is currently working for mentoring and guidance to the Sponsored Officer for developing the policy documents.

Name: _____

Designation: _____

Office address: _____

Telephone No. : _____

Fax No. : _____

E-mail Id: _____

CADRE CONTROLLING AUTHORITY

Name of the Cadre Controlling Authority (Department/Ministry)	
Contact person	
Designation	
Address	
Tel No	
Fax No	
Email ID	

Place: _____

Date: _____

(Signature of the
Cadre Controlling Authority)

File No. _____

Office Seal (Compulsory)

**Format of Bond To be executed by a Government Servant Before Proceeding for the 19th
12-Months Hybrid Programme on "Public Policy and Management" (PPM) of Management
Development Institute (MDI), Gurugram**

KNOW ALL MEN BY THESE PRESENTS THAT I, _____, resident of _____, at present employed as _____ in the Ministry/Department _____, do hereby bind myself and my heirs, executors and administrators to pay to the President of India (hereinafter called the 'Government') on demand, 'all charges and expenses' that shall or may have been incurred by the Government for the programme i.e. all monies paid to me or expended on my account during the programme period such as pay and allowances, leave salary, cost of fee, travelling and other expenses met by the govt./agency concerned, etc. at MDI- Gurugram, together with interest thereon from the date of demand at Government rates, for the time being in force, on Government loans or, if payment is made in a country other than India, the equivalent of the said amount in currency of that country converted at the official rate of exchange between that country and India AND TOGETHER with all costs between the attorney and the client.

WHEREAS I, _____, am being deputed for PPM to be conducted by the Department of Personnel and Training (DoP&T), Government of India at MDI- Gurugram,

AND WHEREAS for the better protection of the Government I have agreed to execute this bond with such conditions as written hereunder:

NOW THE CONDITION OF THE ABOVE WRITTEN OBLIGATION IS THAT, in the event of my failing to resume duty, or resigning or retiring from service or otherwise quitting service, without returning to duty after expiry or termination of the period of the programme, OR failing to complete the programme, OR quitting the service at any time within a period of FIVE (5) years or before superannuation which is earlier after my return to duty, I shall forthwith pay to the Government or as may be directed by the Government, on demand the said sum together with interest thereon from the date of demand at Government rates for the time being in force on Government loans.

AND upon my making such payment the above written obligations shall be void and of no effect, otherwise it shall be and remain in full force and virtue.

The Bond shall in all respects be governed by the laws of India for the time being in force and the rights and liabilities hereunder shall, where necessary, be accordingly determined by the appropriate Courts of India

The Government of India has agreed to bear the stamp duty payable on this bond.

Signed and delivered this the _____ day of _____ month of the year 2026.

Signed and delivered by _____ (Name and Designation)

In the presence of _____ and _____.

Witnesses: 1. _____

2. _____

ACCEPTED
on behalf of the President of India by the Cadre Controlling Authority
(Authorized Signatory)[Office Seal Compulsory]